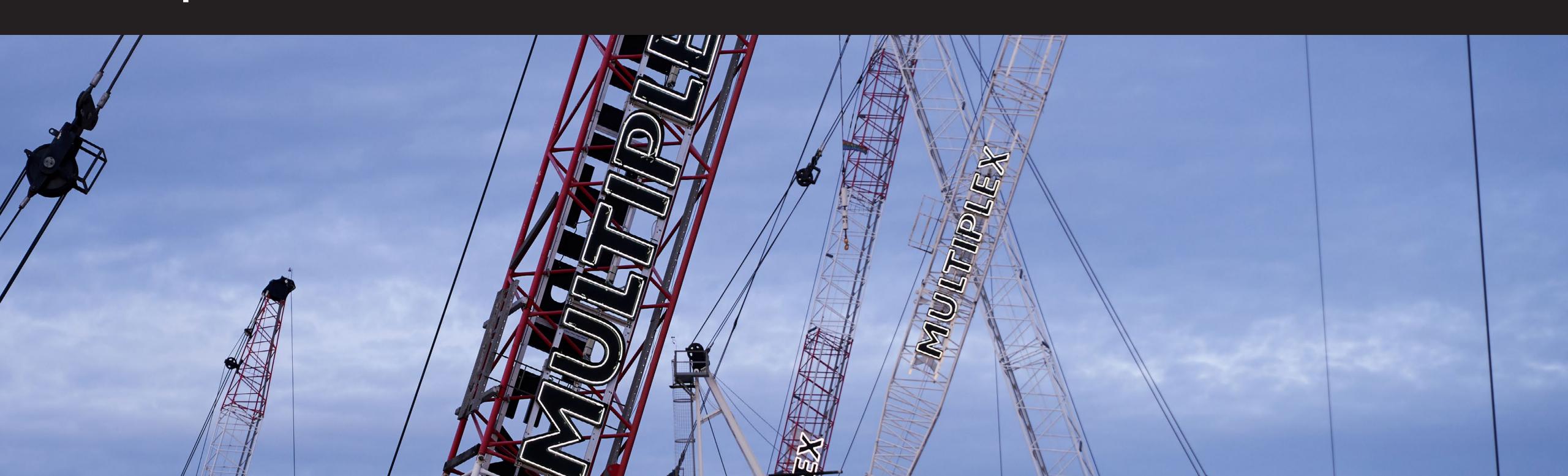
MULTIPLEX

Corporate Profile





From the CEO



It's undoubtedly a challenging time for our industry. Labour shortages, cost of materials and economic uncertainty are putting pressure on contractors and our supply chain.

However, Multiplex has been riding the waves in our industry for more than 60 years and with any challenge comes an opportunity.

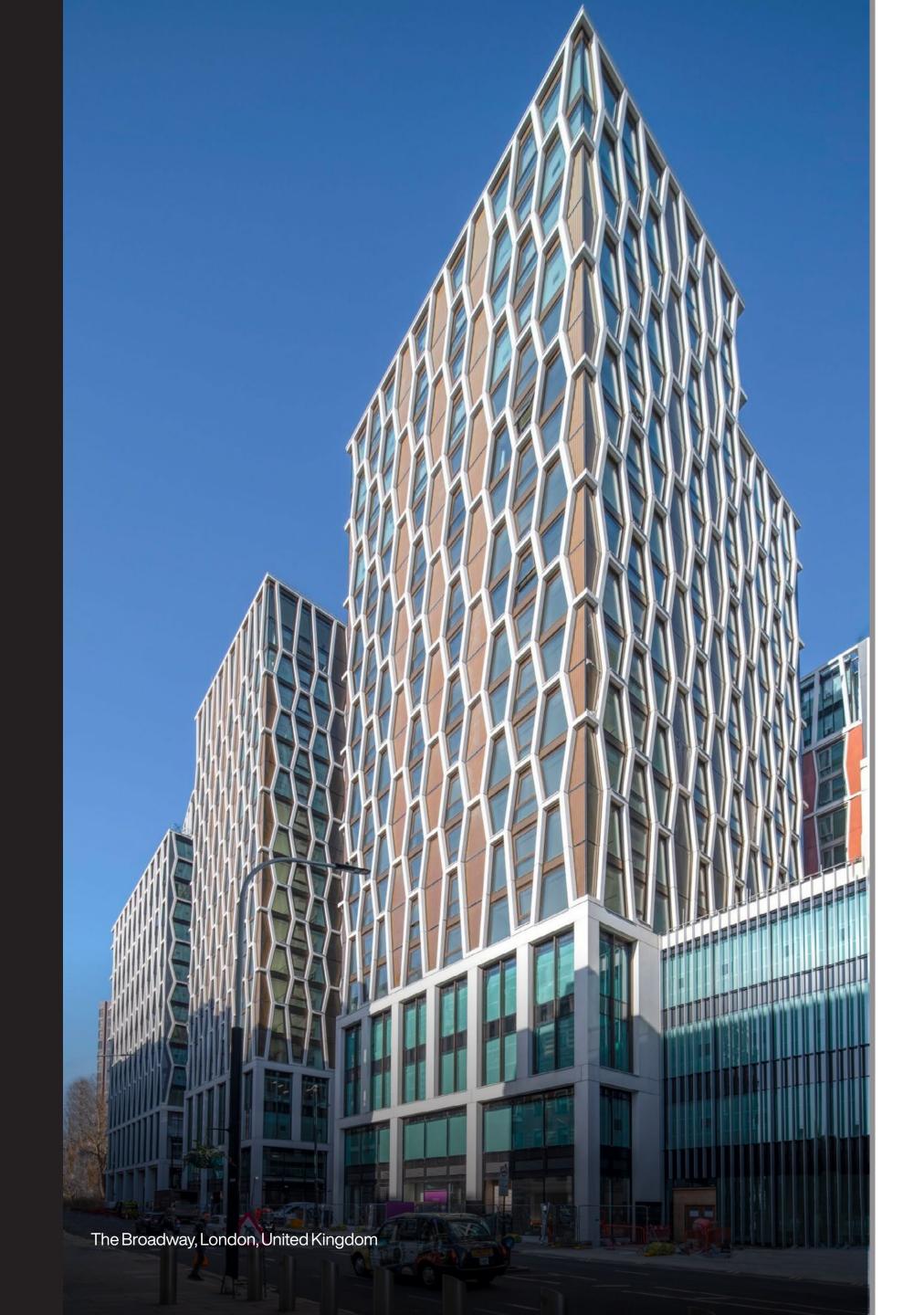
Across the board we are seeing a flight to quality with good clients seeing us as a safe pair of hands to deliver their projects on time, on budget and on carbon. We are well diversified across our global workbook and have a strong pipeline of quality projects in all regions.

Driven by our strategy for impact and materiality, we are continuing to create value across the full spectrum of ESG and lead the industry on important topics like Safety and Diversity and Inclusion with clear vision and action.

We are embracing the opportunity to work with our clients, supply chain, communities and industry to deliver exceptional projects and fulfil our purpose, to construct a better future.

