

MULTIPLEX

Corporate Profile

Q2 2025



An aerial photograph of a city skyline, likely Perth, Australia. The image shows several prominent skyscrapers, including a tall, slender tower with a lattice-like structure and a large, curved building with a glass facade. The foreground is filled with lush green trees and a body of water. The sky is a deep blue with some light clouds. The text is overlaid on the right side of the image, providing information about the company Muxplex.

Muxplex is a premier construction company known for shaping skylines and delivering iconic projects around the world. Established in 1962, Muxplex has delivered over 1,150 projects with a combined value of US\$130 billion.

From the CEO



It's undoubtedly a challenging time for our industry. Labour shortages, cost of materials and economic uncertainty are putting pressure on contractors and our supply chain.

However, Multiplex has been riding the waves in our industry for more than 60 years and with any challenge comes an opportunity.

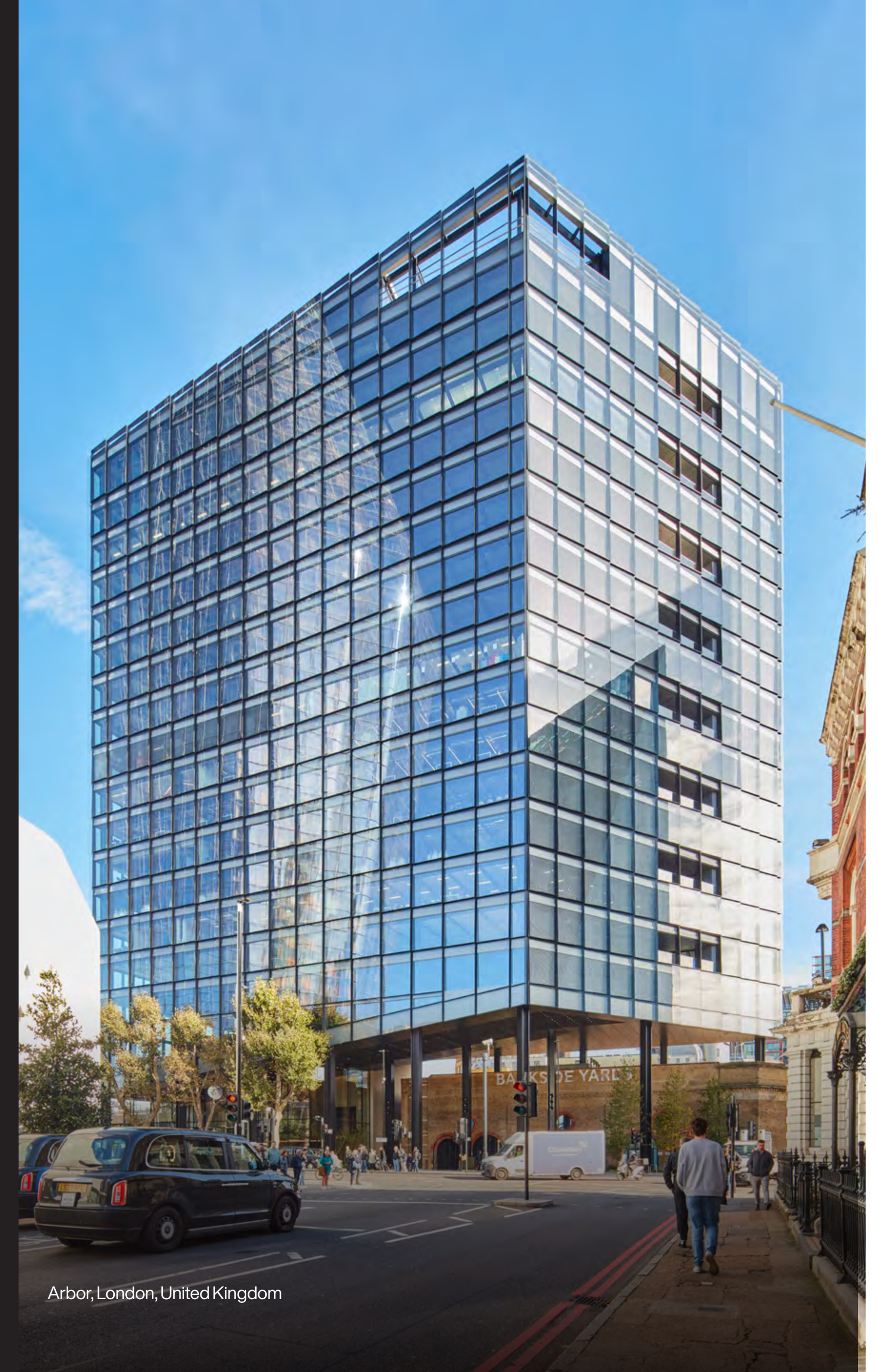
Across the board we are seeing a flight to quality with good clients seeing us as a safe pair of hands to deliver their projects on time, on budget and on carbon. We are well diversified across our global workbook and have a strong pipeline of quality projects in all regions.

Driven by our strategy for impact and materiality, we are continuing to create value across the full spectrum of ESG and lead the industry on important topics like Safety and Diversity and Inclusion with clear vision and action.

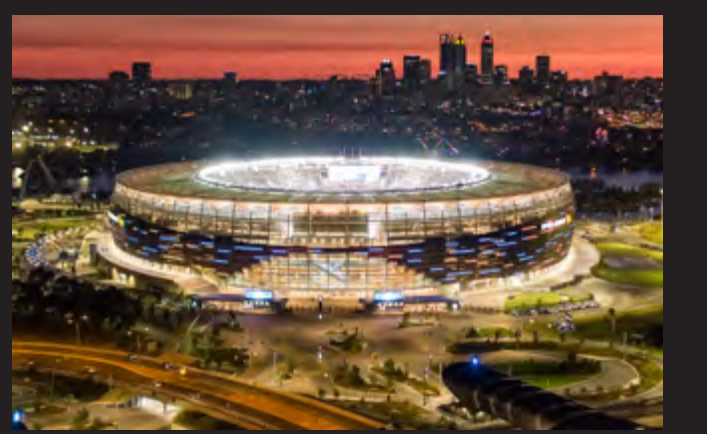
We are embracing the opportunity to work with our clients, supply chain, communities and industry to deliver exceptional projects and fulfil our purpose, to construct a better future.

