

MULTIPLY

Corporate Profile





Multiplex is a premier construction company known for shaping skylines and delivering iconic projects around the world. Established in 1962, Multiplex has delivered over 1,100 projects with a combined value of more than US\$100 billion.

Quay Quarter Tower, Sydney, Australia

From the CEO



It's undoubtedly a challenging time for our industry. Labour shortages, cost of materials and economic uncertainty are putting pressure on contractors and our supply chain.

However, Multiplex has been riding the waves in our industry for more than 60 years and with any challenge comes an opportunity.

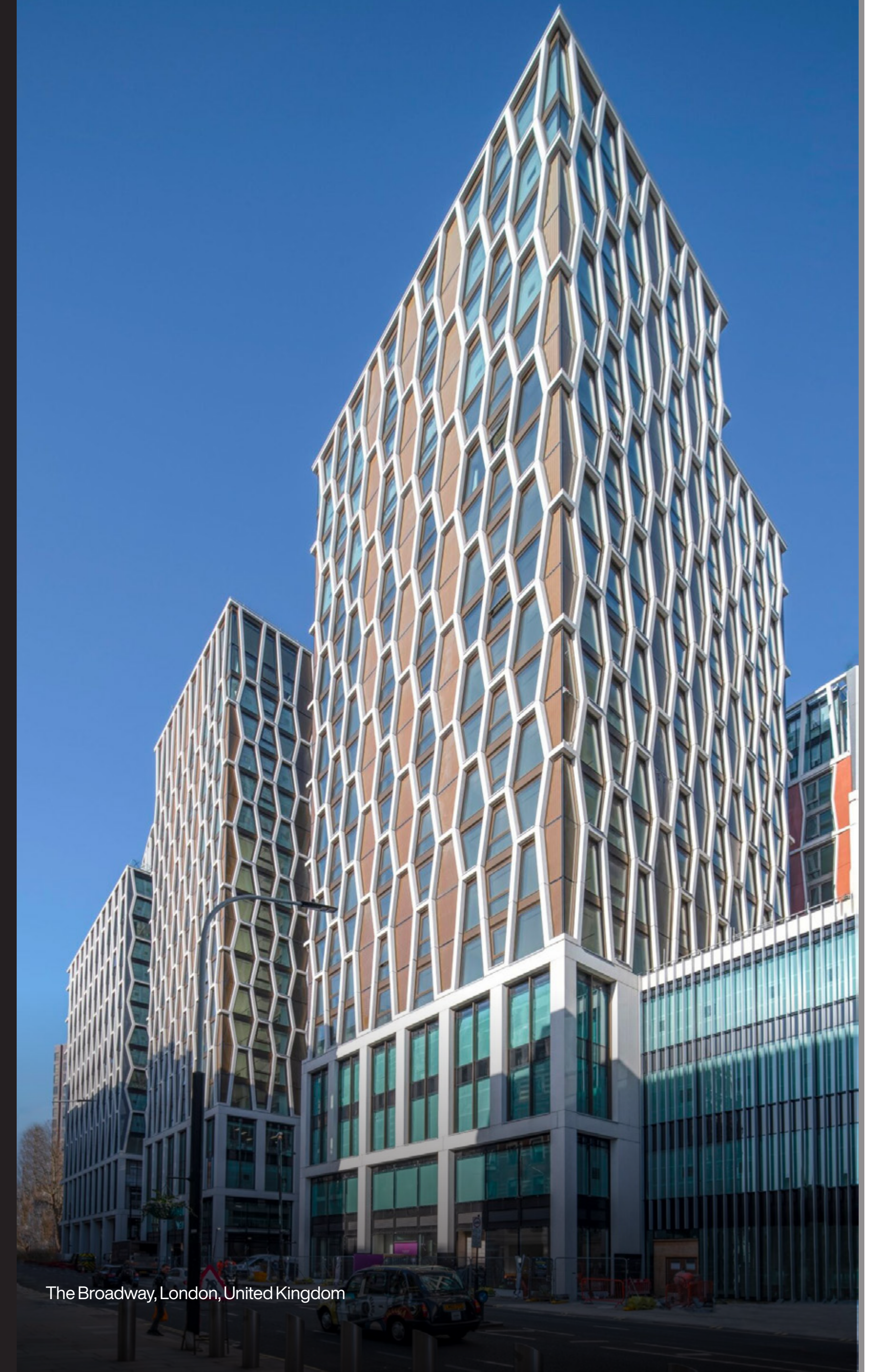
Across the board we are seeing a flight to quality with good clients seeing us as a safe pair of hands to deliver their projects on time, on budget and on carbon. We are well diversified across our global workbook and have a strong pipeline of quality projects in all regions.

Driven by our strategy for impact and materiality, we are continuing to create value across the full spectrum of ESG and lead the industry on important topics like Safety and Diversity and Inclusion with clear vision and action.

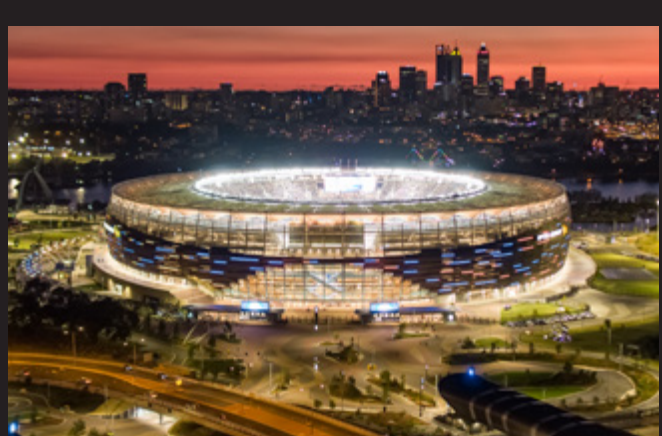
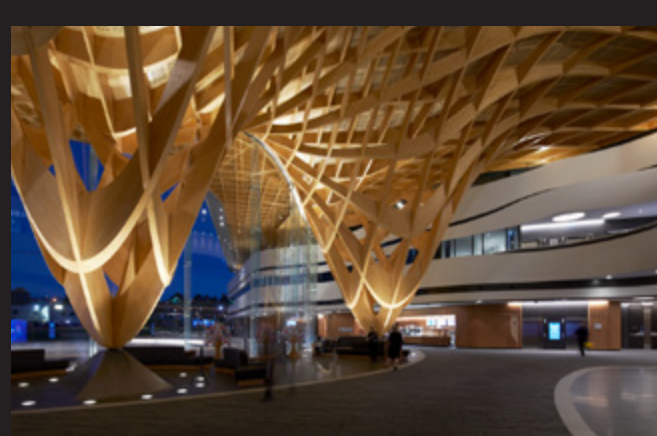
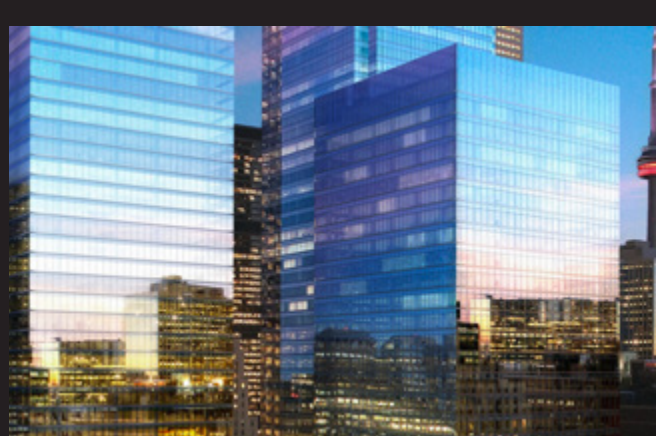
We are embracing the opportunity to work with our clients, supply chain, communities and industry to deliver exceptional projects and fulfil our purpose, to construct a better future.