John Flecker

CEO, Global





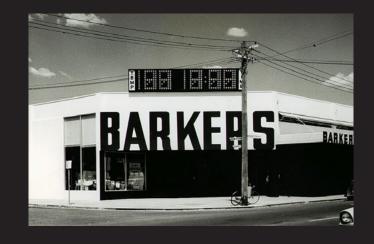








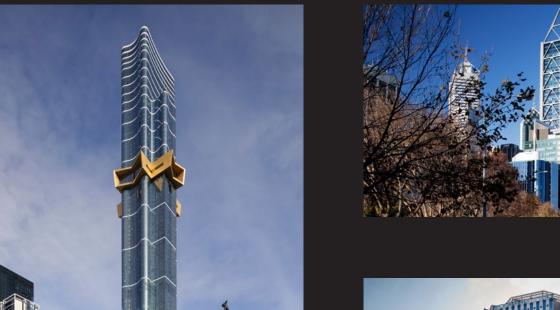


































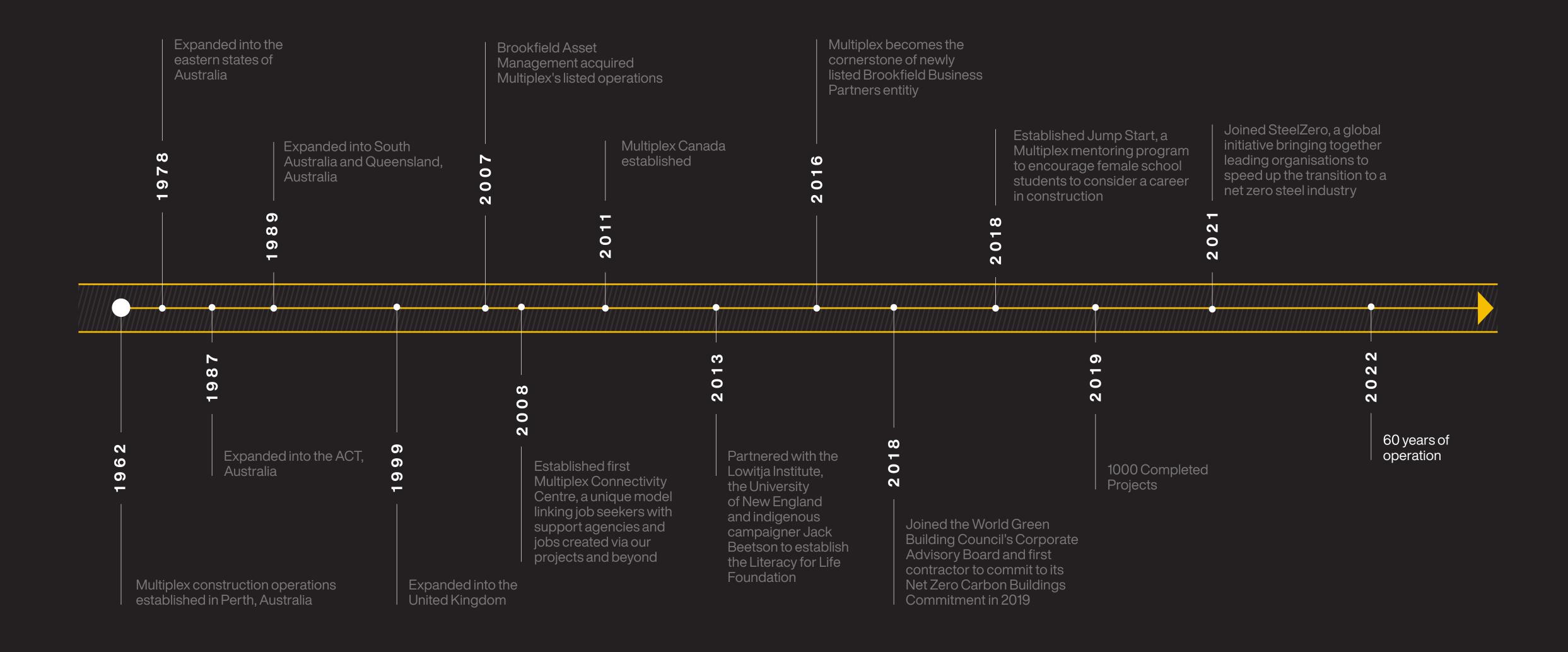








Operating in 12 cities across four continents, our workbook includes some of the most iconic construction projects in the world. Our growth has been controlled and focused, targeting clients, cities and projects that complement our construction expertise and vision for outperformance.

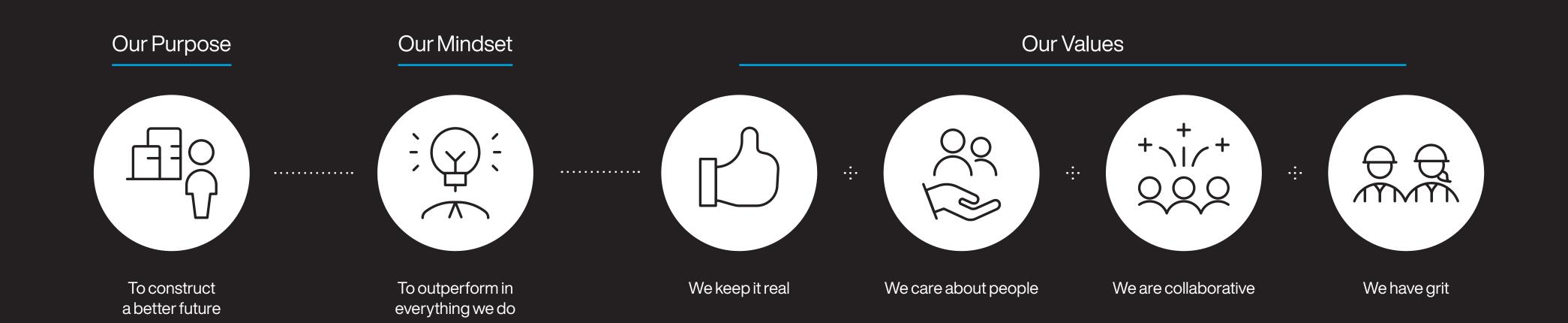


Brand Platform

Our Purpose, Mindset & Values

We are known for delivering the world's best projects. And we recognise that what we're good at can make the world better. So our purpose is simple - to construct a better future. A better future where opportunities are harnessed, and our people, projects, communities and industry reach their full potential. We are uniquely positioned to fulfil our purpose by drawing on our culture - a powerful combination of inherent values, and a

belief that we can outperform in everything we do.