John Flecker

CEO, Global



Arbor, London, United Kingdom



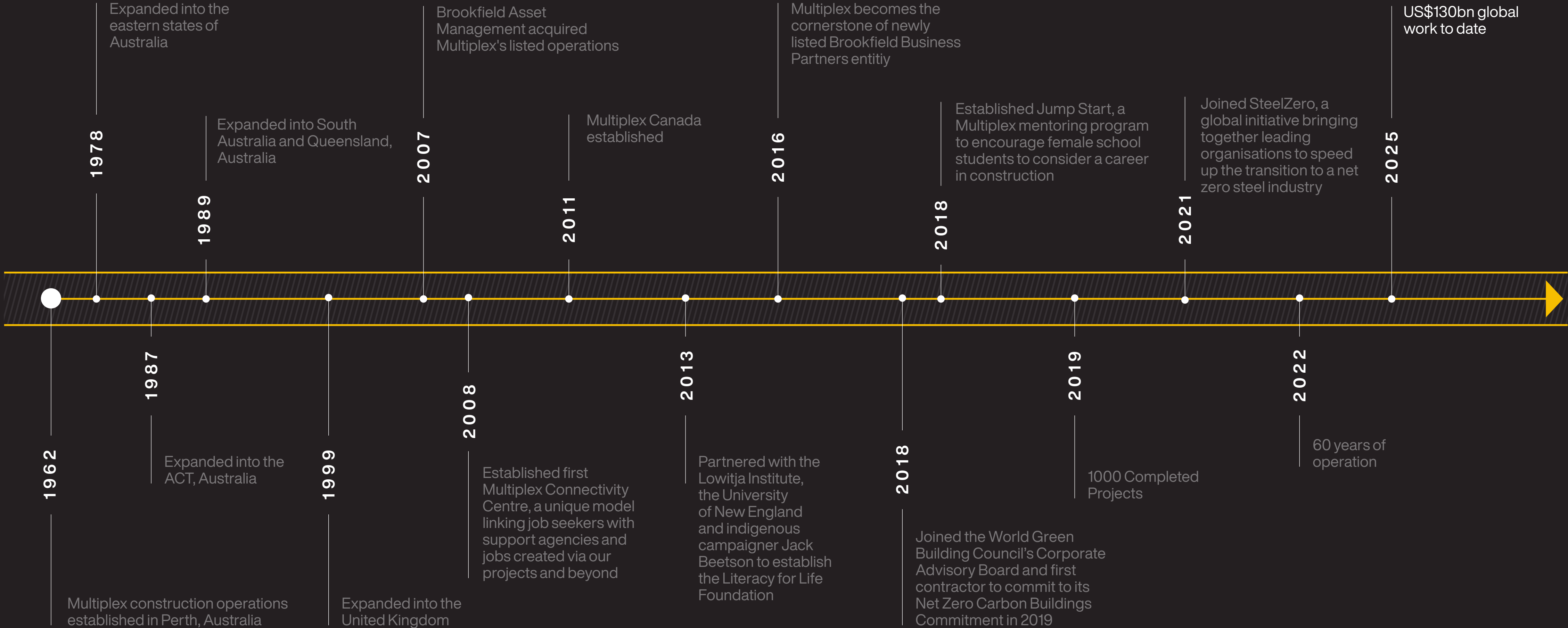
About Us

308 Exhibition Street, Melbourne, Australia

Our History

Building a culture of outperformance since 1962

Operating in 11 cities across three continents, our workbook includes some of the most iconic construction projects in the world. Our growth has been controlled and focused, targeting clients, cities and projects that complement our construction expertise and vision for outperformance.



Brand Platform

Our Purpose, Mindset & Values

We are known for delivering the world's best projects. And we recognise that what we're good at can make the world better. So our purpose is simple - to construct a better future. A better future where opportunities are harnessed, and our people, projects, communities and industry reach their full potential. We are uniquely positioned to fulfil our purpose by drawing on our culture - a powerful combination of inherent values, and a belief that we can outperform in everything we do.