John Flecker

CEO, Global



The Broadway, London, United Kingdom



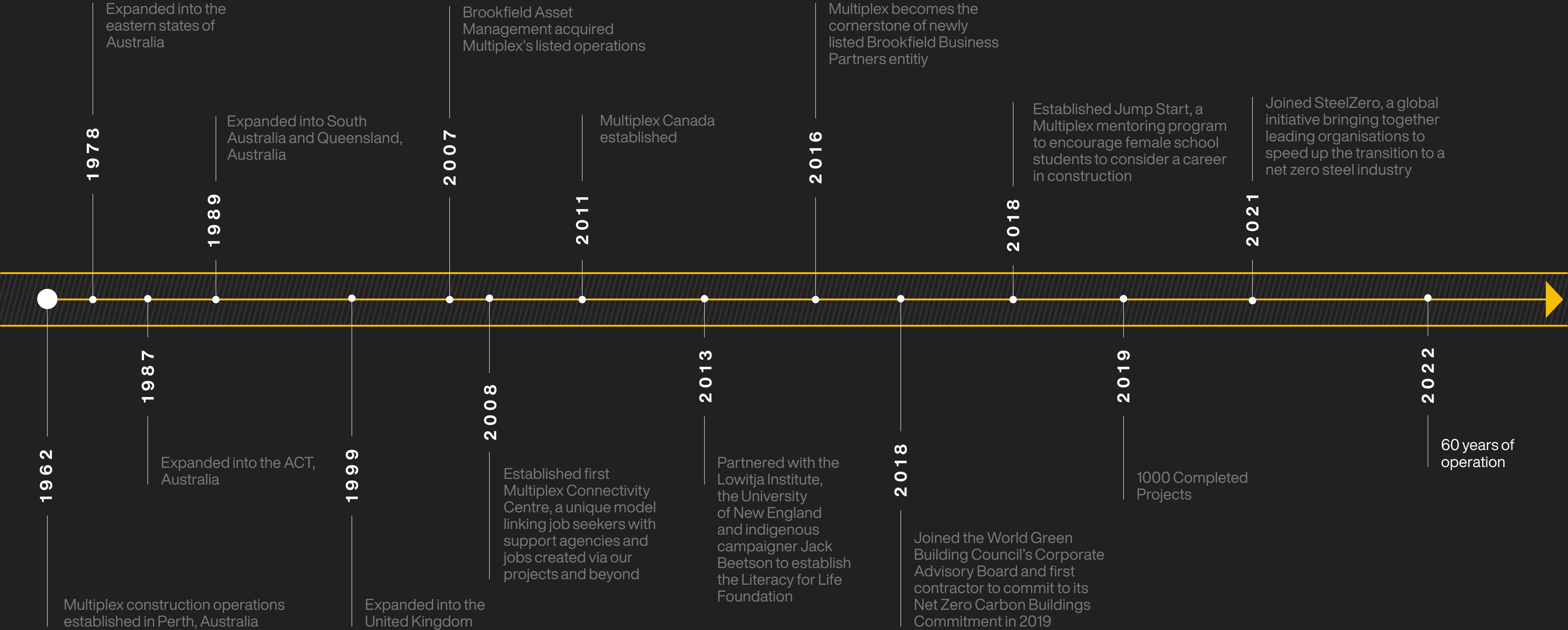
About Us



Our History

Building a culture of outperformance since 1962

Operating in 12 cities across four continents, our workbook includes some of the most iconic construction projects in the world. Our growth has been controlled and focused, targeting clients, cities and projects that complement our construction expertise and vision for outperformance.



Brand Platform

Our Purpose, Mindset & Values

We are known for delivering the world's best projects. And we recognise that what we're good at can make the world better. So our purpose is simple - to construct a better future. A better future where opportunities are harnessed, and our people, projects, communities and industry reach their full potential. We are uniquely positioned to fulfil our purpose by drawing on our culture - a powerful combination of inherent values, and a belief that we can outperform in everything we do.

