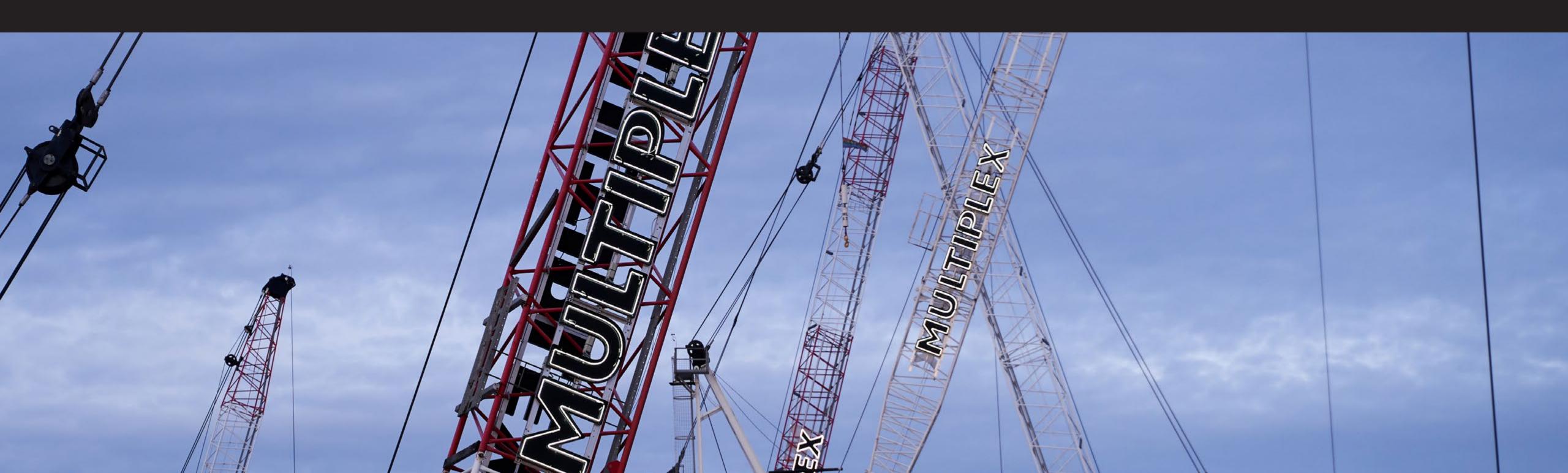


# Corporate Profile

Sixty Years of Making Multiplex





### From the CEO



# Our 60<sup>th</sup> anniversary year has provided a time to reflect on past achievements and our pathway for the future.

We've come a long way since our beginnings in Perth, Western Australia. We've expanded into new markets and used technology to achieve things we couldn't have dreamt of in 1962. And yet, one thing that remains the same is that our greatest asset is our people. Our people have always been at the centre of our success and I know our next generation of global leaders will continue to take our business from strength to strength.

Fittingly, this year we launched our first global ESG update, consolidating our efforts across our regions and outlining our current and future focus in Environment, Social and Governance. We are embracing the opportunity to have a positive and material impact on the world around us, and aren't afraid to tackle the high hanging fruit.

So as we commemorate our anniversary, we will be celebrating 60 Years of Making at Multiplex – from the physical craftsmanship of the buildings we deliver, to making a real difference in the communities where we live and work.

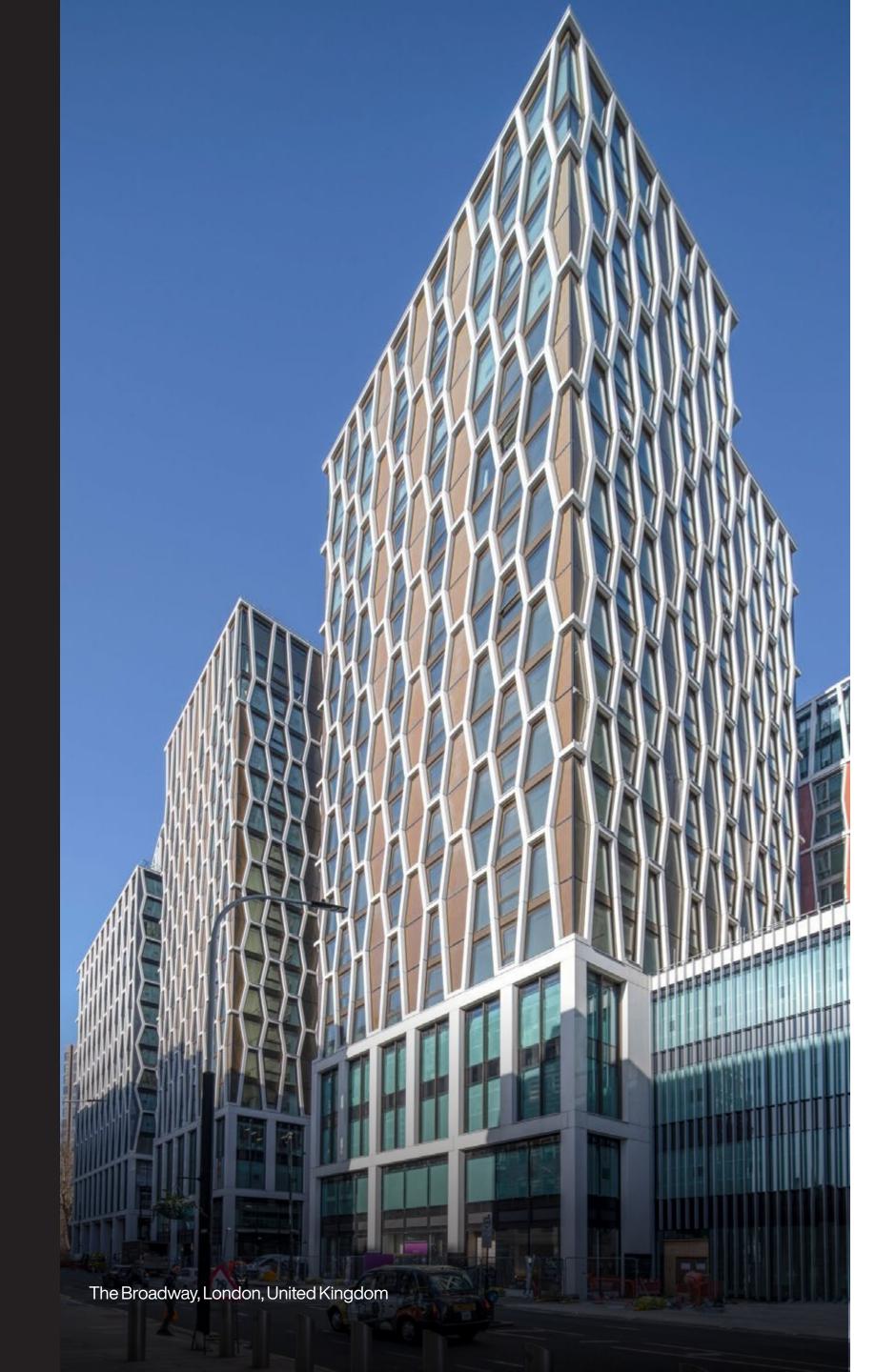
We remain committed to our purpose - to construct a better future. We look forward to continuing to support our people and communities to reach their full potential, and partnering with our clients and supply chain to deliver some truly fantastic projects.

I'm proud of the legacy Multiplex has left and will continue to build for the future. Here's to another 60 Years of Making.