Our Purpose



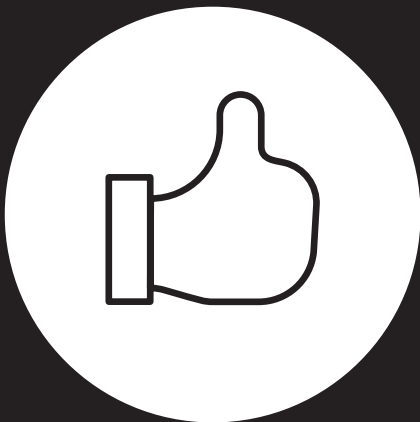
To construct
a better future

Our Mindset



To outperform in
everything we do

Our Values



We keep it real



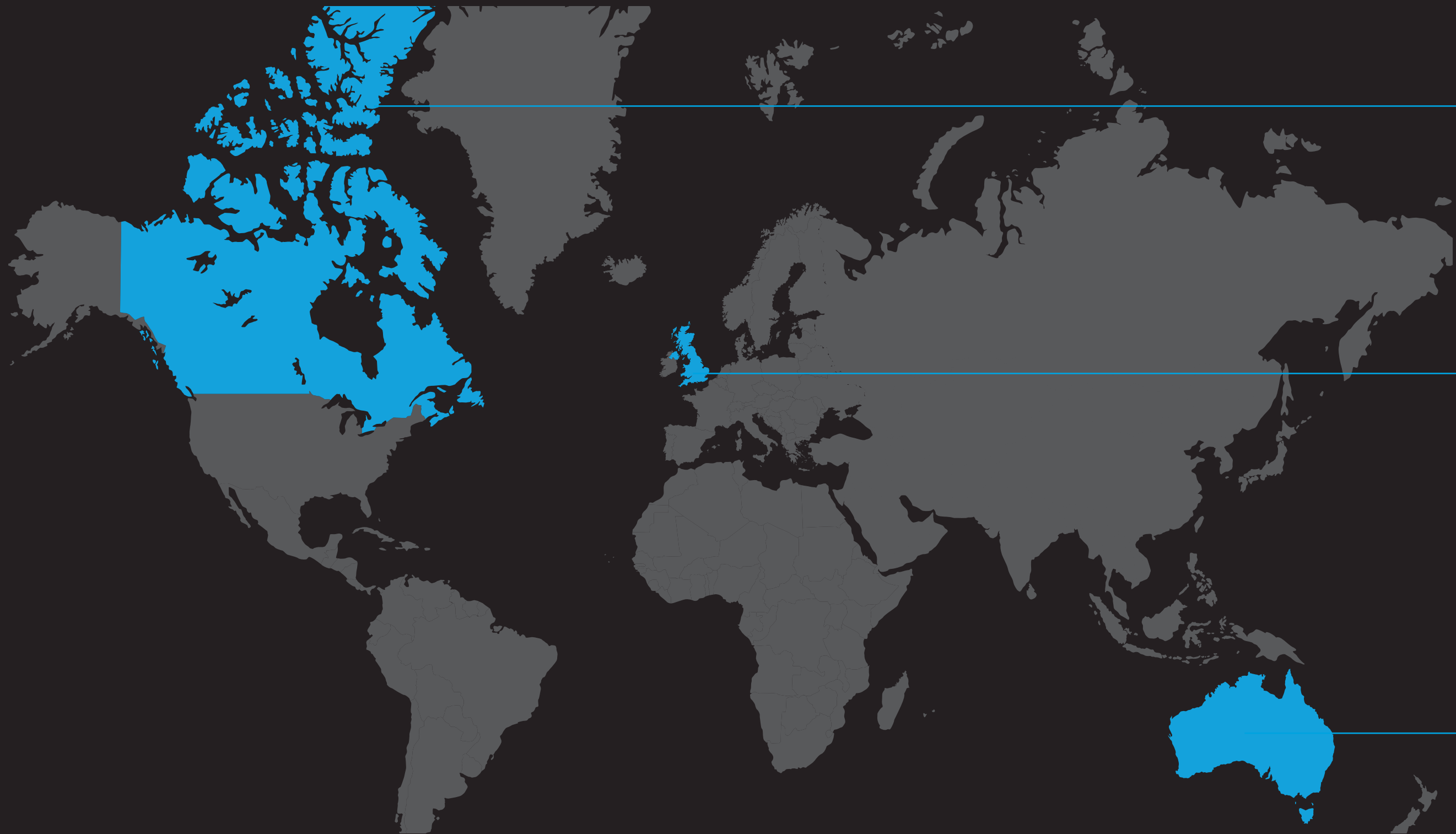
We care about people



We are collaborative



We have grit



Canada

2011 Established in Canada

140+ People

US\$2.9bn Work to date

51 Projects to date

United Kingdom

1999 Established in the UK

740+ People

US\$17.6bn Work to date

97 Projects to date

Australia

1962 Established in Australia

1,780+ People

US\$82.5bn+ Work to date

948 Projects to date

With more than 2,700 people globally, we have a mobile workforce that collaborates to share knowledge and apply world's best practice across our projects.

*Work to date values reflect active regions only.