Our Purpose



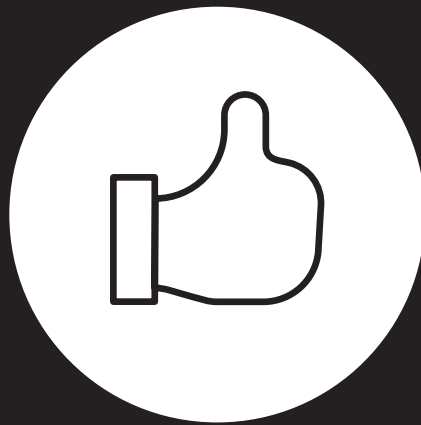
To construct
a better future

Our Mindset



To outperform in
everything we do

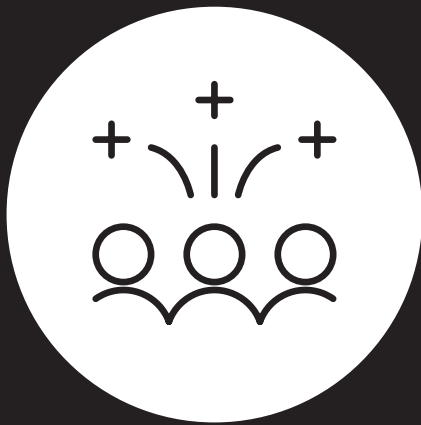
Our Values



We keep it real



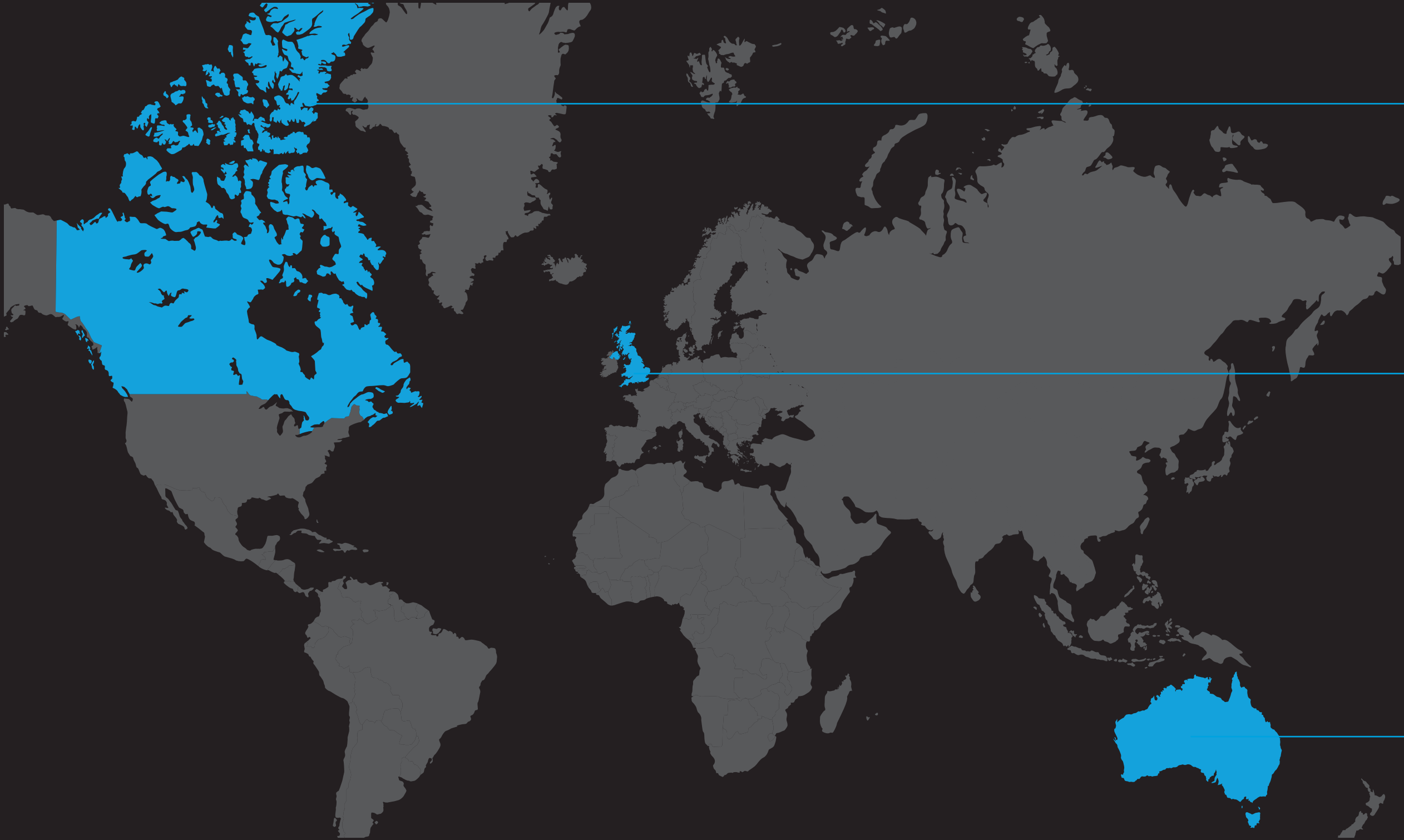
We care about people



We are collaborative



We have grit



Canada

2011 Established in Canada

120+ People

US\$2.1bn Work to date

48 Projects to date

United Kingdom

1999 Established in the UK

740+ People

US\$12.9bn Work to date

88 Projects to date

Australia

1962 Established in Australia

1,650+ People

US\$74.3bn Work to date

918 Projects to date

With more than 2,500 people globally, we have a mobile workforce that collaborates to share knowledge and apply world's best practice across our projects.

*Work to date values reflect active regions only.