Global Construction Platform

International experience, one team

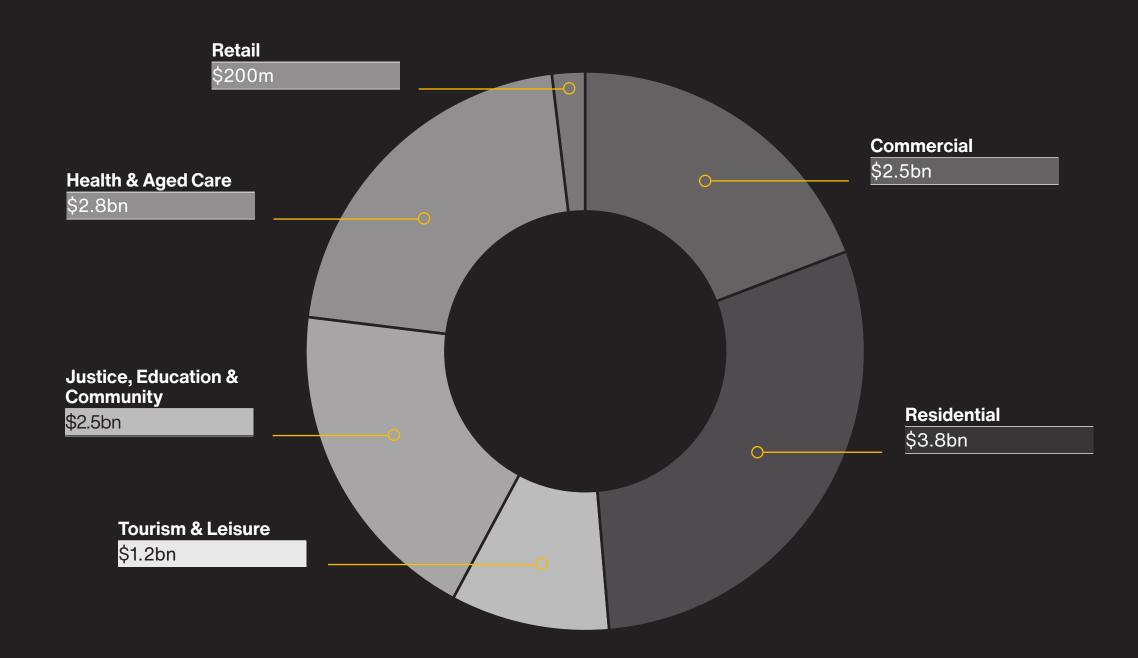


With more than 2,500 people globally, we have a mobile workforce that collaborates to share knowledge and apply world's best practice across our projects.

Financial Strength

Sustainable growth and ongoing stability

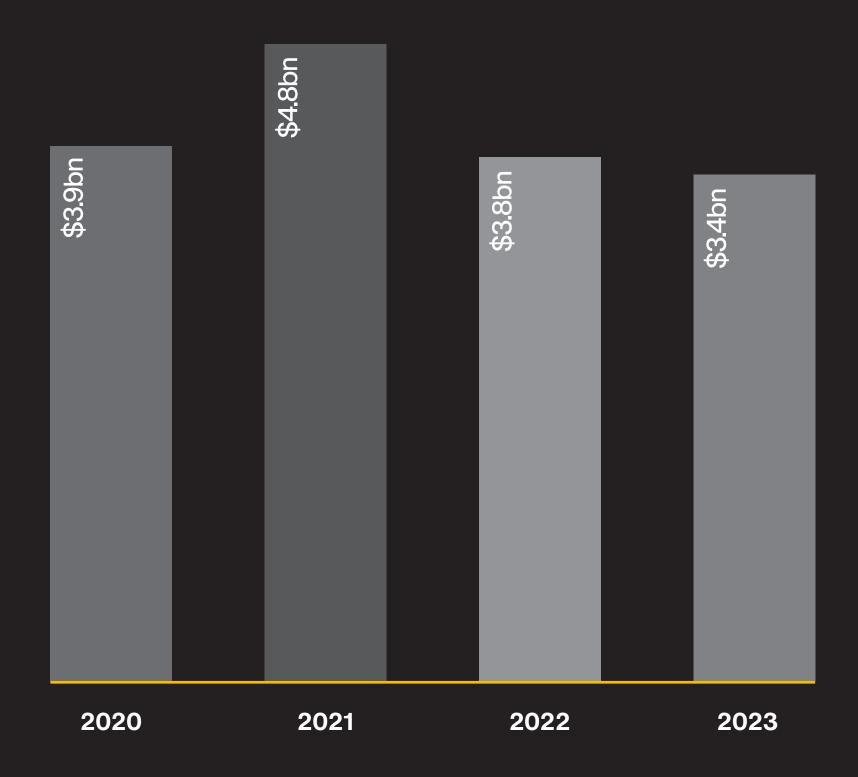
Current Workbook \$13bn 61 Projects



We are backed by the financial stability and global relationships of our parent company, Brookfield, one of the world's largest asset managers with approximately US\$900 billion of assets under management. Brookfield has a 120-year history as a global investor, operator and manager of high quality alternative assets with a focus on property, infrastructure, renewable power and private equity.

As part of the Brookfield family, we have access to vast expertise in investing in, owning and maintaining property and infrastructure assets. We have the unique ability as contractors to think like owners and deliver assets with an understanding of what drives their long term success.

Turnover



*Turnover is YTD figure as at 31 December 2023. Workbook is global and the total value of work under secured contracts as at [Q3 2023] including assumed Contract value on Construction Management projects. All values are in USD.

Leadership

A senior team that provides personal attention



Global Executive Management team

John Flecker Chief Executive Officer

Derek Gorgi Chief Financial Officer

Executive Directors (Multiplex Group Board)

Charlie Bolt Chief Risk Officer

Rob Mosley Chief Information Officer

Meg Redwin Executive Director, General Counsel — Global

Dennis Else ESG Chair — Global

Don Aroney

Executive Director, Operations — Global

Caitriona Comerford Executive Director, People — Global

Julia Felmeri Strategic Director, ESG — Global

Jaideep Thatai Finance Director — UK

Eamonn Morris Finance Director — Global

Callum Tuckett Managing Director — UK

Terry Olynyk President and Managing Director — Canada

David Ghannoum Regional Managing Director — NSW & ACT

Michael Sinclair Regional Managing Director — QLD

Chris Palandri Regional Managing Director — WA

Ross Snowball Regional Managing Director — VIC & SA

Our People Built to outperform

Our unique culture positions us to achieve our purpose, to construct a better future. It is built on a shared belief that we can outperform in everything we do, and a set of values that are ingrained in our people: We keep it real; We care about people; We are collaborative; and We have grit.

What does this mean in practice?

Our people are encouraged to be creative in their approach to work, to voice their ideas and opinions, and always ask if we can do more or better.

We are collaborative in the way we listen, share and work as a team – be it with our colleagues, clients, communities or industry. And we know the way to harness opportunities and fulfil potential is by building a strong foundation of trust in our relationships, and by being straightforward and dependable.

We truly care about each other and the world around us, and we have the staying power to make a real difference.





Our Expertise

Proven ability to deliver across all property sectors

With a track record of over half a century of successful project delivery, Multiplex combines the power and influence of a global contractor with the hands-on involvement of our senior leaders and experts. This puts us in a unique position in the global construction market.