### John Flecker

CEO, Global





























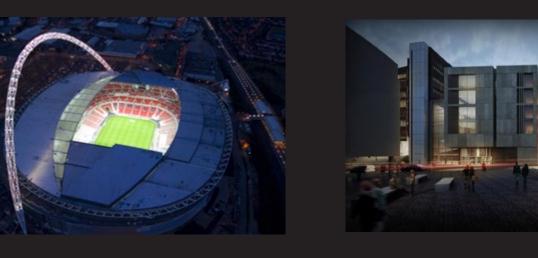












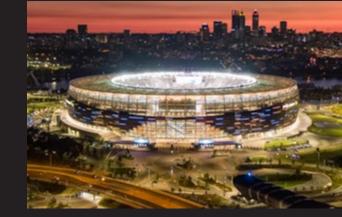






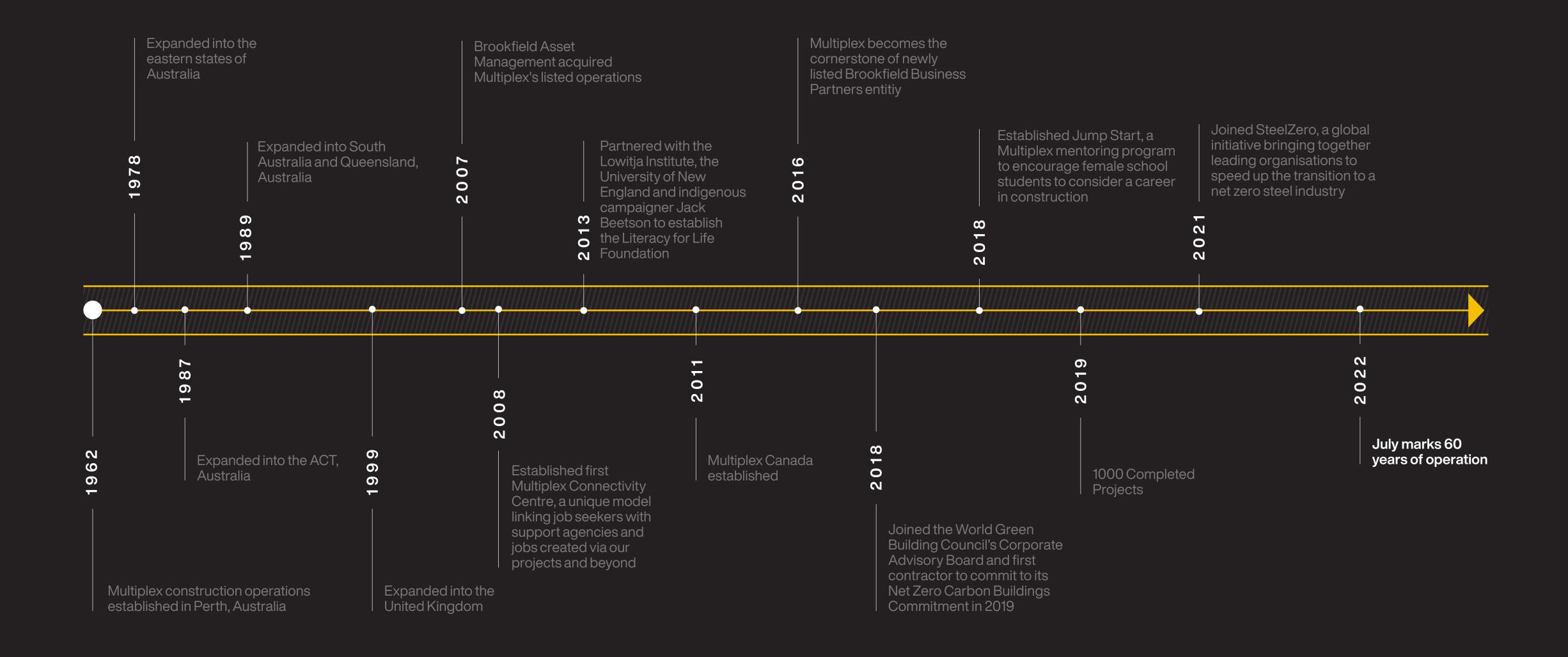








Operating in 12 cities across four continents, our workbook includes some of the most iconic construction projects in the world. Our growth has been controlled and focused, targeting clients, cities and projects that complement our construction expertise and vision for outperformance.



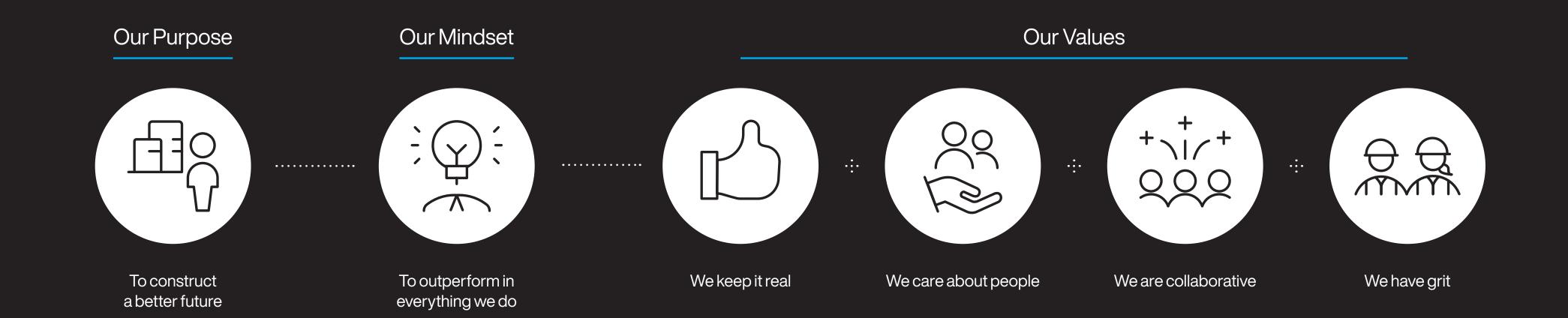
### Brand Platform

Our Purpose, Mindset & Values

We are known for delivering the world's best projects. And we recognise that what we're good at can make the world better.