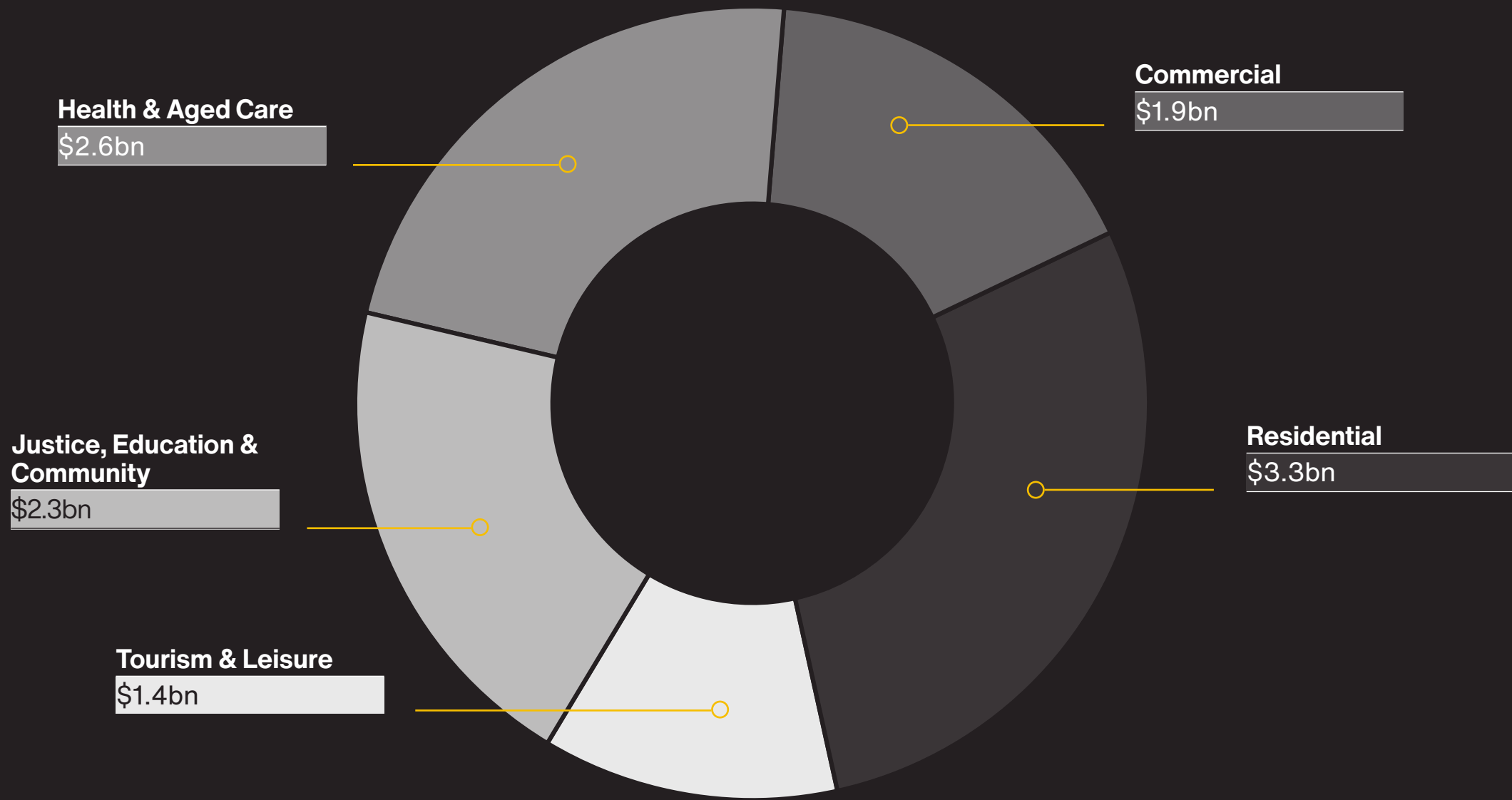
Financial Strength

Sustainable growth and ongoing stability

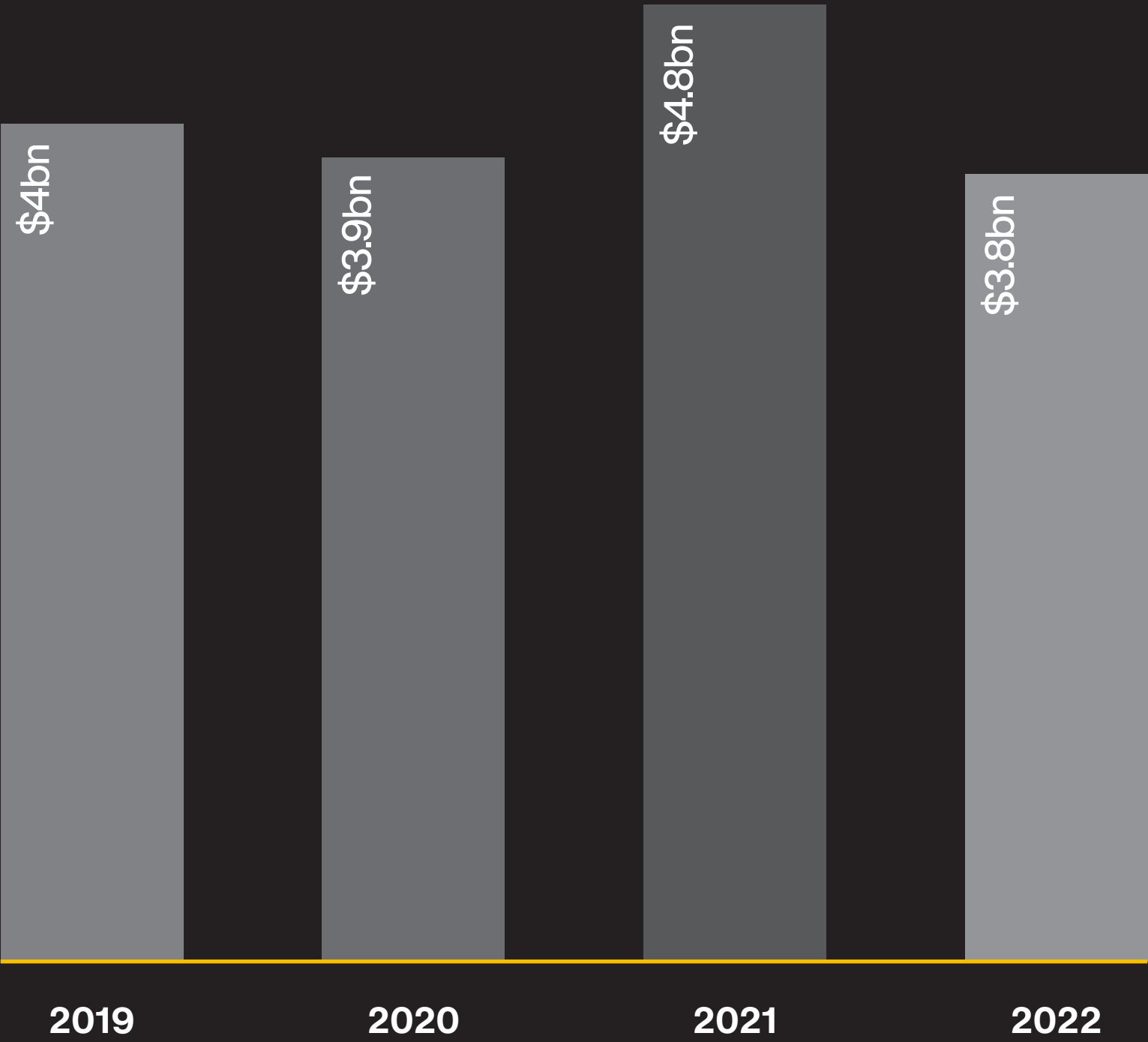
We are backed by the financial stability and global relationships of our parent company, Brookfield Asset Management, one of the world's largest asset managers with approximately US\$850 billion of assets under management. Brookfield has a 120-year history as a global investor, operator and manager of high quality alternative assets with a focus on property, infrastructure, renewable power and private equity.

As part of the Brookfield family, we have access to vast expertise in investing in, owning and maintaining property and infrastructure assets. We have the unique ability as contractors to think like owners and deliver assets with an understanding of what drives their long term success.

Current Workbook \$11.6bn 58 Projects



Turnover



*Turnover is YTD figure as at 31 December 2022. Workbook is global and the total value of work under secured contracts as at [Q3 2023] including assumed Contract value on Construction Management projects. All values are in USD.