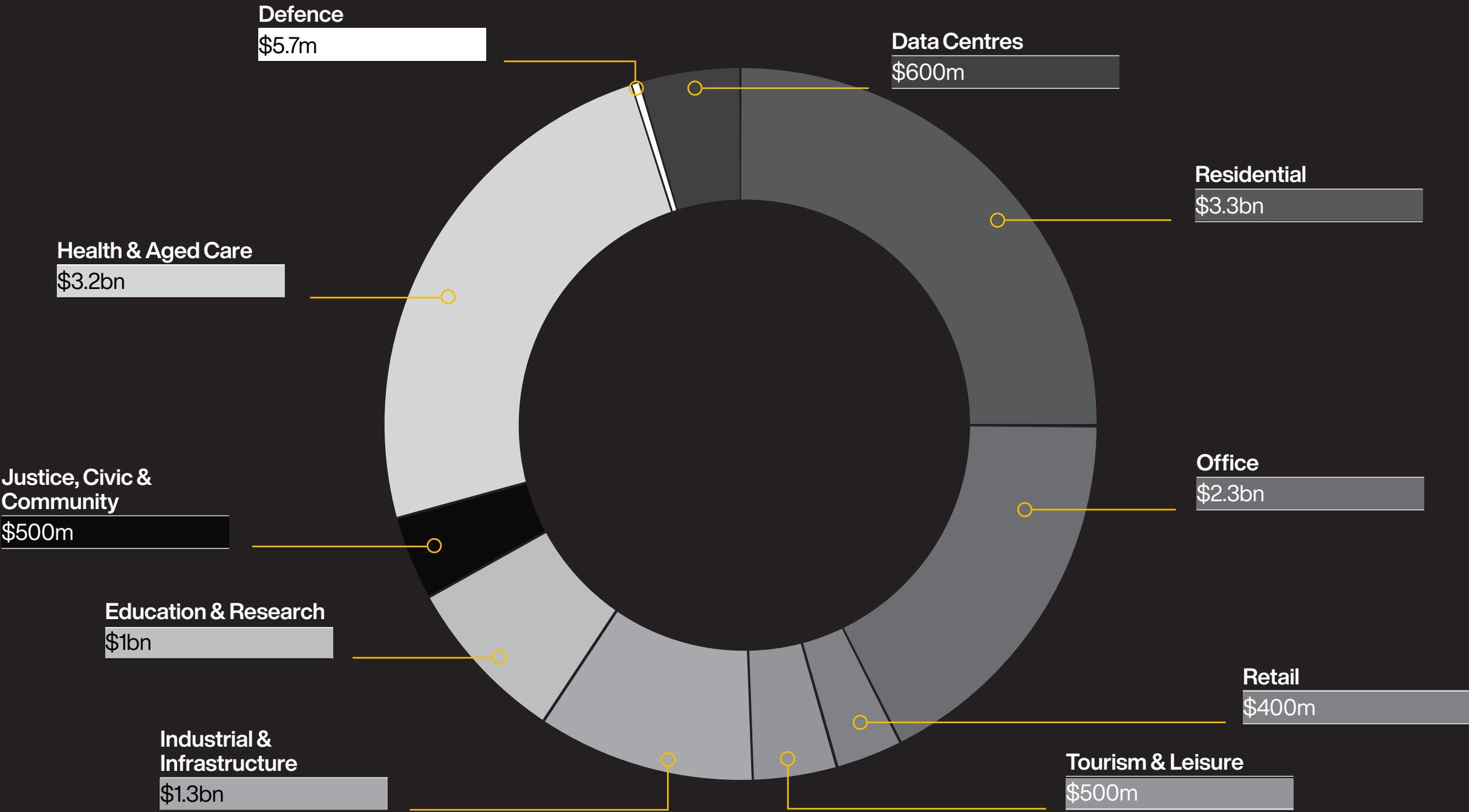
Financial Strength

Sustainable growth and ongoing stability

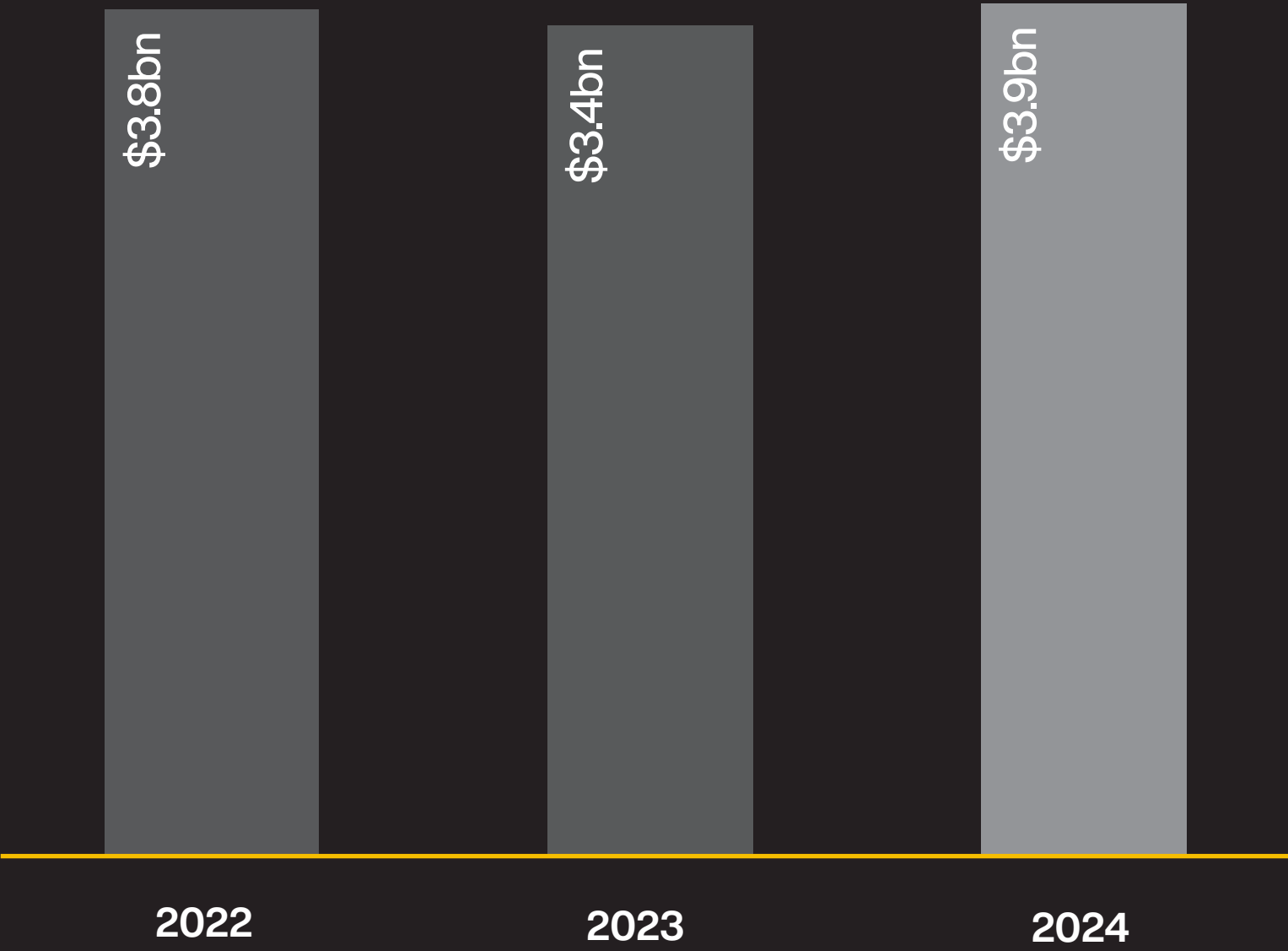
Our parent company Brookfield is a leading global investment firm with over \$1 trillion of assets under management. It invests on behalf of institutions and individuals around the world with the goal of helping them to create long-term, sustainable wealth.

Brookfield's origin as owner/operators of high-quality businesses allows it to leverage its unique operational expertise to grow the businesses it owns on behalf of its clients. It puts its own capital to work alongside its partners' in nearly every transaction, ensuring strong alignment of interests.

Current Workbook \$13bn 64 Projects



Revenue



*Revenue is YTD figure as at 31st December 2024. Workbook is global and the total value of work under secured contracts as at [Q2 2025] including assumed Contract value on Construction Management projects. All values are in USD.

Our People

Built to outperform

Our unique culture positions us to achieve our purpose, to construct a better future. It is built on a shared belief that we can outperform in everything we do, and a set of values that are ingrained in our people: We keep it real; We care about people; We are collaborative; and We have grit.

What does this mean in practice?

Our people are encouraged to be creative in their approach to work, to voice their ideas and opinions, and always ask if we can do more or better.

We are collaborative in the way we listen, share and work as a team – be it with our colleagues, clients, communities or industry. And we know the way to harness opportunities and fulfil potential is by building a strong foundation of trust in our relationships, and by being straightforward and dependable.

We truly care about each other and the world around us, and we have the staying power to make a real difference.



A photograph of four construction workers on a site, all wearing white hard hats with the 'MULTIPLEX' logo and high-visibility safety vests. The workers are engaged in a conversation. The man in the center is smiling and looking towards the camera. The woman on the right is also smiling and looking towards the camera. The background shows a construction site with scaffolding and rebar.

Our Expertise

Our Expertise

Proven ability to deliver across all property sectors

With a track record of over half a century of successful project delivery, Multiplex combines the power and influence of a global contractor with the hands-on involvement of our senior leaders and experts. This puts us in a unique position in the global construction market.