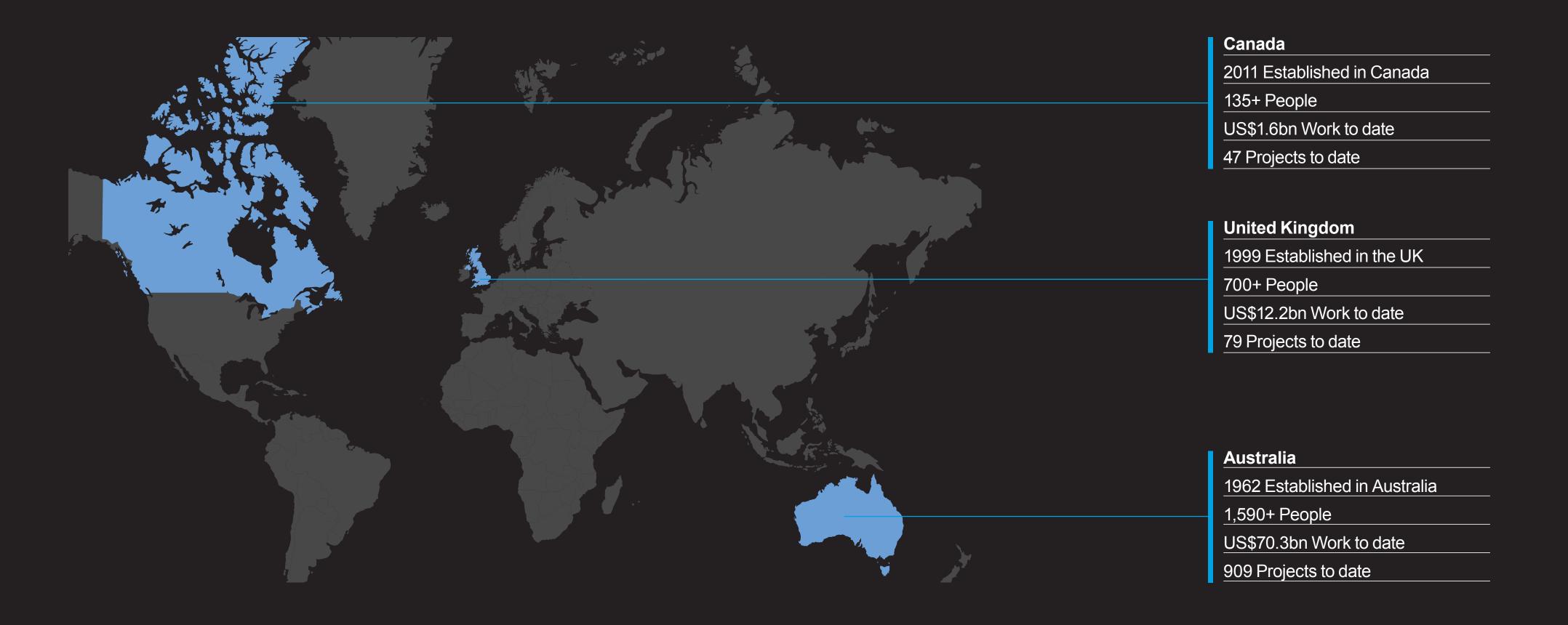
So our purpose is simple - to construct a better future. A better future where opportunities are harnessed, and our people, projects, communities and industry reach their full potential.

We are uniquely positioned to fulfil our purpose by drawing on our culture - a powerful combination of inherent values, and a belief that we can outperform in everything we do.



### Global Construction Platform

International experience, one team

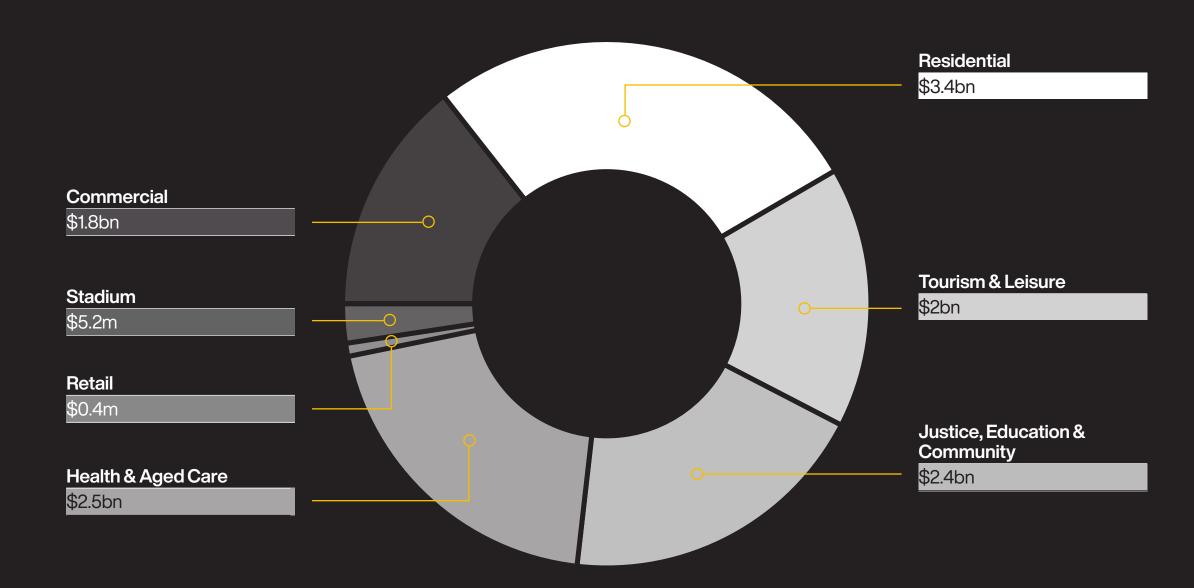


With more than 2,700 people globally, we have a mobile workforce that collaborates to share knowledge and apply world's best practice across our projects.

# Financial Strength

Sustainable growth and ongoing stability

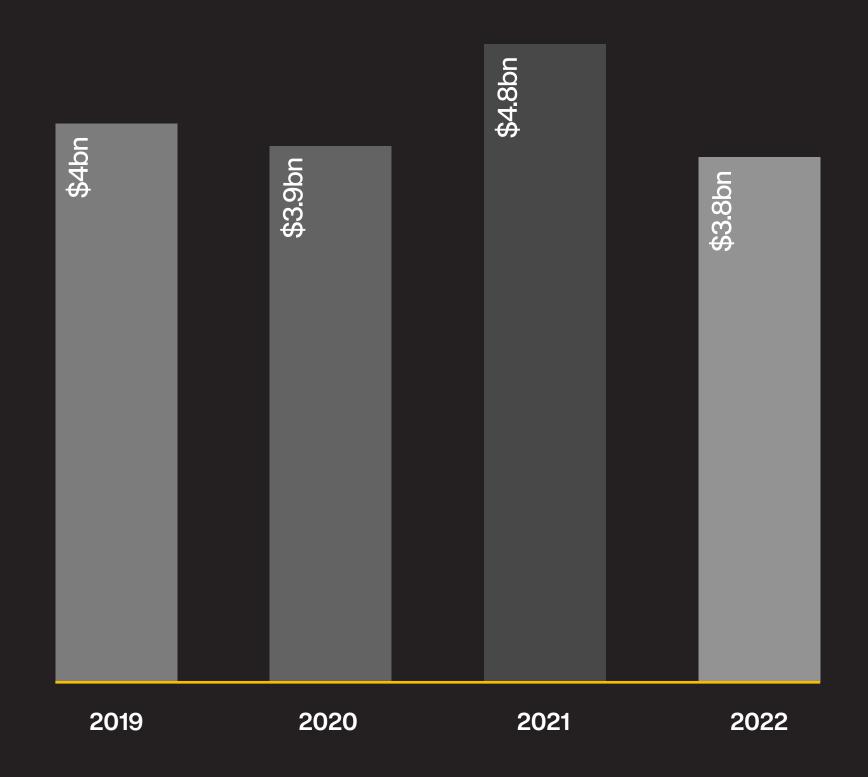
# Current Workbook \$12.1bn 49 Projects



We are backed by the financial stability and global relationships of our parent company, Brookfield Asset Management, one of the world's largest asset managers with approximately US\$800 billion of assets under management. Brookfield has a 120-year history as a global investor, operator and manager of high quality alternative assets with a focus on property, infrastructure, renewable power and private equity.

As part of the Brookfield family, we have access to vast expertise in investing in, owning and maintaining property and infrastructure assets. We have the unique ability as contractors to think like owners and deliver assets with an understanding of what drives their long term success.

# Turnover



<sup>\*</sup>Turnover is for the year of 2022. Workbook is global and the total value of work under secured contracts as at [Q4 2022] including assumed Contract value on Construction Management projects. All values are in USD.