Leadership

A senior team that provides personal attention



Global Executive Management team

John Flecker
Chief Executive Officer

Derek Gorgi
Chief Financial Officer

Executive Directors (Multiplex Group Board)

Charlie Bolt
Chief Risk Officer

Rob Mosley
Chief Information Officer

Meg Redwin
Executive Director, General Counsel — Global

Dennis Else
ESG Chair — Global

Don Aroney
Executive Director, Operations — Global

Caitriona Comerford
Executive Director, People — Global

Julia Felmeri
Strategic Director, ESG — Global

Jaideep Thatai
Finance Director — UK

Eamonn Morris
Finance Director — Global

Callum Tuckett
Managing Director — UK

Terry Olynyk
President and Managing Director — Canada

David Ghannoum
Regional Managing Director — NSW & ACT

Michael Sinclair
Regional Managing Director — QLD

Chris Palandri
Regional Managing Director — WA

Ross Snowball
Regional Managing Director — VIC & SA

Our People

Built to outperform

Our unique culture positions us to achieve our purpose, to construct a better future. It is built on a shared belief that we can outperform in everything we do, and a set of values that are ingrained in our people: We keep it real; We care about people; We are collaborative; and We have grit.

What does this mean in practice?

Our people are encouraged to be creative in their approach to work, to voice their ideas and opinions, and always ask if we can do more or better.

We are collaborative in the way we listen, share and work as a team – be it with our colleagues, clients, communities or industry. And we know the way to harness opportunities and fulfil potential is by building a strong foundation of trust in our relationships, and by being straightforward and dependable.

We truly care about each other and the world around us, and we have the staying power to make a real difference.



Our Expertise



Our Expertise

Proven ability to deliver across all property sectors

With a track record of over half a century of successful project delivery, Multiplex combines the power and influence of a global contractor with the hands-on involvement of our senior leaders and experts. This puts us in a unique position in the global construction market.

Commercial

327

Projects

\$30.5bn

Value



Residential

319

Projects

\$29.1bn

Value



Health & Aged Care

73

Completed Projects

\$11.5bn

Value



Retail

139

Completed Projects

\$8.8bn

Value



Tourism and Leisure

133

Completed Projects

\$15.4bn

Value



Justice, Education & Community

91

Completed Projects

\$7.9bn

Value



Stadium

14

Completed Projects

\$3.9bn

Value



Engineering, Infrastructure & Industrial

78

Completed Projects

\$5.3bn

Value



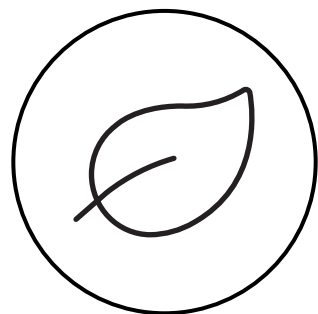
Environment, Social, Governance (ESG)

Strategic pursuit of meaningful change

The fundamentals of ESG have been embedded in our global business for many years. We have led conversations and actions that have evolved our business and industry.

We are driven by vision, action and consistency of delivery across the full spectrum of ESG and have a clear and ambitious way forward.

We focus our efforts on five core principles. Within our core principles, we pursue actions where our opportunity for positive impact is the greatest and the impact of our efforts the most material.



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Environment

Caring for the environment
Playing our part in the global carbon challenge

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People

Caring for our people and those around us by:

- Keeping them safe
- Attracting, developing, retaining and rewarding exceptional people

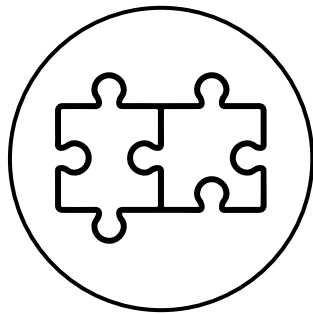
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Communities

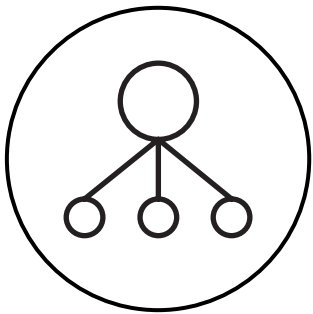
Connecting and enriching our communities



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Partnerships

Building rewarding partnerships with our clients and supply chain



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Governance & Operational Excellence

Having sound business practices to manage risks and realise opportunities

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We Create Skylines

Perth



321 Projects across Western Australia



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|--|-----------------------------|--|---|--|---|
| 1. Optus Stadium & Rooftop Walk | 22. Airways House | 43. WA Museum Boola Bardip | 64. Central Park | 84. Bishops House | 104. St John of God Murdoch Hospital Redevelopment |
| 2. Crown Towers Hotel | 23. Casablanca | 44. Alexander Library | 65. 160 St Georges Terrace | 85. Alexander Forrest House | 105. Mandurah Forum Shopping Centre |
| 3. Burswood Resort & Convention Centre | 24. Allied House | 45. Perth City Council Carpark | 66. 140 St Georges Terrace | 86. Bishop See North | 106. Waikiki Village, Rockingham and Halls Head Shopping Centre |
| 4. Burswood Casino | 25. Westos House | 46. Perth Institute of Film and Television | 67. 180 St Georges Terrace | 87. RAC Headquarters and Harbour Town | 107. Garden City Shopping Centre and Busport |
| 5. Burswood Resort Hotel | 26. Sheraton Hotel | 47. Forrest Chase/Myer | 68. Australia Place | 88. Capital Square Tower 1 | 108. Old Swan Brewery |
| 6. Claisebrook Inlet Remediation | 27. Langley Plaza | 48. Perth City Busport | 69. Brookfield Place Tower 1 | 89. Windsor Towers | 109. One Subiaco |
| 7. NEXT DC P2 | 28. Police Credit Society | 49. Perth Building Society | 70. Brookfield Place Tower 2 | 90. Penrhos College | 110. Colin Street Fitout |
| 8. WACA Lile Marrsh and Prindiville Stands | 29. Chateau Commodore | 50. John Curtin Centre | 71. Dayton Plaza | 91. South Shore Development | 111. Esplanade Hotel and Steamship Building |
| 9. WACA Lights | 30. Pier Street Carpark | 51. CSIRO National Building | 72. Westralia Square | 92. Mounts Bay Village | 112. Fremantle Justice Precinct |
| 10. Stanford Apartments | 31. CSA Centre | 52. Exchange House | 73. 190 St Georges Terrace | 93. Parliament Place | |
| 11. Woodside Offices | 32. Eastpoint Plaza | 53. Allendale Square | 74. His Majesty's Theatre | 94. Mill Point Apartments | |
| 12. Plain Street Offices | 33. St George's Court | 54. Bankwest Tower | 75. Jardine House | 95. Huntington Gate | |
| 13. Local Government House | 34. Lomard House | 55. Colonial Mutual | 76. Orchard Hotel | 96. 14-16 Parliament Place | |
| 14. Withersea House | 35. Victoria Centre | 56. Enex100 | 77. Cloisters | 97. Riverside Lodge | |
| 15. Hyatt Regency | 36. Wapet House | 57. Exchange Plaza | 78. Mount Newman House | 98. Raffles Apartments | |
| 16. IBM Building | 37. Irwin Chambers | 58. Wesley Centre | 79. London House | 99. Cockburn Arc | |
| 17. Panorama Apartments | 38. Transit Inn | 59. Palace Hotel | 80. Forrest Centre | 100. Fiona Stanley Hospital | |
| 18. Stanford Securities | 39. Cine Centre | 60. Capitol House | 81. St George's House | 101. New Academic Building | |
| 19. 197 Adelaide Terrace | 40. District Court Building | 61. 30 The Esplanade | 82. St George's Square | 102. Harry Perkins Institute of Medical Research and ANPC Fitout | |
| 20. 77 Parkside House | 41. Park Towers | 62. Griffin Centre | 83. Perth Convention & Exhibition Centre, Medina Apartments and EY Building | 103. Murdoch Health and Knowledge Precinct | |
| 21. Ambassadors Hotel | 42. Myer Megamart | 63. 1 The Esplanade | | | |