Commercial

327

\$32.5bn

Projects

Value



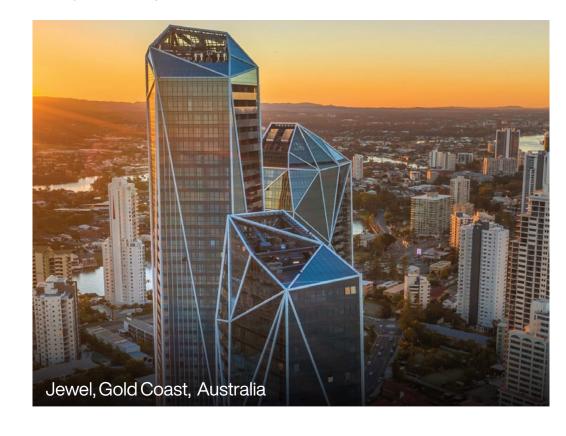
Tourism & Leisure

134

\$16bn

Completed Projects

Value



Residential

322

\$30.9bn

Projects



Justice, Education & Community

91

\$8.2bn

Completed Projects

Value



Health & Aged Care

75

\$12.4bn

Completed Projects

Value



Stadium

14

\$4.1bn

Completed Projects

Value



Retail

140

\$9.4bn

Completed Projects

Value



Engineering, Infrastructure & Industrial

78

\$5.4bn

Completed Projects

Value

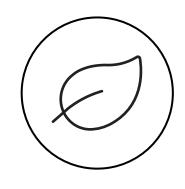


Environment, Social, Governance (ESG) Strategic pursuit of meaningful change

The fundamentals of ESG have been embedded in our global business for many years. We have led conversations and actions that have evolved our business and industry.

We are driven by vision, action and consistency of delivery across the full spectrum of ESG and have a clear and ambitious way forward.

We focus our efforts on five core principles. Within our core principles, we pursue actions where our opportunity for positive impact is the greatest and the impact of our efforts the most material.



Environment

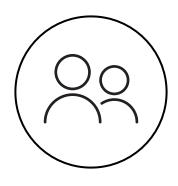
Caring for the environment Playing our part in the global carbon challenge



People

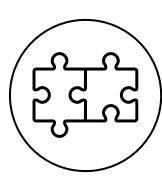
Caring for our people and those around us by: Keeping them safe

- Attracting, developing, retaining and rewarding exceptional people



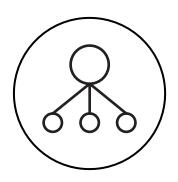
Communities

Connecting and enriching our communities



Partnerships

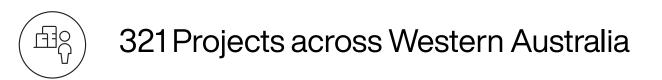
Building rewarding partnerships with our clients and supply chain



Governance & Operational Excellence

Having sound business practices to manage risks and realise opportunities

Perth





- Optus Stadium & Rooftop Walk
- Crown Towers Hotel
- **Burswood Resort & Convention Centre**
- Burswood Casino
- **Burswood Resort Hotel**
- Claisebrook Inlet Remediation
- NEXT DC P2
- WACA Lile Marrsh and Prindiville Stands
- WACA Lights Stanford Apartments
- Woodside Offices
- Plain Street Offices
- Local Government House
- Withernsea House
- 15. Hyatt Regency
- IBM Building 16.
- **17.** Panorama Apartments
- Stanford Securities 18.
- 197 Adelaide Terrace 19. **20.** 77 Parkside House
- Ambassadors Hotel 21.

- 22. Airways House
- Casablanca

- Sheraton Hotel
- Langley Plaza
- Police Credit Society

- CSA Centre
- 33. St George's Court
- Lomard House

- 39. Cine Centre
- **42.** Myer Megamart

- Allied House
- Westos House

- Chateau Commodore
- Pier Street Carpark
- Eastpoint Plaza
- 35. Victoria Centre
- **36.** Wapet House
- **37.** Irwin Chambers
- **38.** Transit Inn
- 40. District Court Building
- **41.** Park Towers

- WA Museum Boola Bardip
- Alexander Library
- Perth City Council Carpark
- Perth Institute of Film and Television
- Forrest Chase/Myer
- Perth City Busport
- Perth Building Society
- John Curtin Centre
- **CSIRO** National Building
- **Exchange House** Allendale Square
- Bankwest Tower
- **55.** Colonial Mutual
- **56.** Enex100
- **57.** Exchange Plaza 58. Wesley Centre
- Palace Hotel 59.
- 60. Capitol House 30 The Esplanade 61.
- 62. Griffin Centre
- 63. 1 The Esplanade

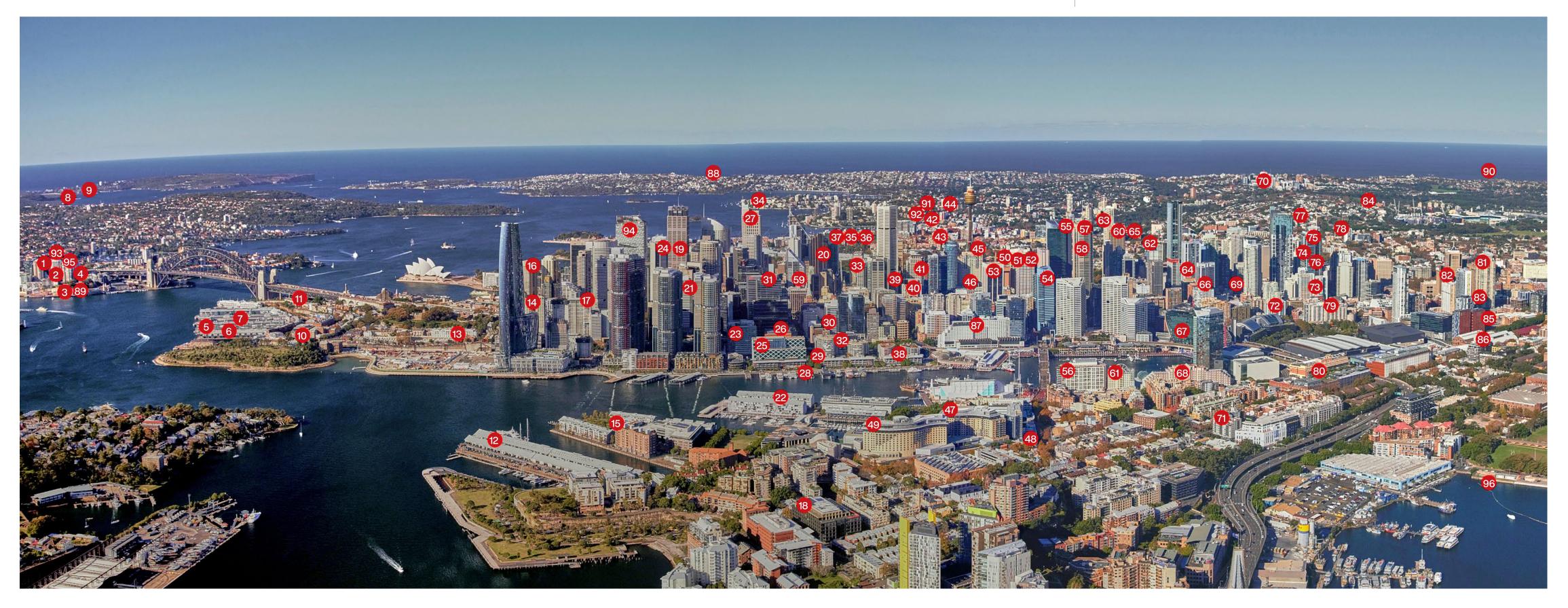
- **64.** Central Park
- 160 St Georges Terrace
- 140 St Georges Terrace
- 180 St Georges Terrace
- Australia Place
- **Brookfield Place Tower 1** Brookfield Place Tower 2
- 71. Dayton Plaza
- Westralia Square
- 73. 190 St Georges Terrace
- **74.** His Majesty's Theatre
- **75.** Jardine House
- 76. Orchard Hotel
- **77.** Cloisters **78.** Mount Newman House
- **79.** London House
- **80.** Forrest Centre 81. St George's House
- **82.** St George's Square
- **83.** Perth Convention & Exhibition Centre, Medina Apartments and EY Building