Residential

316

\$32.7bn

Completed Projects

Value



West Side Place, Melbourne, Victoria

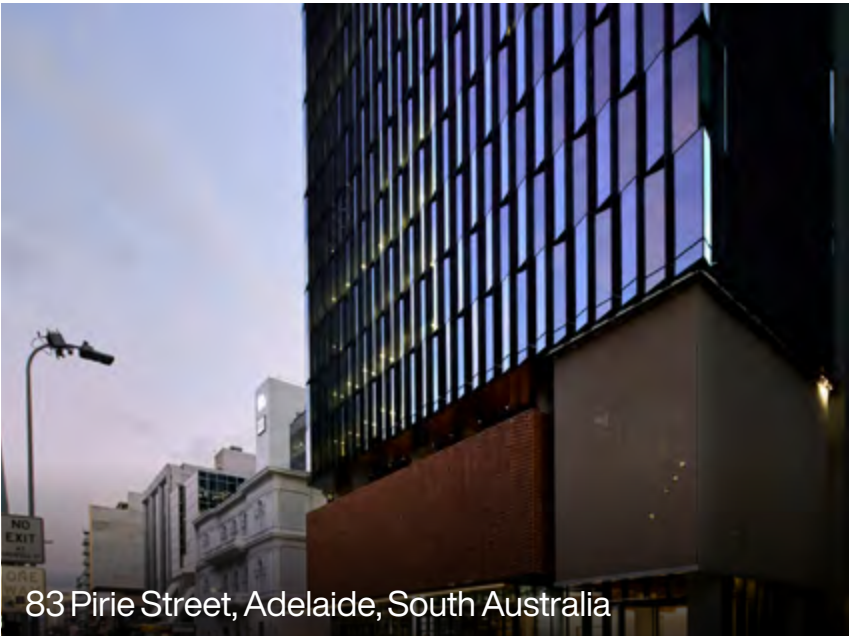
Office

294

\$33.2bn

Completed Projects

Value



83 Pirie Street, Adelaide, South Australia

Retail

159

\$10.3bn

Completed Projects

Value



73-89 Oxford Street, London, United Kingdom

Tourism & Lesiure

157

\$23.7bn

Completed Projects

Value



Optus Stadium, Perth, Australia

Industrial & Infrastructure

94

\$7.2bn

Completed Projects

Value



City Busport Alliance, Perth, Australia

Education & Research

50

\$4bn

Completed Projects

Value



Mosman Highschool, Sydney, Australia

Justice, Civic & Community

39

\$4.7bn

Completed Projects

Value



Etobicoke Civic Centre, Toronto

Health & Aged Care & Pharmaceutical

88

\$13.3bn

Completed Projects

Value



St. John's McNicoll Centre, Toronto, Canada

Defence

4

\$21.7m

Completed Projects

Value



Image supplied by Department of Defence

Data Centres

15

\$8m

Completed Projects

Value



NEXTDC S3, Sydney, Australia

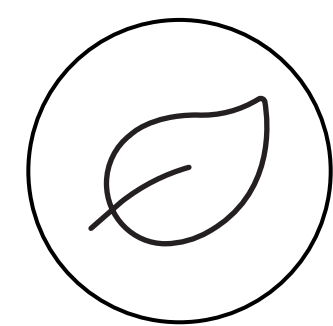
Environment, Social, Governance (ESG)

Strategic pursuit of meaningful change

The fundamentals of ESG have been embedded in our global business for many years. We have led conversations and actions that have evolved our business and industry.

We are driven by vision, action and consistency of delivery across the full spectrum of ESG and have a clear and ambitious way forward.

We focus our efforts on five core principles. Within our core principles, we pursue actions where our opportunity for positive impact is the greatest and the impact of our efforts the most material.



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Environment

Caring for the environment
Playing our part in the global carbon challenge

E



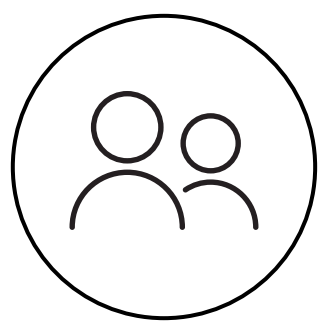
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People

Caring for our people and those around us by:

- Keeping them safe
- Attracting, developing, retaining and rewarding exceptional people

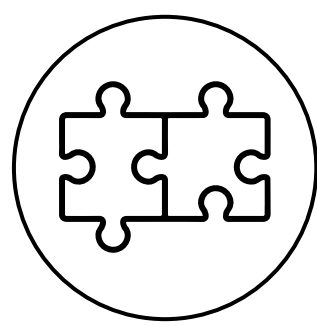
S



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Communities

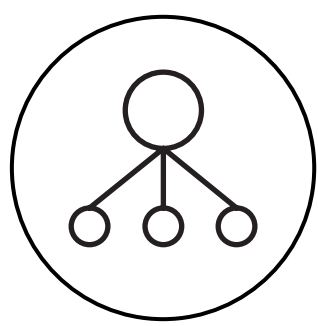
Connecting and enriching our communities



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Partnerships

Building rewarding partnerships with our clients and supply chain



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Governance & Operational Excellence