We Create Skylines

Sydney



252 Projects across New South Wales



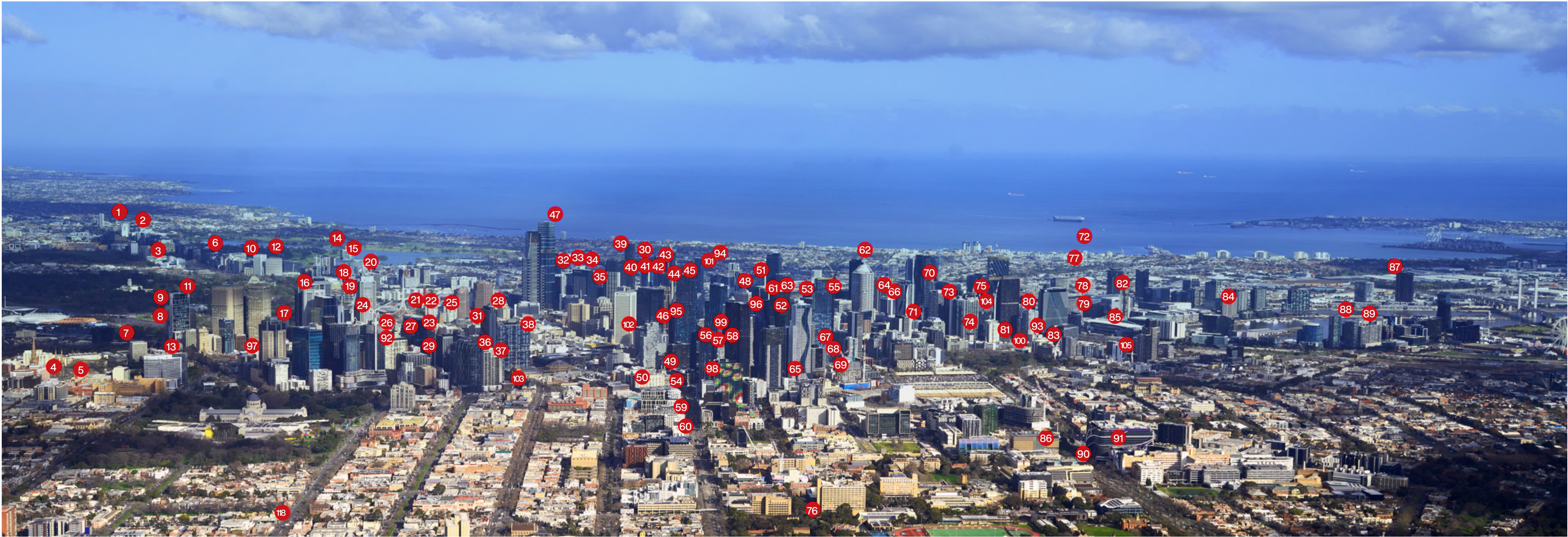
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|---|--|--|-------------------------|--|---------------------------------------|
| 1. Beaumonde | 18. Watermark Apartments | 35. The Finger Wharf at Woolloomooloo | 53. City Centre | 71. Bauhaus | 89. Milsons Landing |
| 2. Colonnades | 19. Intercontinental | 36. Landmark | 54. KMS Tower | 72. Gordon Elizabeth Tower | 90. Maroubra Bay Hotel (out of frame) |
| 3. Luna Park | 20. Reserve Bank of Australia | 37. Wharf Terraces, Woolloomooloo | 55. Rex Hotel | 73. Latitude Retail | 91. Rushcutters Bay Hotel |
| 4. The Pinnacle | 21. Establishment | 38. Medina Serviced Apartments | 56. One Darling Harbour | 74. Latitude Strata Offices | 92. Marina 1 Apartments |
| 5. Walsh Bay Infrastructure & Redevelopment works | 22. Sydney Wharf | 39. 175 Pitt Street | 57. Citigroup | 75. Ernst & Young Tower | 93. Optus Tower |
| 6. Pier 8 & 9 | 23. KPMG | 40. Grace Hotel | 58. Galleries Victoria | 76. ATO Building | 94. Quay Quarter Tower |
| 7. Pier 6 & 7 | 24. 2 Bulletin Place | 41. Skygarden | 59. Aston Apartments | 77. Victoria Barracks | 95. 1 Denison Street |
| 8. Bear Cottage | 25. One Shelley Street | 42. Manhattan Eastpoint Apartments | 60. Whites, Paddington | 78. Sister Anne Court | 96. New Sydney Fish Markets |
| 9. Manly Peninsula | 26. American Express | 43. Vibe Hotel | 61. Ibis Hotel | 79. Trades Hall | |
| 10. 1 Kent Street | 27. Chifley Tower | 44. Chancellor | 62. John Maddison Tower | 80. Goldsbrough Mort | |
| 11. Park Hyatt | 28. King Street Wharf | 45. Merchant Court | 63. 3 Kings Lane | 81. Excelsior Apartments | |
| 12. Jones Bay Wharf | 29. Harbourfront Retail & Wharves | 46. Sydney Central Plaza (Myer) | 64. Lumiere Residences | 82. Furama Hotel | |
| 13. Observatory Hotel | 30. NZI Building | 47. The Star | 65. Monument | 83. Market City (Stage 1 Podium) | |
| 14. The Georgia Apartments | 31. Clarence Street Apartments | 48. The Darling Hotel at the Star | 66. Frasers Suites | 84. Centennial Parklands | |
| 15. Darling Island Residential | 32. Wharves 9/10 Apartments, King Street Wharf | 49. Multi Use Entertainment Facility at The Star | 67. Imax Theatre | 85. Mercure Hotel | |
| 16. Bennelong Centre | 33. 50 Martin Place | 50. Tattersall's Building | 68. Novotel Hotel | 86. Sydney Water Building (out of frame) | |
| 17. Stamford Plaza | 34. Ardenbraught | 51. Sheraton on the Park | 69. Village Hoyts | 87. 161 Sussex Street | |
| | | 52. Piccadilly Plaza/ Piccadilly Tower | 70. Eastgate | 88. Mark Moran Vaucluse | |