- Bishops House
- Alexander Forrest House
- Bishop See North
- RAC Headquarters and Harbour Town Capital Square Tower 1
- Windsor Towers
- Penrhos College South Shore Development
- Mounts Bay Village
- Parliament Place
- Mill Point Apartments
- 95. Huntington Gate
- 96. 14-16 Parliament Place **97.** Riverside Lodge
- **98.** Raffles Apartments
- 99. Cockburn Arc
- 100. Fiona Stanley Hospital
- 101. New Academic Building **102.** Harry Perkins Institute of Medical
- Research and ANPC Fitout 103. Murdoch Health and Knowledge Precinct

- 104. St John of God Murdoch Hospital
- 105. Mandurah Forum Shopping Centre
- 106. Waikiki Village, Rockingham and Halls Head Shopping Centre
- 107. Garden City Shopping Centre and Busport
- 108. Old Swan Brewery
- 109. One Subiaco
- 110. Colin Street Fitout
- 111. Esplanade Hotel and Steamship Building
- **112.** Fremantle Justice Precinct

Sydney





- Colonnades
- Luna Park
- The Pinnacle
- Walsh Bay Infrastructure & Redevelopment
- Pier 8 & 9
- Pier 6 & 7
- Bear Cottage
- Manly Peninsula
- 10. 1 Kent Street
- 11. Park Hyatt
- 12. Jones Bay Wharf
- 13. Observatory Hotel
- **14.** The Georgia Apartments **15.** Darling Island Residential
- **16.** Bennelong Centre
- **17.** Stamford Plaza

- Watermark Apartments
- Intercontinental
- Reserve Bank of Australia
- Establishment
- Sydney Wharf
- KPMG
- 2 Bulletin Place
- 25. One Shelley Street
- 26. American Express
- **27.** Chifley Tower
- 28. King Street Wharf
- 29. Harbourfront Retail & Wharves
- **30.** NZI Building
- **31.** Clarence Street Apartments
- **32.** Wharves 9/10 Apartments, King Street
- 50 Martin Place 33.
- **34.** Ardenbraught

- 35. The Finger Wharf at Woolloomooloo
- Landmark
 - **37.** Wharf Terraces, Woolloomooloo
- Medina Serviced Apartments
 - 175 Pitt Street
 - Grace Hotel
 - Skygarden
 - Manhattan Eastpoint Apartments
 - **43.** Vibe Hotel
 - **44.** Chancellor
 - **45.** Merchant Court
 - **46.** Sydney Central Plaza (Myer)
 - **47.** The Star
 - **48.** The Darling Hotel at the Star
 - Multi Use Entertainment Facility at The Star
 - Tattersall's Building Sheraton on the Park
 - **52.** Piccadilly Plaza/ Piccadilly Tower

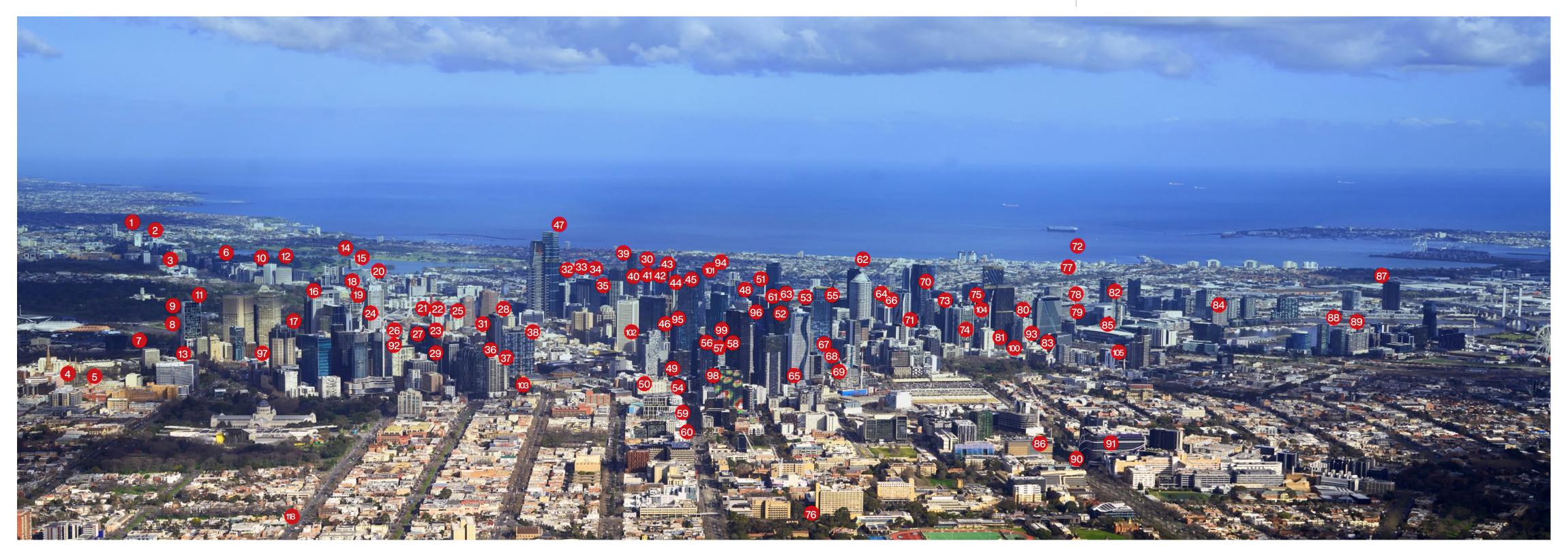
- **53.** City Centre
- KMS Tower
- **55.** Rex Hotel
- One Darling Harbour
- Citigroup
- Galeries Victoria
- **Aston Apartments**
- Whites, Paddington
- **61.** Ibis Hotel **62.** John Maddison Tower
- 63. 3 Kings Lane
- **64.** Lumiere Residences
- **65.** Monument
- **66.** Frasers Suites
- **67.** Imax Theatre
- Novotel Hotel
- **69.** Village Hoyts
- 70. Eastgate