# Leadership

A senior team that provides personal attention



### Global Executive Management team

John Flecker

Chief Executive Officer

Derek Gorgi Chief Financial Officer

### Executive Directors (Multiplex Group Board)

Charlie Bolt

Chief Risk Officer

**Rob Mosley** 

Chief Information Officer

Meg Redwin

Executive Director, General Counsel — Global

Dennis Else

ESG Chair — Global

Don Aroney

Executive Director, Operations — Global

Caitriona Comerford

Executive Director, People — Global

Julia Felmeri

Strategic Director, ESG — Global

**Jaideep Thatai** Finance Director — UK

Eamonn Morris

Finance Director — Global

Callum Tuckett

Managing Director — UK

Terry Olynyk President and Managing Director — Canada

David Ghannoum

Regional Managing Director — NSW & ACT

Michael Sinclair

Regional Managing Director — QLD

Chris Palandri

Regional Managing Director — WA

Ross Snowball

Regional Managing Director — VIC & SA

# Our People Built to outperform

Our unique culture positions us to achieve our purpose, to construct a better future. It is built on a shared belief that we can outperform in everything we do, and a set of values that are ingrained in our people: We keep it real; We care about people; We are collaborative; and We have grit.

What does this mean in practice?

Our people are encouraged to be creative in their approach to work, to voice their ideas and opinions, and always ask if we can do more or better.

We are collaborative in the way we listen, share and work as a team – be it with our colleagues, clients, communities or industry. And we know the way to harness opportunities and fulfil potential is by building a strong foundation of trust in our relationships, and by being straightforward and dependable.

We truly care about each other and the world around us, and we have the staying power to make a real difference.





# Our Expertise

Proven ability to deliver across all property sectors

With a track record of over half a century of successful project delivery, Multiplex combines the power and influence of a global contractor with the hands-on involvement of our senior leaders and experts. This puts us in a unique position in the global construction market.

### Commercial

317

\$28.5bn

Projects

Value



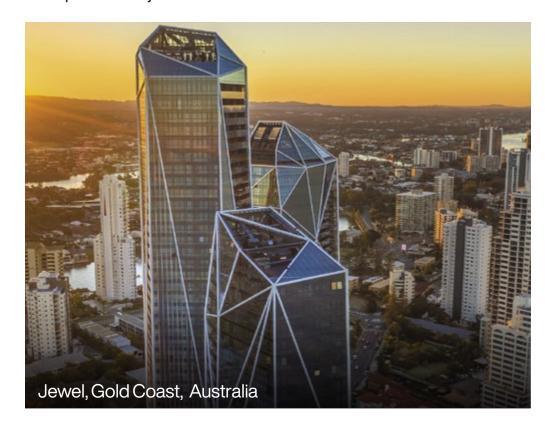
### Tourism and Leisure

134

\$15.5bn

Completed Projects

Value



### Residential

315

\$27.4bn

Projects

Value



### Justice, Education & Community

90

\$7.6bn

Completed Projects

Value



### Health & Aged Care

68

\$10.9bn

Completed Projects

Value



### Stadium

14

\$3.7bn

Completed Projects

Value



### Retail

139

\$8.5bn

Completed Projects

Value



### Engineering, Infrastructure & Industrial

78

\$5.1bn

Completed Projects

Value

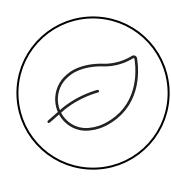


# Environment, Social, Governance (ESG) Strategic pursuit of meaningful change

The fundamentals of ESG have been embedded in our global business for many years. We have led conversations and actions that have evolved our business and industry.

We are driven by vision, action and consistency of delivery across the full spectrum of ESG and have a clear and ambitious way forward.

We focus our efforts on five core principles. Within our core principles, we pursue actions where our opportunity for positive impact is the greatest and the impact of our efforts the most material.



### **Environment**

Caring for the environment Playing our part in the global carbon challenge



### People

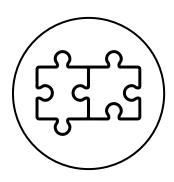
Caring for our people and those around us by:

- Keeping them safe
- Attracting, developing, retaining and rewarding exceptional people



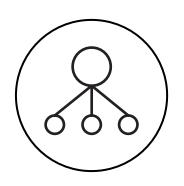
### Communities

Connecting and enriching our communities



### **Partnerships**

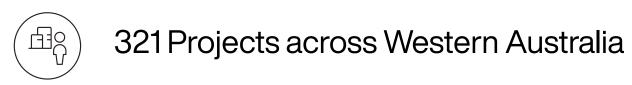
Building rewarding partnerships with our clients and supply chain



### Governance & Operational Excellence

Having sound business practices to manage risks and realise opportunities

Perth





- 1. Optus Stadium & Rooftop Walk
- Crown Towers Hotel
- Burswood Resort & Convention Centre
- Burswood Casino
- Burswood Resort Hotel
- Claisebrook Inlet Remediation
- NEXT DC P2
- WACA Lile Marrsh and Prindiville Stands
- WACA Lights
- Stanford Apartments
- 11. Woodside Offices
- 12. Plain Street Offices 13. Local Government House
- 14. Withernsea House
- 15. Hyatt Regency
- 16. IBM Building
- 17. Panorama Apartments
- 18. Stanford Securities
- 19. 197 Adelaide Terrace
- 20. 77 Parkside House

- 21. Ambassadors Hotel
- 22. Airways House
- 23. Casablanca
- 24. Allied House
- 25. Westos House
- 26. Sheraton Hotel
- 27. Langley Plaza
- 28. Police Credit Society
- 29. Chateau Commodore
- 30. Pier Street Carpark
- 31. CSA Centre
- 32. Eastpoint Plaza
- 33. St George's Court
- 34. Lomard House
- 35. Victoria Centre
- 36. Wapet House 37. Irwin Chambers
- 38. Transit Inn
- 39. Cine Centre
- 40. District Court Building

- 41. Park Towers
- 42. Myer Megamart
- 43. WA Museum Boola Bardip
- 44. Alexander Library
- 45. Perth City Council Carpark
- 46. Perth Institute of Film and Television
- 47. Forrest Chase/Myer
- 48. Perth City Busport
- 49. Perth Building Society
- 50. John Curtin Centre
- 51. CSIRO National Building
- 52. Exchange House
- 53. Allendale Square
- 54. Bankwest Tower 55. Colonial Mutual
- 56. Enex100
- 57. Exchange Plaza
- 58. Wesley Centre 59. Palace Hotel
- 60. Capitol House

- 62. Griffin Centre 63. 1 The Esplanade
  - 64. Central Park
  - 65. 160 St Georges Terrace
  - 66. 140 St Georges Terrace
  - 67. 180 St Georges Terrace
  - 68. Australia Place