Having sound business practices to manage risks and realise opportunities

G

We Create Skylines

Perth



321 Projects across Western Australia



- | | | | | | |
|--|-----------------------------|--|---|--|---|
| 1. Optus Stadium & Rooftop Walk | 22. Airways House | 43. WA Museum Boola Bardip | 64. Central Park | 84. Bishops House | 104. St John of God Murdoch Hospital Redevelopment |
| 2. Crown Towers Hotel | 23. Casablanca | 44. Alexander Library | 65. 160 St Georges Terrace | 85. Alexander Forrest House | 105. Mandurah Forum Shopping Centre |
| 3. Burswood Resort & Convention Centre | 24. Allied House | 45. Perth City Council Carpark | 66. 140 St Georges Terrace | 86. Bishop See North | 106. Waikiki Village, Rockingham and Halls Head Shopping Centre |
| 4. Burswood Casino | 25. Westos House | 46. Perth Institute of Film and Television | 67. 180 St Georges Terrace | 87. RAC Headquarters and Harbour Town | 107. Garden City Shopping Centre and Busport |
| 5. Burswood Resort Hotel | 26. Sheraton Hotel | 47. Forrest Chase/Myer | 68. Australia Place | 88. Capital Square Tower 1 | 108. Old Swan Brewery |
| 6. Claisebrook Inlet Remediation | 27. Langley Plaza | 48. Perth City Busport | 69. Brookfield Place Tower 1 | 89. Windsor Towers | 109. One Subiaco |
| 7. NEXT DC P2 | 28. Police Credit Society | 49. Perth Building Society | 70. Brookfield Place Tower 2 | 90. Penrhos College | 110. Colin Street Fitout |
| 8. WACA Lile Marrsh and Prindiville Stands | 29. Chateau Commodore | 50. John Curtin Centre | 71. Dayton Plaza | 91. South Shore Development | 111. Esplanade Hotel and Steamship Building |
| 9. WACA Lights | 30. Pier Street Carpark | 51. CSIRO National Building | 72. Westralia Square | 92. Mounts Bay Village | 112. Fremantle Justice Precinct |
| 10. Stanford Apartments | 31. CSA Centre | 52. Exchange House | 73. 190 St Georges Terrace | 93. Parliament Place | |
| 11. Woodside Offices | 32. Eastpoint Plaza | 53. Allendale Square | 74. His Majesty's Theatre | 94. Mill Point Apartments | |
| 12. Plain Street Offices | 33. St George's Court | 54. Bankwest Tower | 75. Jardine House | 95. Huntington Gate | |
| 13. Local Government House | 34. Lomard House | 55. Colonial Mutual | 76. Orchard Hotel | 96. 14-16 Parliament Place | |
| 14. Withernsea House | 35. Victoria Centre | 56. Enex100 | 77. Cloisters | 97. Riverside Lodge | |
| 15. Hyatt Regency | 36. Wapet House | 57. Exchange Plaza | 78. Mount Newman House | 98. Raffles Apartments | |
| 16. IBM Building | 37. Irwin Chambers | 58. Wesley Centre | 79. London House | 99. Cockburn Arc | |
| 17. Panorama Apartments | 38. Transit Inn | 59. Palace Hotel | 80. Forrest Centre | 100. Fiona Stanley Hospital | |
| 18. Stanford Securities | 39. Cine Centre | 60. Capitol House | 81. St George's House | 101. New Academic Building | |
| 19. 197 Adelaide Terrace | 40. District Court Building | 61. 30 The Esplanade | 82. St George's Square | 102. Harry Perkins Institute of Medical Research and ANPC Fitout | |
| 20. 77 Parkside House | 41. Park Towers | 62. Griffin Centre | 83. Perth Convention & Exhibition Centre, Medina Apartments and EY Building | 103. Murdoch Health and Knowledge Precinct | |
| 21. Ambassadors Hotel | 42. Myer Megamart | 63. 1The Esplanade | | | |

We Create Skylines

Sydney



252 Projects across New South Wales



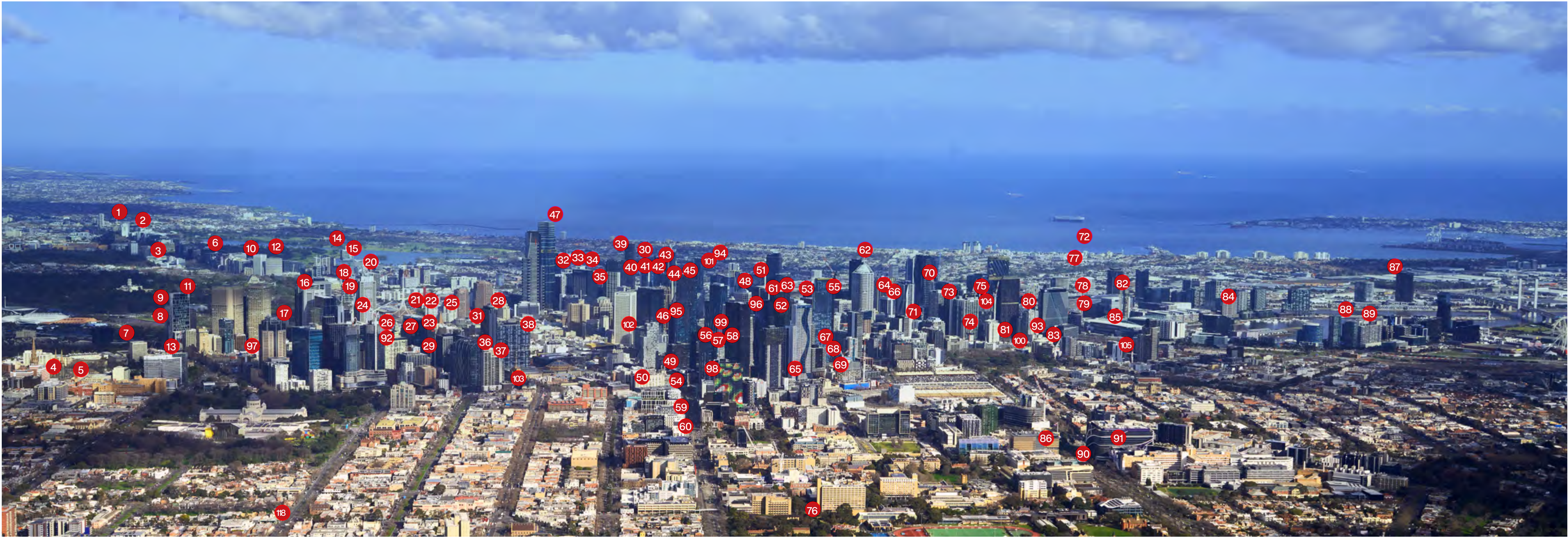
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|---|--|--|-------------------------|--|---------------------------------------|
| 1. Beaumonde | 18. Watermark Apartments | 36. Landmark | 54. KMS Tower | 72. Gordon Elizabeth Tower | 90. Maroubra Bay Hotel (out of frame) |
| 2. Colonnades | 19. Intercontinental | 37. Wharf Terraces, Woolloomooloo | 55. Rex Hotel | 73. Latitude Retail | 91. Rushcutters Bay Hotel |
| 3. Luna Park | 20. Reserve Bank of Australia | 38. Medina Serviced Apartments | 56. One Darling Harbour | 74. Latitude Strata Offices | 92. Marina 1 Apartments |
| 4. The Pinnacle | 21. Establishment | 39. 175 Pitt Street | 57. Citigroup | 75. Ernst & Young Tower | 93. Optus Tower |
| 5. Walsh Bay Infrastructure & Redevelopment works | 22. Sydney Wharf | 40. Grace Hotel | 58. Galleries Victoria | 76. ATO Building | 94. Quay Quarter Tower |
| 6. Pier 8 & 9 | 23. KPMG | 41. Skygarden | 59. Aston Apartments | 77. Victoria Barracks | 95. 1 Denison Street |
| 7. Pier 6 & 7 | 24. 2 Bulletin Place | 42. Manhattan Eastpoint Apartments | 60. Whites, Paddington | 78. Sister Anne Court | 96. New Sydney Fish Markets |
| 8. Bear Cottage | 25. One Shelley Street | 43. Vibe Hotel | 61. Ibis Hotel | 79. Trades Hall | |
| 9. Manly Peninsula | 26. American Express | 44. Chancellor | 62. John Maddison Tower | 80. Goldsbrough Mort | |
| 10. 1 Kent Street | 27. Chifley Tower | 45. Merchant Court | 63. 3 Kings Lane | 81. Excelsior Apartments | |
| 11. Park Hyatt | 28. King Street Wharf | 46. Sydney Central Plaza (Myer) | 64. Lumiere Residences | 82. Furama Hotel | |
| 12. Jones Bay Wharf | 29. Harbourfront Retail & Wharves | 47. The Star | 65. Monument | 83. Market City (Stage 1 Podium) | |
| 13. Observatory Hotel | 30. NZI Building | 48. The Darling Hotel at the Star | 66. Frasers Suites | 84. Centennial Parklands | |
| 14. The Georgia Apartments | 31. Clarence Street Apartments | 49. Multi Use Entertainment Facility at The Star | 67. Imax Theatre | 85. Mercure Hotel | |
| 15. Darling Island Residential | 32. Wharves 9/10 Apartments, King Street Wharf | 50. Tattersall's Building | 68. Novotel Hotel | 86. Sydney Water Building (out of frame) | |
| 16. Bennelong Centre | 33. 50 Martin Place | 51. Sheraton on the Park | 69. Village Hoyts | 87. 161 Sussex Street | |
| 17. Stamford Plaza | 34. Ardenbraught | 52. Piccadilly Plaza/ Piccadilly Tower | 70. Eastgate | 88. Mark Moran Vaucluse | |
| | 35. The Finger Wharf at Woolloomooloo | 53. City Centre | 71. Bauhaus | 89. Milsons Landing | |