We Create Skylines

Melbourne



163 Projects across Victoria



1. Boulevard Apartments
2. Aurora Apartments
3. Alfred Medical Research Centre
4. St Vincent's Hospital Stage A
5. St Vincent's Link
6. Lucient Apartments
7. 1 Treasury Place & 1 MacArthur St
8. Philadelphia Building
9. 51 Spring Street
10. Eden on the Park
11. 35 Spring Street
12. Domain Apartments
13. 8 Nicholson Street
14. Royal Domain Apartments
15. St James Apartments - 350 St Kilda Rd
16. Southern Cross East Tower
17. Urban Workshop 50 Lonsdale Street
18. Sovereign Apartments
19. Kingspark on Southbank
20. 209 Kingsway
21. Southern Cross II West Tower
22. Federation Square

23. Citadines on Bourke
24. Paramount Apartments
25. 171 Collins Street
26. Rockmans Regency
27. Saville Grand
28. Clements House
29. 321 Exhibition Street
31. Midtown Plaza
32. Summit Apartments
33. Melbourne City Towers
34. Victoria Apartments
35. Southbank One
36. 33 Mackenzie
37. Concept Blue
38. Novotel Australia on Collins
39. Freshwater Place Residential
40. Southbank Grand
41. Prima Tower
42. Southbank Tower
43. Mainpoint Apartments
44. Platinum

45. Bella Apartments
46. 394 Collins Street
47. Australia 108
48. 570 Bourke Street
49. RMIT Swanston Academic Building
50. RMIT Micro Nano Research Facility
51. Clarendon Towers
52. 276 Flinders Street
53. CBW - Corner Bourke and William Streets
54. RMIT Capital Works
55. 99 King Street
56. 460 Lonsdale Street
57. County Court
58. Republic Tower
59. Uropa Apartments
60. Seasons Apartments
61. Lighthouse
62. Melbourne Convention & Exhibition Centre
63. Paragon
64. 350 Queen Street
65. Australian Nursing and Midwifery Federation

66. Flinders Wharf
67. City Tempo Apartments
68. The Lexington - 414 Latrobe Street
69. EQ Tower
70. Hilton Hotel South Wharf
71. City Point Apartments
72. Marine Apartments
73. Collins Square Tower 2
74. Upper West Side - Stages 1,2,3,4
75. Premier Tower
76. Faculty of Architecture Building & Planning
77. Collins Square Tower 5
78. Collins Square Tower 4
79. Collins Square Tower 3
80. Southern Cross Station - Platforms 15 &16
81. 700 Bourke Street
82. 720 Bourke Street
83. Melbourne One
84. Victoria Point Docklands
85. Australis
86. Peter Doherty Institute
87. Portside Business Park

88. The Quays
89. Harbour One
90. Melbourne Brain Centre
91. Royal Melbourne Hospital - Stage 1B
92. 308 Exhibition St
93. Westside Place
94. Southbank Place
95. 447 Collins Street
96. 472 Bourke Street
97. 80 Collins Street
98. 501 Swanston Street
99. Swanston Central
100. Westside Place - Stage 2
101. Focus Apartments
102. 405 Bourke Street
103. Trades Hall
104. Monash College - 750 Collins Street
105. West Side Place

- PROJECTS OUT OF FRAME:
106. Monash Learning and Teaching Building
 107. Monash University Peninsula Campus Student Accommodation
 108. Monash Bioscience
 109. Monash University Jazz Club
 110. Monash Alexander Theatre
 111. M-City
 112. Bunjil Place
 113. Epworth Geelong Hospital
 114. Werribee Mercy Hospital
 115. Flemington VRC New Stand
 116. La Trobe University Student Accommodation
 117. Capitol Grand
 118. Centre for National Resilience - Mickleham



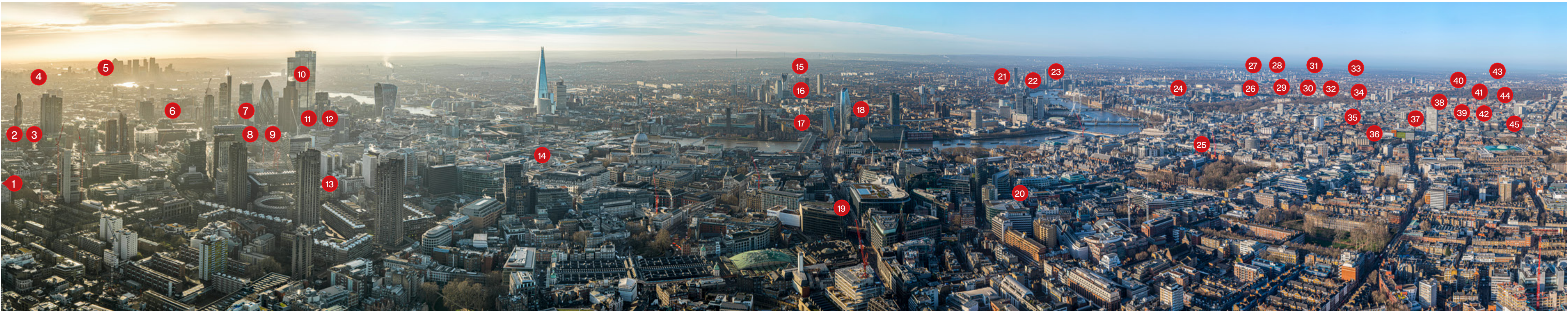
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|--|---|---|--|
| 1. Proximity Offices (out of frame) | 11. UNE University Mansions (Shafton) | 20. Republic Apartments | 31. Royal Brisbane Hospital - Carpark |
| 2. Mater Private Clinic & Link Bridge (out of frame) | 12. 300 George (W Hotel, The One, 300 George Street) | 21. Frisco Apartments | 32. Ellington at Tenneriffe |
| 3. Queensland Conservatorium of Music | 13. Suncorp Stadium | 22. Tribeca Apartments | 33. Newstead Towers |
| 4. Imax Cinema Complex | 14. Festival Towers | 23. Willhara Apartments | 34. Portside Wharf Stage 1 & 2 (out of frame) |
| 5. South Bank Underground Carpark | 15. River City | 24. 570 Queen Street | 35. Portside East Gallery House (out of frame) |
| 6. 1 William Street | 16. Wintergarden Redevelopment | 25. River Place | 36. Indooroopilly Shopping Centre (out of frame) |
| 7. Brisbane Casino Towers | 17. Queen's Wharf Integrated Resort & Queen's Wharf Foreshore | 26. Cathedral Place | |
| 8. Unilodge | 18. Riparian Plaza | 27. FV-Gurner | |
| 9. 40 Elizabeth Street | 19. Novotel Hotel | 28. Judith Wright Centre of Contemporary Arts | |
| 10. Casino Towers | | 29. 743 Ann Street | |
| | | 30. Royal Brisbane Hospital - East Block | |