61. 30 The Esplanade

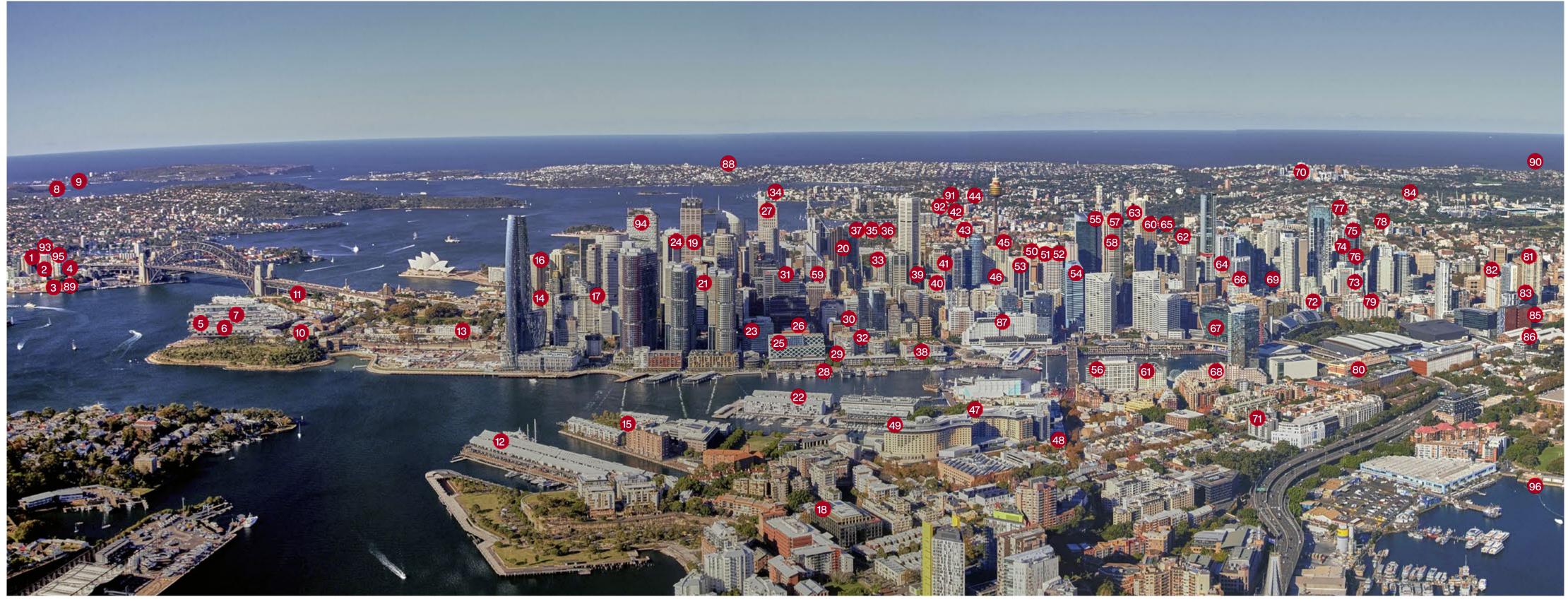
- 69. Brookfield Place Tower 1
- 70. Brookfield Place Tower 2
- 71. Dayton Plaza
- 72. Westralia Square
- 73. 190 St Georges Terrace
- 74. His Majesty's Theatre
- 75. Jardine House
- 76. Orchard Hotel
- 77. Cloisters 78. Mount Newman House
- 79. London House
- 80. Forrest Centre

- 81. St George's House
- 82. St George's Square
- 83. Perth Convention & Exhibition Centre, Medina Apartments and EY Building
- 84. Bishops House
- 85. Alexander Forrest House
- Bishop See North
- 87. RAC Headquarters and Harbour Town
- 88. Capital Square Tower 1
- 89. Windsor Towers
- 90. Penrhos College
- 91. South Shore Development
- 92. Mounts Bay Village
- 93. Parliament Place
- 94. Mill Point Apartments
- 95. Huntington Gate
- 96. 14-16 Parliament Place
- 97. Riverside Lodge
- 98. Raffles Apartments
- 99. Cockburn Arc

- 100. Fiona Stanley Hospital
- 101. New Academic Building
- 102. Harry Perkins Institute of Medical Research and ANPC Fitout
- 103. Murdoch Health and Knowledge Precinct
- 104. St John of God Murdoch Hospital Redevelopment
- 105. Mandurah Forum Shopping Centre
- 106. Waikiki Village, Rockingham and Halls Head Shopping Centre
- 107. Garden City Shopping Centre and Busport
- 108. Old Swan Brewery
- 109. One Subiaco
- 110. Colin Street Fitout
- 111. Esplanade Hotel and Steamship Building
- 112. Fremantle Justice Precinct

Sydney





- 1. Beaumonde
- 2. Colonnades
- 3. Luna Park
- 4. The Pinnacle
- 5. Walsh Bay Infrastructure & Redevelopment works
- 6. Pier 8 & 9
- 7. Pier 6 & 7 8. Bear Cottage
- Manly Peninsula
- 10. 1 Kent Street
- 11. Park Hyatt
- 12. Jones Bay Wharf
- 13. Observatory Hotel
- 14. The Georgia Apartments
- 15. Darling Island Residential
- 16. Bennelong Centre

- 17. Stamford Plaza
- 18. Watermark Apartments
- 19. Intercontinental 20. Reserve Bank of Australia
- 21. Establishment
- 22. Sydney Wharf
- 23. KPMG
- 24. 2 Bulletin Place
- 25. One Shelley Street
- 26. American Express
- 27. Chifley Tower
- 28. King Street Wharf
- 29. Harbourfront Retail & Wharves
- 30. NZI Building
- 31. Clarence Street Apartments
- 32. Wharves 9/10 Apartments, King Street Wharf
- 33. 50 Martin Place

- 34. Ardenbraught
  - 35. The Finger Wharf at Woolloomooloo
  - 36. Landmark
  - 37. Wharf Terraces, Woolloomooloo
  - 38. Medina Serviced Apartments
  - зэ. 175 Pitt Street
  - 40. Grace Hotel
  - 41. Skygarden
  - 42. Manhattan Eastpoint Apartments
  - 43. Vibe Hotel
  - 44. Chancellor
  - 45. Merchant Court
  - 46. Sydney Central Plaza (Myer)
  - 47. The Star
  - 48. The Darling Hotel at the Star
  - 49. Multi Use Entertainment Facility at The Star
  - 50. Tattersall's Building

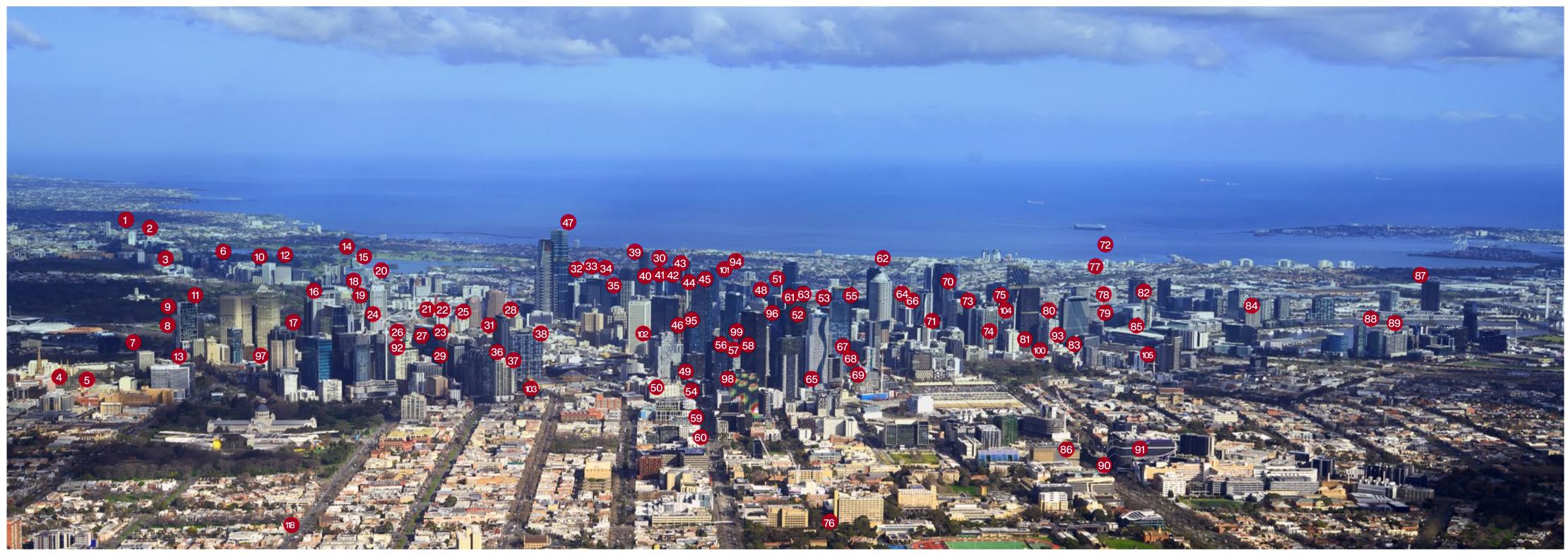
- 51. Sheraton on the Park
- 52. Piccadilly Plaza/ Piccadilly Tower
- 53. City Centre
- 54. KMS Tower
- 55. Rex Hotel 56. One Darling Harbour
- 57. Citigroup
- 58. Galeries Victoria
- 59. Aston Apartments 60. Whites, Paddington
- 61. Ibis Hotel
- 62. John Maddison Tower
- 63. 3 Kings Lane
- 64. Lumiere Residences
- 65. Monument
- 66. Frasers Suites
- 67. Imax Theatre