We Create Skylines

Melbourne



168 Projects across Victoria



1. Boulevard Apartments
2. Aurora Apartments
3. Alfred Medical Research Centre
4. St Vincent's Hospital Stage A
5. St Vincent's Link
6. Lucient Apartments
7. 1 Treasury Place & 1 MacArthur St
8. Philadelphia Building
9. 51 Spring Street
10. Eden on the Park
11. 35 Spring Street
12. Domain Apartments
13. 8 Nicholson Street
14. Royal Domain Apartments
15. St James Apartments - 350 St Kilda Rd
16. Southern Cross East Tower
17. Urban Workshop 50 Lonsdale Street
18. Sovereign Apartments
19. Kingspark on Southbank
20. 209 Kingsway
21. Southern Cross II West Tower
22. Federation Square

23. Citadines on Bourke
24. Paramount Apartments
25. 171 Collins Street
26. Rockmans Regency
27. Saville Grand
28. Clement House
29. 321 Exhibition Street
30. Melbourne Square
31. Midtown Plaza
32. Summit Apartments
33. Melbourne City Towers
34. Victoria Apartments
35. Southbank One
36. 33 Mackenzie
37. Concept Blue
38. Novotel Australia on Collins
39. Freshwater Place Residential
40. Southbank Grand
41. Prima Tower
42. Southbank Tower
43. Mainpoint Apartments
44. Platinum

45. Bella Apartments
46. 394 Collins Street
47. Australia 108
48. 570 Bourke Street
49. RMIT Swanston Academic Building
50. RMIT Micro Nano Research Facility
51. Clarendon Towers
52. 276 Flinders Street
53. CBW - Corner Bourke and William Streets
54. RMIT Capital Works
55. 99 King Street
56. 460 Lonsdale Street
57. County Court
58. Republic Tower
59. Uropa Apartments
60. Seasons Apartments
61. Lighthouse
62. Melbourne Convention & Exhibition Centre
63. Paragon
64. 350 Queen Street
65. Australian Nursing and Midwifery Federation
66. Flinders Wharf

67. City Tempo Apartments
68. The Lexington - 414 Latrobe Street
69. EQ Tower
70. Hilton Hotel South Wharf
71. City Point Apartments
72. Marine Apartments
73. Collins Square Tower 2
74. Upper West Side - Stages 1,2,3,4
75. Premier Tower
76. Faculty of Architecture Building & Planning
77. Collins Square Tower 5
78. Collins Square Tower 4
79. Collins Square Tower 3
80. Southern Cross Station - Platforms 15 & 16
81. 700 Bourke Street
82. 720 Bourke Street
83. Melbourne One
84. Victoria Point Docklands
85. Australis
86. Peter Doherty Institute
87. Portside Business Park
88. The Quays

89. Harbour One
90. Melbourne Brain Centre
91. Royal Melbourne Hospital - Stage 1B
92. 308 Exhibition St
93. Westside Place
94. Southbank Place
95. 447 Collins Street
96. 472 Bourke Street
97. 80 Collins Street
98. 501 Swanston Street
99. Swanston Central
100. Westside Place - Stage 2
101. Focus Apartments
102. 405 Bourke Street
103. Trades Hall
104. Monash College - 750 Collins Street
105. West Side Place

- PROJECTS OUT OF FRAME:
106. Monash Learning and Teaching Building
 107. Monash University Peninsula Campus Student Accommodation
 108. Monash Bioscience
 109. Monash University Jazz Club
 110. Monash Alexander Theatre
 111. M-City
 112. Bunjil Place
 113. Epworth Geelong Hospital
 114. Werribee Mercy Hospital
 115. Flemington VRC New Stand
 116. La Trobe University Student Accommodation
 117. Capitol Grand
 118. Centre for National Resilience - Mickleham