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|------------------------------------|--|--|---------------------------------------|--|
| 1. Lakelands Resort, Merrimac | 6. The Beach Apartments | 10. Jewel, Gold Coast | 14. Rhapsody, Surfers Paradise | 19. Harbourn Town Shopping Centre & Tavern |
| 2. Twin Towers Resort, Tweed heads | 7. Royal Pines Residences | 11. Hilton Surfers paradise Hotel and Residences | 15. Rivage Royal, Southport | “Dublin Docks”, Biggera Waters |
| 3. Cotton Beach Resort | 8. Gold Coast Convention and Exhibition Centre | 12. Crown Towers, Surfers Paradise | 16. Pivotal Point Towers, Southport | |
| 4. Neptune Apartmentds, Broadbeach | 9. The Wave, Broad Beach | 13. Harvey Norman, Bundall | 17. Directors' Suites, Main Beach | |
| 5. Destination Gold Coast Towers 2 | | | 18. Movieworld Theme Park, Helensvale | |



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|------------------------|------------------------|--|--|-----------------------------|
| 1. ATO Building | 5. Elder House Fitout | 9. Horizon Apartments | 13. Newport Quays Stage 2 (out of frame) | 17. The Rowlands Apartments |
| 2. IMAX Theatre | 6. ATO SA Consolidated | 10. Qantas Lounge Fitout | 14. The Precinct - Altitude | 18. 83 Pirie Street |
| 3. Maxwell on the Park | 7. Medina Grand | 11. Centro Colonnades (out of frame) | 15. Burnside Village Shopping Centre | |
| 4. Elder House | 8. Embassy Apartments | 12. Newport Quays Stage 1 (out of frame) | 16. Pasadena Shopping Centre | |



1.

White Collar Factory
2.

Principal Place Commercial
3.

Principal Place Residential
4.

Royal Albert Dock
5.

West India Quays
6.

Aldgate Tower
7.

100 Bishopsgate
8.

15 St Helen's Place
9.

5-7 St Helen's Place
10.

22 Bishopsgate
11.

15 Bishopsgate
12.

London Wall Place
13.

125 Wood Street
14.

Strata SE1
15.

One Blackfriars
16.

LDP
17.

98 Fetter Lane
18.

Sentinel Point
19.

The Tower - One St George Wharf
20.

One Nine Elms
21.

Aykon London One
22.

Verde SW1
23.

Chelsea FC
24.

The Glebe
25.

Manresa Road
26.

Eaton Place

27.

Lateral Apartments
28.

The Wellesley
29.

199 Knightsbridge
30.

Holland Park Villas
31.

48 Carey Street
32.

LSQ London
33.

Burlington Gate
34.

Centre Point
35.

20 Grosvenor Square
36.

Marble Arch Place
37.

73 Brook Street
38.

73 - 89 Oxford Street
39.

80 Charlotte Street

- PROJECTS OUT OF FRAME:
40.

University of London - The Garden Halls
41.

Thames Edge
42.

Wembley National Stadium
43.

University of Reading
44.

University of Kent
45.

University of Glasgow
46.

Peterborough City Hospital
47.

Eden Shopping Centre
48.

The Queen Elizabeth University Hospital & Royal Hospital for Children, Glasgow

49.

City Park 1, Aberdeen
50.

Royal Hospital for Sick Children & Department for Clinical Neurosciences, Edinburgh
51.

Langley Park Hotel



- 1. CampusOne Student Residence
- 2. New Residences of Yorkville Plaza
- 3. St. Regis (formerly Trump Hotel)
- 4. Bay Adelaide Centre North Tower
- 5. Bay Adelaide Centre East Tower and Podium
- 6. Deloitte Headquarters Fit-out
- 7. Parkside Student Residence

- 8. Grid Condominiums
- 9. Core Condominiums
- 10. Carefirst One-Stop Multi-Service Centre
- 11. AON Headquarters Office Fit-out
- 12. Transit City, Towers 1, 2 and 3
- 13. Multiplex Head Office Fit-out and Global Furniture Group Fit-out

- 14. One Delisle
- 15. National Research Council of Canada Fit-out
- 16. Immigration Board of Canada Fit-out
- 17. The Quay

- PROJECTS OUT OF FRAME:
- 18. Hotel X
 - 19. 158 Sterling - Museum of Contemporary Art
 - 20. Kings Club
 - 21. Junction House
 - 22. St. John's McNicoll Centre
 - 23. 1071 King West

- 24. Fairview and Drury Lane, Phase 1C
- 25. Station No.3 Condos
- 26. Distrikt Trailside Condos

We Create Skylines

Dubai



71 Projects across the Middle East



1. Emirates Towers (Commercial Tower)
2. The Tower
3. The Gate & Precinct Buildings 5&6
4. ICD Brookfield Place
5. Index Tower
6. The Dubai Mall - Zabeel Expansion
7. The Address The BLVD Hotel
8. The Address Residences - Fountain View (Raft)
9. HSBC Headquarters
10. The Burj Khalifa (Raft)

11. Standard Chartered Tower
12. The Address Residences - Sky Views (Raft)
13. The Residences South Ridge
14. The Residences Phase 1&2
15. The Opus
16. JW Marriott Marquis

PROJECTS OUT OF FRAME:

17. Nikki Beach Resort and Hotel
18. Al Ghurair Apartments
19. 48 Villas, Garhoud
20. Al Fattan Plaza
21. Creekside Apartments
22. Port Saeed Commercial Building
23. Jood Palace Dubai
24. Al Manara Building
25. Dubai Marina Phase 1
26. Marina Promenade

27. Grosvenor House
28. One JLT
29. One at Palm Jumeirah
30. Confidential Hospitality Project
31. FSU Military Warehouse
32. Al Minhaid Air Base (AMAB) Refurbishment
33. Automall Showroom and Office Tower Motorcity
34. Green Community Villas
35. Foremarke School

36. Me'aisem City Centre
37. Confidential Water Project
38. Motiongate Packages 5,6&7
39. Lapita Hotel, Dubai Parks and Resorts
40. The Address Residences Jumeirah Resort + Spa

Built to outperform.