- 68. Novotel Hotel 69. Village Hoyts
- 70. Eastgate
- 71. Bauhaus
- 72. Gordon Elizabeth Tower
- 73. Latitude Retail
- 74. Latitude Strata Offices
- 75. Ernst & Young Tower
- 76. ATO Building
- 77. Victoria Barracks
- 78. Sister Anne Court
- 79. Trades Hall
- 80. Goldsborough Mort
- 81. Excelsior Apartments
- 82. Furama Hotel
- 83. Market City (Stage 1 Podium)
- 84. Centennial Parklands

- 85. Mercure Hotel
- 86. Sydney Water Building (out of frame)
- 87. 161 Sussex Street
- 88. Mark Moran Vaucluse
- 89. Milsons Landing
- 90. Maroubra Bay Hotel (out of frame)
- 91. Rushcutters Bay Hotel
- 92. Marina 1 Apartments
- 93. Optus Tower
- 94. Quay Quarter Tower
- 95. 1 Denison Street
- 96. New Sydney Fish Markets

### Melbourne





- 1. Boulevard Apartments
- 2. Aurora Apartments
- 3. Alfred Medical Research Centre
- 4. St Vincent's Hospital Stage A
- 5. St Vincent's Link
- 6. Lucient Apartments
- 7. 1 Treasury Place & 1 MacArthur St
- 8. Philadelphia Building
- 9. 51 Spring Street
- 10. Eden on the Park
- 11. 35 Spring Street
- 12. Domain Apartments
- 13. 8 Nicholson Street
- 14. Royal Domain Apartments
- 15. St James Apartments 350 St Kilda Rd
- 16. Southern Cross East Tower
- 17. Urban Workshop 50 Lonsdale Street
- 18. Sovereign Apartments
- 19. Kingspark on Southbank
- **20.** 209 Kingsway
- 21. Southern Cross II West Tower

- 22. Federation Square
- 23. Citadines on Bourke

- 29. 321 Exhibition Street
- 30. Melbourne Square
- 31. Midtown Plaza
- 32. Summit Apartments
- 34. Victoria Apartments
- 35. Southbank One
- 37. Concept Blue

- 40. Southbank Grand
- 41. Prima Tower
- 42. Southbank Tower

- 24. Paramount Apartments
- 25. 171 Collins Street
- 26. Rockmans Regency
- 27. Saville Grand
- 28. Clements House

- 33. Melbourne City Towers
- 36. 33 Mackenzie
- 38. Novotel Australia on Collins
- 39. Freshwater Place Residential

- 43. Mainpoint Apartments
- 44. Platinum
- 45. Bella Apartments 46. 394 Collins Street
- 47. Australia 108
- 48. 570 Bourke Street
- 49. RMIT Swanston Academic Building
- 50. RMIT Micro Nano Research Facility
- 51. Clarendon Towers
- 52. 276 Flinders Street
- 53. CBW Corner Bourke and William Streets
- 54. RMIT Capital Works
- 55. 99 King Street
- 56. 460 Lonsdale Street
- 57. County Court
- 58. Republic Tower
- 59. Uropa Apartments 60. Seasons Apartments
- 61. Lighthouse 62. Melbourne Convention & Exhibition Centre
- 63. Paragon

- 64. 350 Queen Street
- 65. Australian Nursing and Midwifery Federation
- 66. Flinders Wharf
- 67. City Tempo Apartments
- 68. The Lexington 414 Latrobe Street
- 69. EQ Tower
- 70. Hilton Hotel South Wharf
- 71. City Point Apartments
- 72. Marine Apartments
- 73. Collins Square Tower 2
- 74. Upper West Side Stages 1,2,3,4
- 75. Premier Tower
- 76. Faculty of Architecture Building & Planning
- 77. Collins Square Tower 5
- 78. Collins Square Tower 4
- 79. Collins Square Tower 3 80. Southern Cross Station - Platforms 15 & 16
- 81. 700 Bourke Street
- 82. 720 Bourke Street
- 83. Melbourne One
- 84. Victoria Point Docklands

- 85. Australis
- 86. Peter Doherty Institute
- 87. Portside Business Park
- 88. The Quays
- 89. Harbour One
- 90. Melbourne Brain Centre
- 91. Royal Melbourne Hospital Stage 1B
- 92. 308 Exhibition St
- 93. Westside Place
- 94. Southbank Place
- 95. 447 Collins Street
- 96. 472 Bourke Street
- 97. 80 Collins Street 98. 501 Swanston Street
- 99. Swanston Central
- 100.Westside Place Stage 2
- 101. Focus Apartments 102.405 Bourke Street
- 103. Trades Hall
- 104.Monash College 750 Collins Street
- 105. West Side Place

- 106. Monash Learning and Teaching Building
- 107. Monash University Peninsula Campus Student
- Accommodation 108. Monash Bioscience
- 109. Monash University Jazz Club
- 110. Monash Alexander Theatre
- 111. M-City
- 112. Bunjil Place
- 113. Epworth Geelong Hospital
- 114. Werribee Mercy Hospital
- 115. Flemington VRC New Stand
- 116. La Trobe University Student Accommodation
- 117. Capitol Grand 118. Centre for National Resilience - Mickleham