We Create Skylines

Brisbane



103 Projects across Queensland



- | | | | |
|--|--|--|--|
| 1. Mater Private Clinic & Link Bridge (out of frame) | 10. Queen's Wharf Integrated Resort and Residences & Queen's Wharf Foreshore | 19. Riparian Plaza | 29. Novotel Hotel |
| 2. Proximity Offices | 11. 1 William Street | 20. Frisco Apartments | 30. Judith Wright Centre of Contemporary Arts |
| 3. South Bank Underground Carpark | 12. Tribeca Apartments | 21. Republic Apartments | 31. Willhara Apartments |
| 4. Queensland Conservatorium of Music | 13. Festival Towers | 22. 570 Queen Street | 32. Newstead Towers |
| 5. Imax Cinema Complex | 14. Wintergarden Redevelopment | 23. Royal Brisbane Hospital - East Block | 33. Ellington Teneriffe |
| 6. Brisbane Casino Towers | 15. Unilodge | 24. Royal Brisbane Hospital - Carpark | 34. Portside Wharf Stage 1 & 2 (out of frame) |
| 7. Suncorp Stadium | 16. River City | 25. FV-Gurner | 35. Portside East Gallery House (out of frame) |
| 8. Indooroopilly Shopping Centre (out of frame) | 17. 40 Elizabeth Street | 26. River City | 36. UNE University Mansions (Shafton) |
| 9. 300 George (W Hotel, The One, 300 George Street) | 18. 240 Margaret Street | 27. Cathedral Place | |
| | | 28. 743 Ann Street | |



1. Lakelands Resort, Merrimac

2. Twin Towers Resort, Tweed heads

3. Cotton Beach Resort

4. Neptune Apartmentds, Broadbeach

5. Destination Gold Coast Towers 2

6. The Beach Apartments

7. Royal Pines Residences

8. Gold Coast Convention and Exhibition Centre

9. The Wave, Broad Beach

10. Jewel, Gold Coast

11. Hilton Surfers paradise Hotel and Residences

12. Crown Towers, Surfers Paradise

13. Harvey Norman, Bundall

14. Rhapsody, Surfers Paradise

15. Rivage Royal, Southport

16. Pivotal Point Towers, Southport

17. Directors' Suites, Main Beach

18. Movieworld Theme Park, Helensvale

19. Harbourtown Shopping Centre & Tavern "Dublin Docks", Biggera Waters



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|------------------------|------------------------|--|--|-----------------------------|
| 1. ATO Building | 5. Elder House Fitout | 9. Horizon Apartments | 13. Newport Quays Stage 2 (out of frame) | 17. The Rowlands Apartments |
| 2. IMAX Theatre | 6. ATO SA Consolidated | 10. Qantas Lounge Fitout | 14. The Precinct - Altitude | 18. 83 Pirie Street |
| 3. Maxwell on the Park | 7. Medina Grand | 11. Centro Colonnades (out of frame) | 15. Burnside Village Shopping Centre | |
| 4. Elder House | 8. Embassy Apartments | 12. Newport Quays Stage 1 (out of frame) | 16. Pasadena Shopping Centre | |



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|----------------------------------|-------------------------------------|----------------------------------|---|
| 1. White Collar Factory | 15. 125 Wood Street | 29. Verde SW1 | 43. Centre Point |
| 2. Principal Tower - Residential | 16. Strata SE1 | 30. Lincoln Square | 44. 20 Grosvenor Square |
| 3. Principal Place - Commercial | 17. Elephant & Castle Town Centre | 31. Chelsea Barracks - Phase 4 | 45. 30 Grosvenor Square |
| 4. Royal Albert Dock | 18. Western Yards Building 2 | 32. New Zealand House | 46. 65 Davies Street |
| 5. One Exchange Square | 19. Western Yards Building 3 | 33. The Glebe | 47. 73 Brook Street |
| 6. West India Quays | 20. One Blackfriars | 34. LSQ London | 48. 73-89 Oxford Street |
| 7. Aldgate Tower | 21. Holborn Viaduct | 35. Auriens Chelsea | 49. Holland Park Villas |
| 8. 100 Bishopsgate | 22. London Development Project | 36. Eaton Place | 50. Marble Arch Place |
| 9. 15 St Helen's Place | 23. DAMAC Tower | 37. 21 Manresa Road | 51. 80 Charlotte Street |
| 10. 5-7 St Helen's Place | 24. One Nine Elms | 38. Lateral Luxury Apartments | 52. The Garden Halls - University of London |
| 11. 15 Bishopsgate | 25. The Tower - One St George Wharf | 39. Stamford Bridge - Chelsea FC | |
| 12. 22 Bishopsgate | 26. 76 Southbank | 40. The Wellesley Knightsbridge | |
| 13. One Leadenhall | 27. 98 Fetter Lane | 41. Knightsbridge Apartments | |
| 14. London Wall Place | 28. The Broadway | 42. Burlington Gate | |

- PROJECTS OUT OF FRAME:
- | |
|---|
| 53. Thames Edge Court |
| 54. Wembley National Stadium |
| 55. Langley Park Hotel |
| 56. Bridges Hall - University of Reading |
| 57. University of Kent |
| 58. University of Glasgow |
| 59. One Argyle Street, Glasgow |
| 60. Peterborough City Hospital |
| 61. Eden Shopping Centre, Wycombe |
| 62. The Queen Elizabeth Hospital and Royal Hospital for Children, Glasgow |
| 63. Royal Hospital for Sick Children and Department for Clinical Neurosciences, Edinburgh |
| 64. City Park 1, Aberdeen |



1.

Multiplex Head Office Fit-out and Global Furniture Group Fit-out
2.

CampusOne Student Residence
3.

The Quay
4.

Transit City, Towers 1, 2 and 3
5.

AON Headquarters Office Fit-out
6.

New Residences of Yorkville Plaza

7.

St. Regis (formerly Trump Hotel)
8.

Bay Adelaide Centre North Tower
9.

National Research Council of Canada Fit-out
10.

Bay Adelaide Centre East Tower and Podium
11.

Deloitte Headquarters Fit-out
12.

Immigration Board of Canada Fit-out
13.

Core Condominiums

14.

Parkside Student Residence
15.

Grid Condominiums
16.

One Delisle
17.

St. John's McNicoll Centre
18.

Station No.3 Condos
19.

Lansing Square – Block 1

- PROJECTS OUT OF FRAME:
20.

Carefirst One-Stop Multi-Service Centre
21.

OmniaBio B
22.

Hotel X
23.

Kings Club
24.

158 Sterling - Museum of Contemporary Art
25.

Junction House

26.

Etobicoke Civic Centre
27.

Distrikt Trailside Condos
28.

University of Toronto Mississauga New Student Residences
29.

Kitchener Indoor Recreation Centre at RBJ Schlegel Park

Built to outperform.