- Bauhaus
- Gordon Elizabeth Tower
- Latitude Retail
- Latitude Strata Offices
- Ernst & Young Tower
- ATO Building
- **77**. Victoria Barracks
- Sister Anne Court
- **79.** Trades Hall
- **80.** Goldsborough Mort
- **Excelsior Apartments** 82.
- Furama Hotel Market City (Stage 1 Podium)
- 83. Centennial Parklands
- Mercure Hotel 85.
- Sydney Water Building (out of frame)
- 161 Sussex Street 87.
- Mark Moran Vaucluse

- Milsons Landing
- Maroubra Bay Hotel (out of frame)
- Rushcutters Bay Hotel
- Marina 1 Apartments
- **Optus Tower**
- Quay Quarter Tower
- 1 Denison Street
- **96.** New Sydney Fish Markets

Melbourne





- **Boulevard Apartments**
- **Aurora Apartments**
- Alfred Medical Research Centre
- St Vincent's Hospital Stage A
- St Vincent's Link
- **Lucient Apartments**
- 1 Treasury Place & 1 MacArthur St
- Philadelphia Building
- 51 Spring Street
- Eden on the Park
- 35 Spring Street
- Domain Apartments
- 8 Nicholson Street
- 14. Royal Domain Apartments
- St James Apartments 350 St Kilda Rd Southern Cross East Tower
- Urban Workshop 50 Lonsdale Street 17.
- Sovereign Apartments 18. Kingspark on Southbank 19.
- **20.** 209 Kingsway
- Southern Cross II West Tower
- **22.** Federation Square

- Citadines on Bourke
- Paramount Apartments
- 171 Collins Street
- Rockmans Regency
- Saville Grand
- Clements House
- 29. 321 Exhibition Street
- Melbourne Square
- Midtown Plaza
- Summit Apartments
- Melbourne City Towers Victoria Apartments
- Southbank One
- 33 Mackenzie
- 37. Concept Blue
- 38. Novotel Australia on Collins
- 39. Freshwater Place Residential
- 40. Southbank Grand
- **41.** Prima Tower
- **42.** Southbank Tower
- **43.** Mainpoint Apartments
- **44.** Platinum

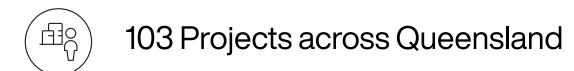
- 45. Bella Apartments
- **46.** 394 Collins Street
- **47.** Australia 108
- 48. 570 Bourke Street
 - **49.** RMIT Swanston Academic Building
 - **50.** RMIT Micro Nano Research Facility
 - 51. Clarendon Towers
 - 276 Flinders Street
 - CBW Corner Bourke and William Streets
 - RMIT Capital Works
 - **55.** 99 King Street
 - 460 Lonsdale Street
 - **57.** County Court **58.** Republic Tower
 - **59.** Uropa Apartments
 - **60.** Seasons Apartments
 - **61.** Lighthouse **62.** Melbourne Convention & Exhibition Centre
 - **63.** Paragon
 - **64.** 350 Queen Street
 - **65.** Australian Nursing and Midwifery Federation

- Flinders Wharf
- City Tempo Apartments
- The Lexington 414 Latrobe Street
- 69. EQ Tower
- **70.** Hilton Hotel South Wharf
- **71.** City Point Apartments
- **72.** Marine Apartments
- Collins Square Tower 2 74. Upper West Side - Stages 1,2,3,4
- **Premier Tower**
- Faculty of Architecture Building & Planning
- **77.** Collins Square Tower 5
- **78.** Collins Square Tower 4
- **79.** Collins Square Tower 3 Southern Cross Station - Platforms 15 &16
- **81.** 700 Bourke Street
- 82. 720 Bourke Street
- Melbourne One 83.
- **84.** Victoria Point Docklands **85.** Australis
- **86.** Peter Doherty Institute
- **87.** Portside Business Park

- The Quays
- Harbour One
- Melbourne Brain Centre
- Royal Melbourne Hospital Stage 1B
- 308 Exhibition St
- Westside Place Southbank Place
- 447 Collins Street
- 472 Bourke Street
- 80 Collins Street
- 501 Swanston Street
- 99. Swanston Central
- 100. Westside Place Stage 2
- 101. Focus Apartments
- 102. 405 Bourke Street
- **103.** Trades Hall
- 104. Monash College 750 Collins Street
- 105. West Side Place

- PROJECTS OUT OF FRAME:
- 106. Monash Learning and Teaching Building
- 107. Monash University Peninsula Campus **Student Accommodation**
- **108.** Monash Bioscience
- 109. Monash University Jazz Club
- 110. Monash Alexander Theatre
- **111.** M-City
- 112. Bunjil Place
- 113. Epworth Geelong Hospital
- **114.** Werribee Mercy Hospital
- 115. Flemington VRC New Stand
- 116. La Trobe University Student
- Accommodation 117. Capitol Grand
- 118. Centre for National Resilience Mickleham

Brisbane





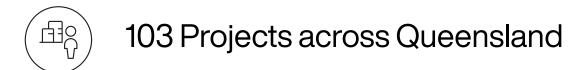
- 1. Proximity Offices (out of frame)
- frame)
- Queensland Conservatorium of Music
- Imax Cinema Complex
- South Bank Underground Carpark
- 1 William Street
- Brisbane Casino Towers 7.
- Unilodge
- 9. 40 Elizabeth Street
- 10. Casino Towers