Brisbane



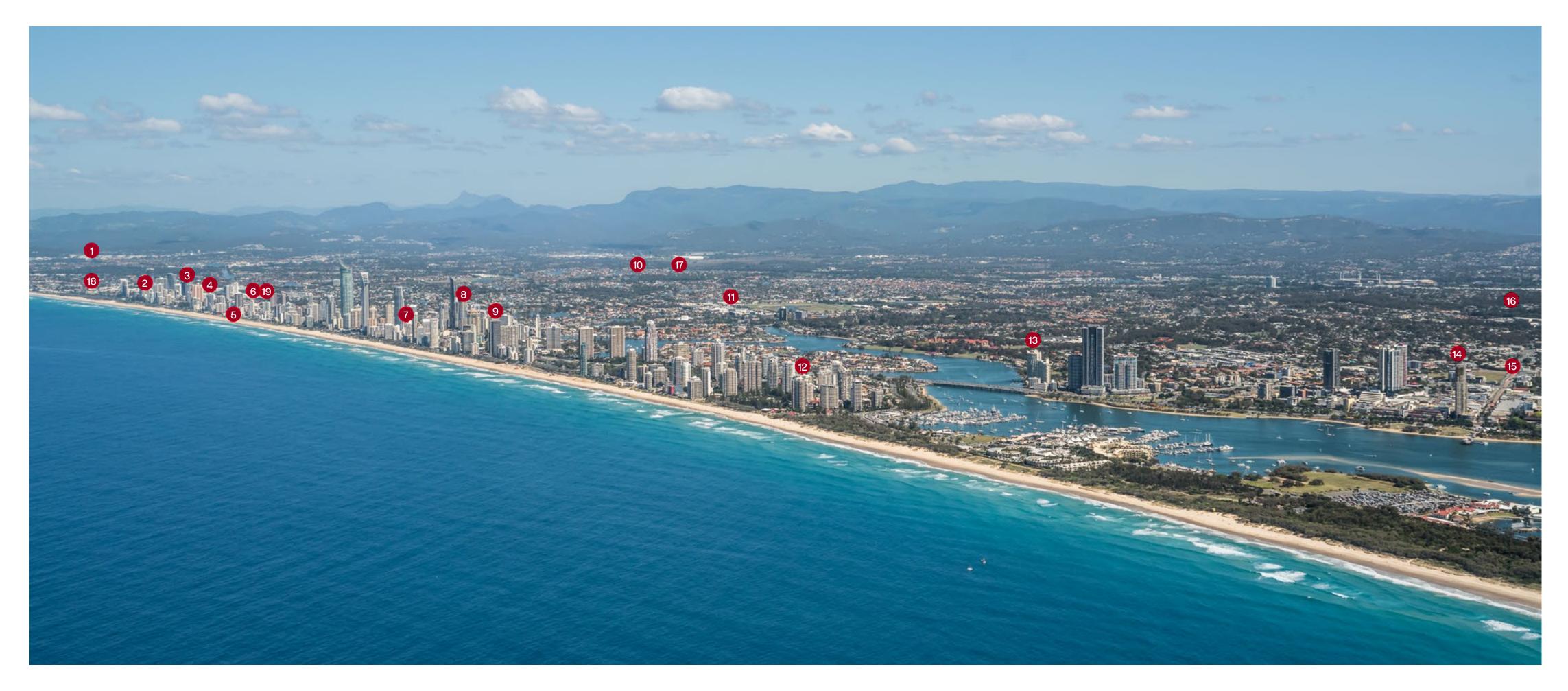


- 1. Proximity Offices (out of frame)
- 2. Mater Private Clinic & Link Bridge (out of
- 3. Queensland Conservatorium of Music
- 4. Imax Cinema Complex
- 5. South Bank Underground Carpark
- 6. 1 William Street
- 7. Brisbane Casino Towers
- 8. Unilodge
- 9. 40 Elizabeth Street
- 10. Casino Towers

- 11. UNE University Mansions (Shafton)
- 12. 300 George (W Hotel, The One, 300 George Street)
- 13. Suncorp Stadium
- 14. Festival Towers
- 15. River City
- 16. Wintergarden Redevelopment17. Queen's Wharf Integrated Resort & Queen's Wharf Foreshore
- 18. Riparian Plaza
- 19. Novotel Hotel

- 20. Republic Apartments
- 21. Frisco Apartments
- 22. Tribeca Apartments
- 23. Willhara Apartments
- 24. 570 Queen Street 25. River Place
- 26. Cathedral Place
- 27. FV-Gurner
- 28. Judith Wright Centre of Contemporary Arts
- 29. 743 Ann Street

- 30. Royal Brisbane Hospital East Block
- 31. Royal Brisbane Hospital Carpark
- 32. Ellington at Tenneriffe
- 33. Newstead Towers
- 34. Portside Wharf Stage 1 & 2 (out of frame)
- 35. Portside East Gallery House (out of frame)
- 36. Indooroopilly Shopping Centre (out of frame)



- 1. Twin Towers Resort, Tweed Heads (out of
- 2. Neptune Apartments, Broadbeach
- 3. The Wave, Broad Beach4. The Beach Apartments
- 5. Jewel, Gold Coast
- 6. Gold Coast Convention & Exhibition Centre
- 7. Hilton Surfers Paradise Hotel & Residences

- 8. Crown Towers, Surfers Paradise
- 9. Rhapsody, Surfers Paradise10. Lakelands Resort, Merrimac

- Harvey Norman, Bundall
   Directors' Suites, Main Beach
- 13. Rivage Royal, Southport
- 14. Pivotal Point Towers, Southport
- 15. Harbourtown Shopping Centre & Tavern"Dublin Docks", Biggera Waters
- 16. Movieworld Theme Park, Helensvale

- 17. Royal Pines Residences
- 18. Cotton Beach Resort (out of frame)
- 19. Destination Gold Coast Tower 2

Adelaide



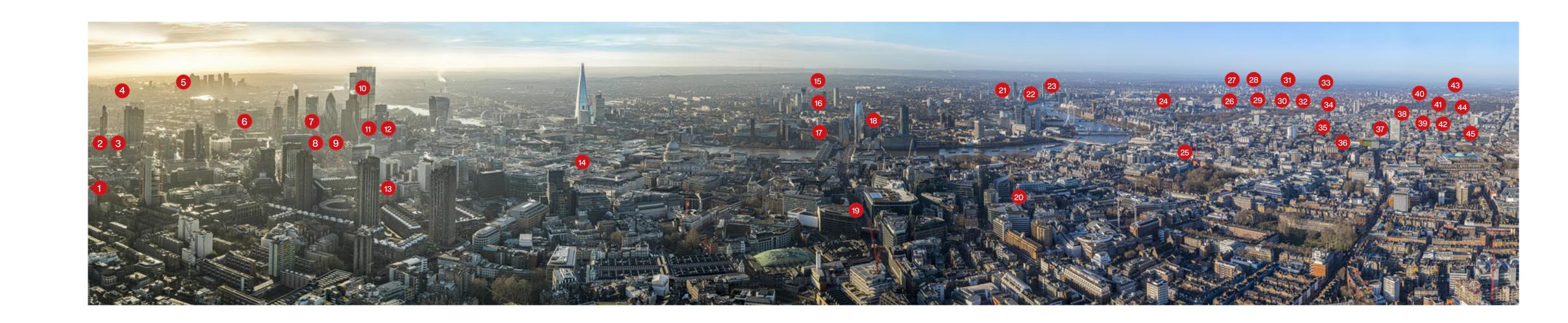


- ATO Building
   IMAX Theatre
- 3. Maxwell on the Park

- 4. Elder House
- 5. Elder House Fitout
- 6. ATO SA Consolidated

- 7. Medina Grand
- 8. Embassy Apartments9. Horizon Apartments

- 10. Qantas Lounge Fitout11. Centro Colonnades (out of frame) 12. Newport Quays Stage 1 (out of frame)
- 13. Newport Quays Stage 2 (out of frame)14. The Precinct Altitude
- 15. Burnside Village Shopping Centre
- 16. Pasadena Shopping Centre17. The Rowlands Apartments18. 83 Pirie Street



- 1. White Collar Factory
- 2. Principal Place Commercial
- 3. Principal Place Residential
- 4. Royal Albert Dock
- 5. West India Quays
- 6. Aldgate Tower
- 7. 100 Bishopsgate
- 8. 15 St Helen's Place
- 9. 5-7 St Helen's Place
- 10. 22 Bishopsgate
- 11. 15 Bishopsgate

- 12. London Wall Place
- 13. 125 Wood Street
- 14. Strata SE1
- 15. One Blackfriars
- 16. LDP
- 17. 98 Fetter Lane
- 18. Sentinel Point
- 19. The Tower One St George Wharf
- 20. One Nine Elms
- 21. Aykon London One
- 22. Verde SW1

- 23. Chelsea FC
- 24. The Glebe
- 25. Manresa Road
- 26. Eaton Place
- 27. Lateral Apartments
- 28. The Wellesley
- 29. 199 Knightsbridge
- 30. Holland Park Villas
- 32. LSQ London
- 33. Burlington Gate

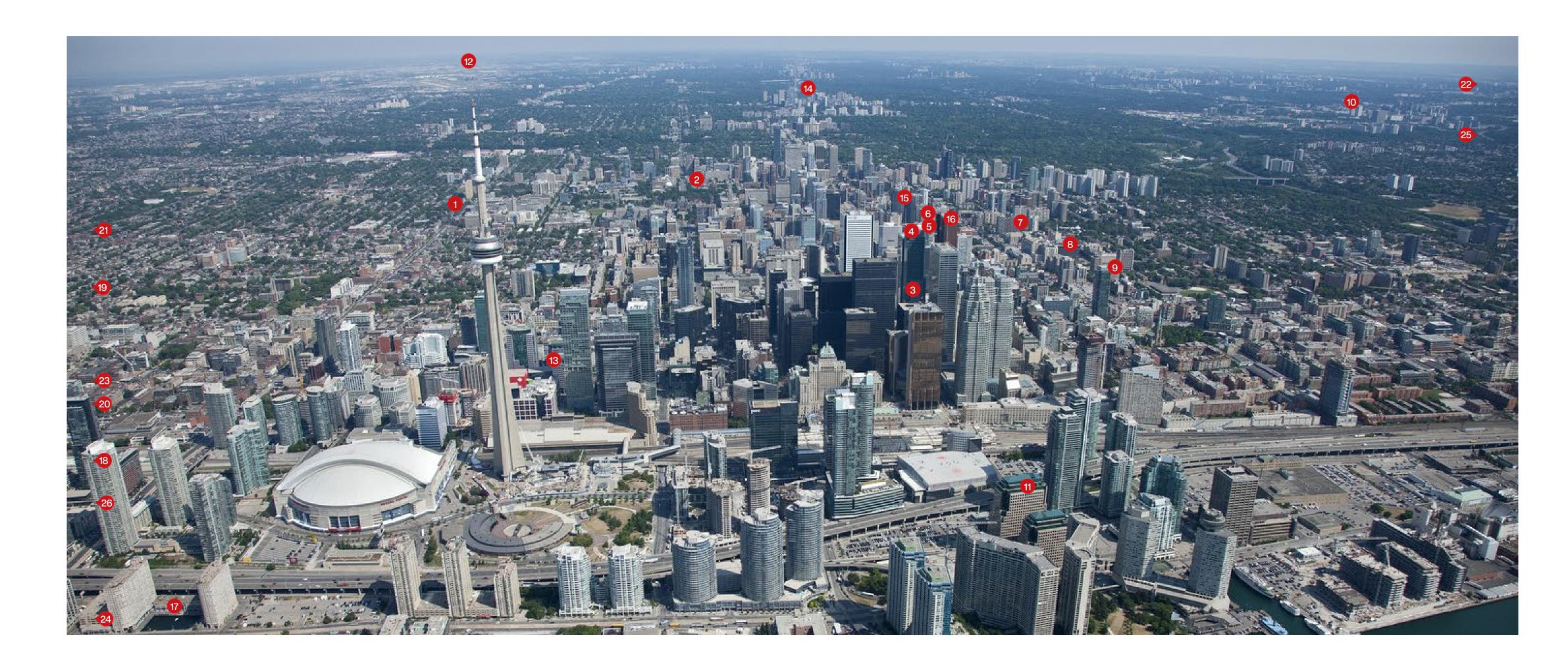
31. 48 Carey Street

#### 34. Centre Point

- 35. 20 Grosvenor Square
- 36. Marble Arch Place
- 37. 73 Brook Street
- **38.** 73 89 Oxford Street
- 39. 80 Charlotte Street

- 40. University of London The Garden Halls
- 41. Thames Edge
- 42. Wembley National Stadium
- 43. University of Reading
- 44. University of Kent
- 45. University of Glasgow
- 46. Peterborough City Hospital
- 47. Eden Shopping Centre
- 48. The Queen Elizabeth University Hospital & Royal Hospital for Children, Glasgow

- 49. City Park 1, Aberdeen
- 50. Royal Hospital for Sick Children & Department for Clinical Neurosciences, . Edinburgh
- 51. Langley Park Hotel



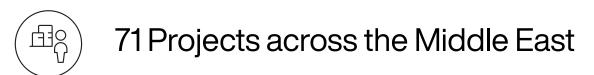
- 1. CampusOne Student Residence
- 2. New Residences of Yorkville Plaza
- 3. St. Regis (formerly Trump Hotel)
- 4. Bay Adelaide Centre North Tower
- 5. Bay Adelaide Centre East Tower and Podium6. Deloitte Headquarters Fit-out
- 7. Parkside Student Residence

- 8. Grid Condominiums
- 9. Core Condominiums
- 10. Carefirst One-Stop Multi-Service Centre
- 11. AON Headquarters Office Fit-out
- 12. Transit City, Towers 1, 2 and 313. Multiplex Head Office Fit-out and Global Furniture Group Fit-out
- 14. One Delisle
- 15. National Research Council of Canada Fit-out
- 16. Immigration Board of Canada Fit-out
- 17. The Quay

- 18. Hotel X
- 19. 158 Sterling Museum of Contemporary Art20. Kings Club
- 21. Junction House
- 22. St. John's McNicoll Centre
- 23. 1071 King West

- 24. Fairview and Drury Lane, Phase 1C
- 25. Station No.3 Condos
- 26. Distrikt Trailside Condos

Dubai





- 1. Emirates Towers (Commercial Tower)
- . The Tower
- 3. The Gate & Precinct Buildings 5&6
- 4. ICD Brookfield Place
- 5. Index Tower
- 6. The Dubai Mall Zabeel Expansion
- 7. The Address The BLVD Hotel
- The Address Residences Fountain View (Raft)
- 9. HSBC Headquarters

- 10. The Burj Khalifa (Raft)
- Standard Chartered Towe
- 12. The Address Residences Sky Views (Raft)
- 13. The Residences South Ridge
- 14. The Residences Phase 1&2
- 15. The Opus
- 16. JW Marriott Marquis

- 17 Nikki Reach Resort and Hotel
- 18. Al Ghurair Apartments
- 19. 48 Villas, Garhoud20. Al Fattan Plaza
- 21. Creekside Apartments
- 22. Port Saeed Commercial Building
- 23. Jood Palace Dubai
- 24. Al Manara Building25. Dubai Marina Phase 1

- 26. Marina Promenade
- 27. Grosvenor House
- 28. One JLT
- 29. One at Palm Jumeirah
- 30. Confidential Hospitality Project
- 31. FSU Military Warehouse
- 32. Al Minhaid Air Base (AMAB) Refurbishment
- 33. Automall Showroom and Office Tower Motorcity

- 34. Green Community Villas
- 35. Foremarke School
- 36. Me'aisem City Centre
- 37. Confidential Water Project
- 38. Motiongate Packages 5,6&7
- 39. Lapita Hotel, Dubai Parks and Resorts
- 40. The Address Residences Jumeirah Resort + Spa



# Built to outperform.