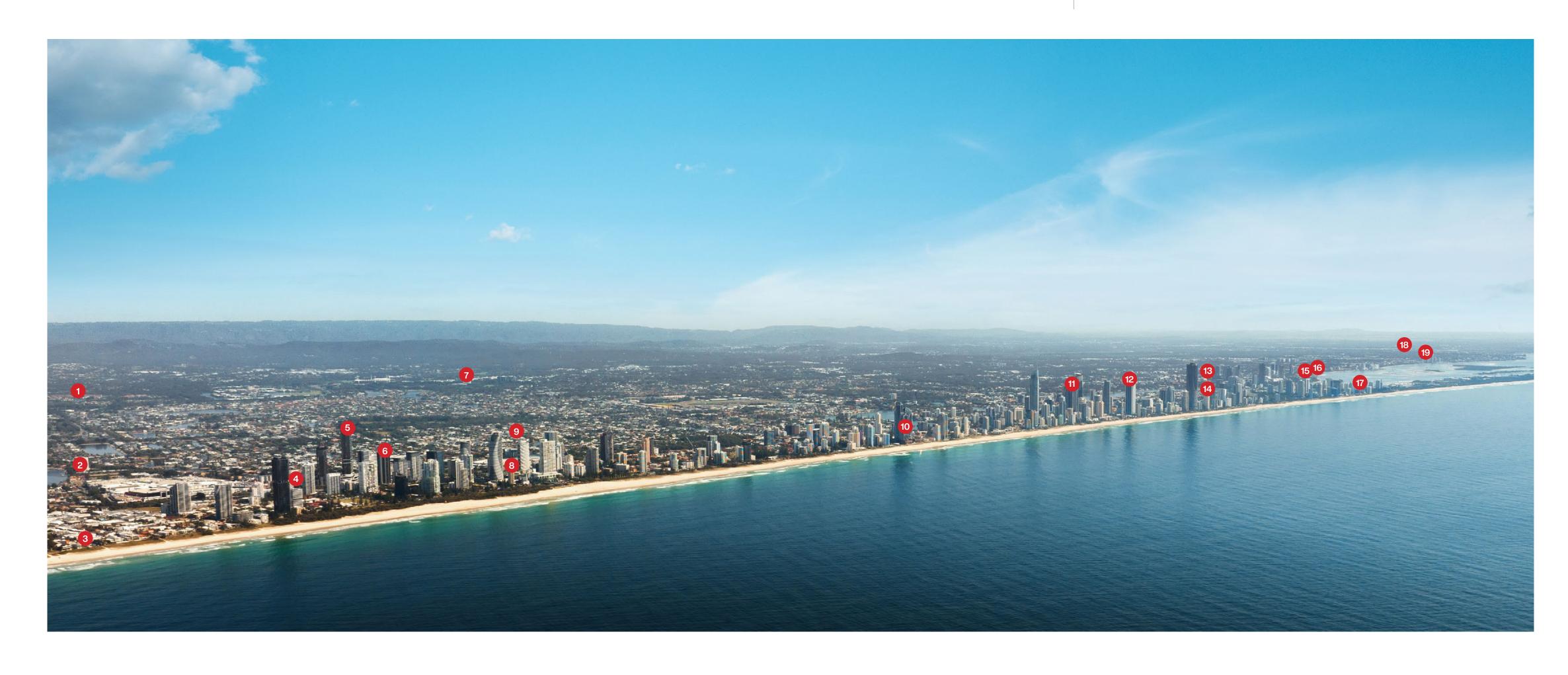
- 11. UNE University Mansions (Shafton)
- **12.** 300 George (W Hotel, The One, 300 George Street)
- **13.** Suncorp Stadium
- **14.** Festival Towers
- 15. River City **16.** Wintergarden Redevelopment
- 17. Queen's Wharf Integrated Resort & Queen's Wharf Foreshore
- **18.** Riparian Plaza
- **19.** Novotel Hotel

- **20.** Republic Apartments
- **21.** Frisco Apartments
- 22. Tribeca Apartments23. Willhara Apartments
- 24. 570 Queen Street 25. River Place
- **26.** Cathedral Place 27. FV-Gurner
- 28. Judith Wright Centre of Contemporary Arts
- **29.** 743 Ann Street
- **30.** Royal Brisbane Hospital East Block

- **31.** Royal Brisbane Hospital Carpark
- **32.** Ellington at Tenneriffe
- **33.** Newstead Towers
- **34.** Portside Wharf Stage 1 & 2 (out of frame)
- 35. Portside East Gallery House (out of frame)
- 36. Indooroopilly Shopping Centre (out of frame)

Gold Coast





- 1. Lakelands Resort, Merrimac
- Twin Towers Resort, Tweed heads
- Cotton Beach Resort 3.
- Neptune Apartmentds, Broadbeach 4.
- Destination Gold Coast Towers 2
- The Beach Apartments
- Royal Pines Residences
- Gold Coast Convention and Exhibition
- **9.** The Wave, Broad Beach

- 10. Jewel, Gold Coast
- 11. Hilton Surfers paradise Hotel and Residences
- **12.** Crown Towers, Surfers Paradise
- 13. Harvey Norman, Bundall

- 14. Rhapsody, Surfers Paradise
- 15. Rivage Royal, Southport16. Pivotal Point Towers, Southport
- 17. Directors' Suites, Main Beach
- **18.** Movieworld Theme Park, Helensvale
- **19.** Harbourtown Shopping Centre & Tavern "Dublin Docks", Biggera Waters

Adelaide



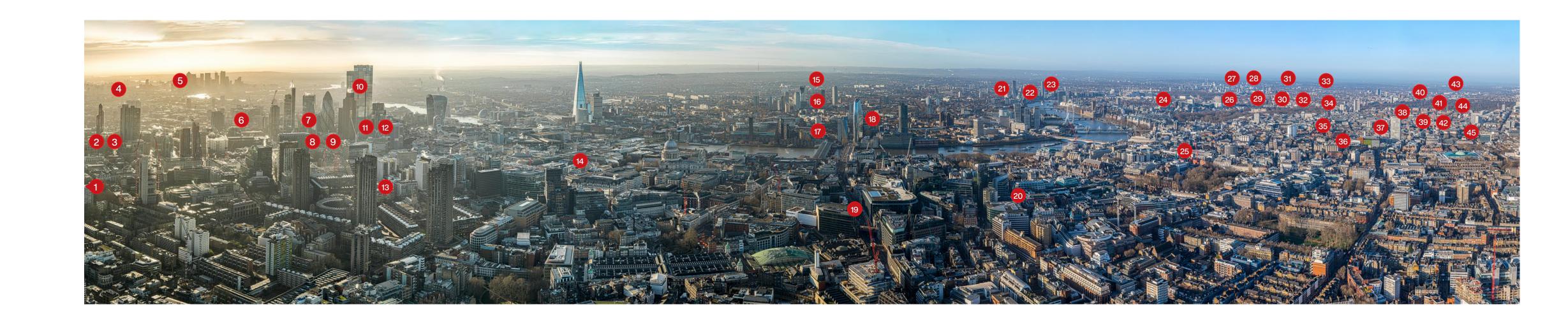


- ATO Building
 IMAX Theatre
- Maxwell on the Park
- 4. Elder House

- Elder House Fitout
- ATO SA Consolidated
- 7. Medina Grand
- 8. Embassy Apartments

- **Horizon Apartments**
- Qantas Lounge Fitout 10.
- Centro Colonnades (out of frame) 11.
- 12. Newport Quays Stage 1 (out of frame)
- **13.** Newport Quays Stage 2 (out of frame)
- 14. The Precinct Altitude
- 15. Burnside Village Shopping Centre16. Pasadena Shopping Centre

- 17. The Rowlands Apartments
- 18. 83 Pirie Street



- White Collar Factory
- Principal Place Commercial
- Principal Place Residential
- Royal Albert Dock
- West India Quays
- Aldgate Tower
- 100 Bishopsgate
- 15 St Helen's Place
- 5-7 St Helen's Place
- 10. 22 Bishopsgate
- 15 Bishopsgate
- **12.** London Wall Place
- **13.** 125 Wood Street

- **17.** 98 Fetter Lane
- 18. Sentinel Point

- 22. Verde SW1
- 23. Chelsea FC
- 24. The Glebe
- **26.** Eaton Place

- Strata SE1
- One Blackfriars
- LDP

- **19.** The Tower One St George Wharf
- **20.** One Nine Elms
- 21. Aykon London One

- 25. Manresa Road

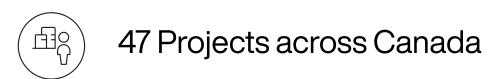
- **27.** Lateral Apartments
- 28. The Wellesley29. 199 Knightsbridge
- 30. Holland Park Villas
- **31.** 48 Carey Street
- 32. LSQ London
- **33.** Burlington Gate **34.** Centre Point
- 20 Grosvenor Square 35.
- Marble Arch Place
- **37.** 73 Brook Street **38.** 73 - 89 Oxford Street
- **39.** 80 Charlotte Street

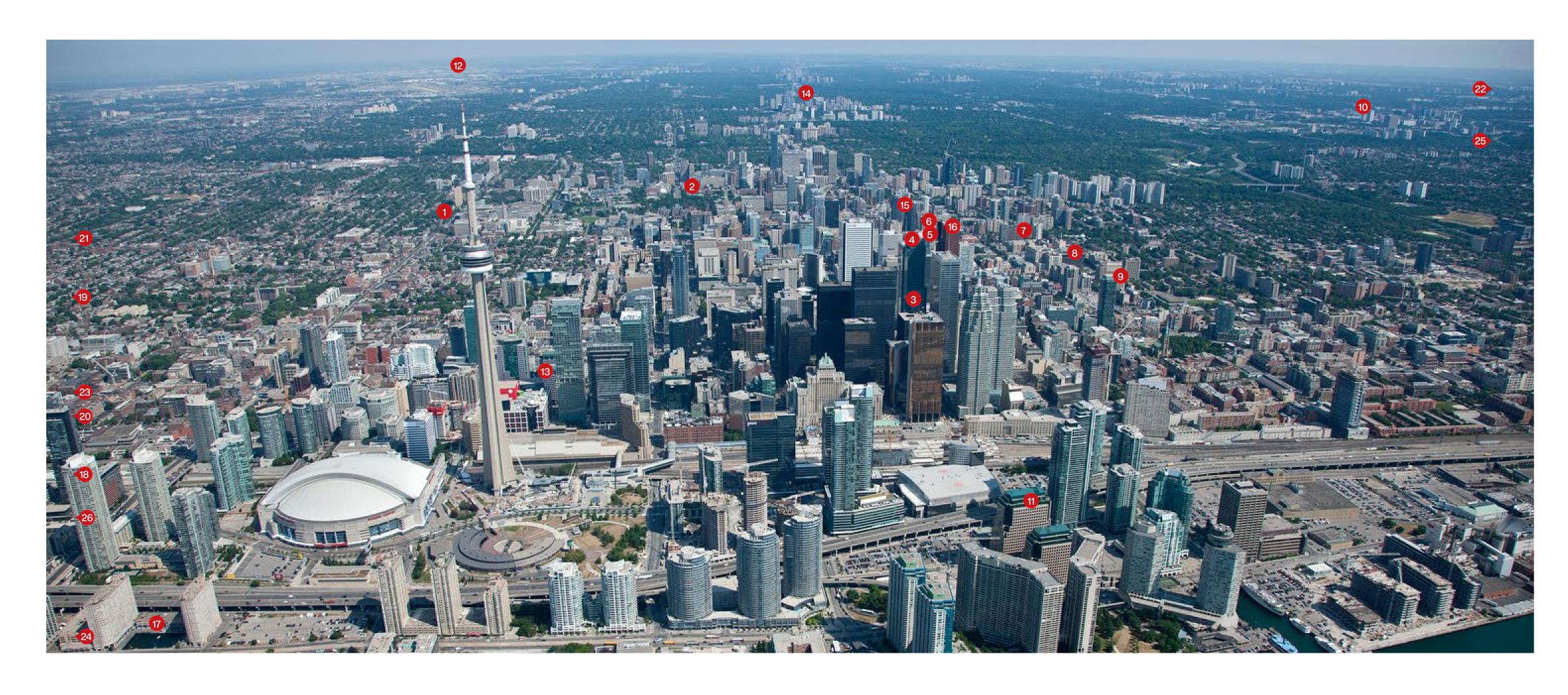
PROJECTS OUT OF FRAME:

- **40.** University of London The Garden
- 41. Thames Edge
- 42. Wembley National Stadium
- 43. University of Reading
- **44.** University of Kent
- 45. University of Glasgow
- 46. Peterborough City Hospital47. Eden Shopping Centre
- 48. The Queen Elizabeth University Hospital & Royal Hospital for Children, Glasgow

- 49. City Park 1, Aberdeen50. Royal Hospital for Sick Children & Department for Clinical Neurosciences, Edinburgh
- **51.** Langley Park Hotel

Toronto





- CampusOne Student Residence
- New Residences of Yorkville Plaza 2.
- St. Regis (formerly Trump Hotel)
- Bay Adelaide Centre North Tower
- Bay Adelaide Centre East Tower and Podium
- Deloitte Headquarters Fit-out
- Parkside Student Residence

- Grid Condominiums
- Core Condominiums 9.
- **10.** Carefirst One-Stop Multi-Service Centre
- **11.** AON Headquarters Office Fit-out
- **12.** Transit City, Towers 1, 2 and 3
- 13. Multiplex Head Office Fit-out and Global Furniture Group Fit-out
- **14.** One Delisle
- **15.** National Research Council of Canada Fit-out
- **16.** Immigration Board of Canada Fit-out
- **17.** The Quay

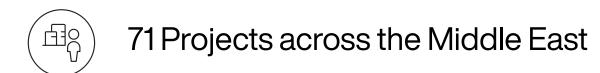
PROJECTS OUT OF FRAME:

- **18.** Hotel X
- 19. 158 Sterling Museum of Contemporary Art20. Kings Club

- 21. Junction House22. St. John's McNicoll Centre23. 1071 King West

- 24. Fairview and Drury Lane, Phase 1C25. Station No.3 Condos
- **26.** Distrikt Trailside Condos

Dubai





- **Emirates Towers (Commercial Tower)**
- The Gate & Precinct Buildings 5&6
- ICD Brookfield Place
- Index Tower
- The Dubai Mall Zabeel Expansion
- The Address The BLVD Hotel
- The Address Residences Fountain
- **HSBC** Headquarters
- 10. The Burj Khalifa (Raft)

- 11. Standard Chartered Tower
- The Residences South Ridge
- 14. The Residences Phase 1&2
- 15. The Opus
- **16.** JW Marriott Marquis
- PROJECTS OUT OF FRAME:
- - **18.** Al Ghurair Apartments 48 Villas, Garhoud
 - 19. Al Fattan Plaza 20.
 - 21. Creekside Apartments
 - 22. Port Saeed Commercial Building
 - 23. Jood Palace Dubai
 - 24. Al Manara Building
 - 25. Dubai Marina Phase 1
 - **26.** Marina Promenade

- 27. Grosvenor House
- **29.** One at Palm Jumeirah
- **30.** Confidential Hospitality Project
- **31.** FSU Military Warehouse
- 32. Al Minhaid Air Base (AMAB) Refurbishment
- 33. Automall Showroom and Office Tower
- 34. Green Community Villas
- **35.** Foremarke School

- 36. Me'aisem City Centre
- 38. Motiongate Packages 5,6&7
- 39. Lapita Hotel, Dubai Parks and Resorts
- 40. The Address Residences Jumeirah Resort + Spa

Built to outperform.