

MULTIPLEX

Corporate Profile

Q2 2026





Multiplex is a premier construction company known for shaping skylines and delivering iconic projects around the world. Established in 1962, Multiplex has delivered over 1,150 projects with a combined value of US\$140 billion.

From the CEO



It is undoubtedly a challenging time for our industry. Labour shortages, the cost of materials and broader economic uncertainty continue to place pressure on contractors and our supply chain.

However, Multiplex has been riding the waves of change in our industry for more than 60 years and with any challenge comes opportunity.

Across the board we are seeing a continued flight to quality, with good clients viewing us as a safe pair of hands to deliver their projects on time, on budget and on carbon.

Our global workbook is well diversified with opportunities in all regions and particularly strong momentum in complex sectors such as data centres and health, where our technical capability and collaborative approach sets us apart.

Emerging technologies are creating endless opportunities to solve problems and make what we do better, more efficient and more impactful.

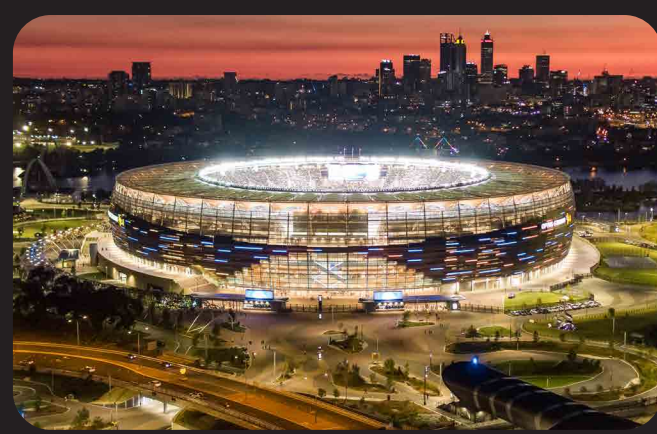
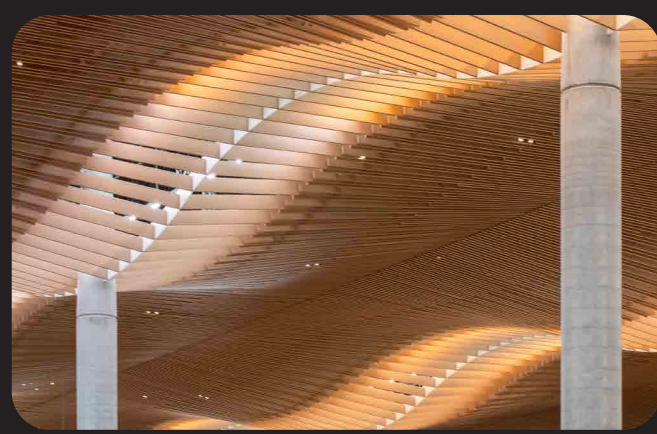
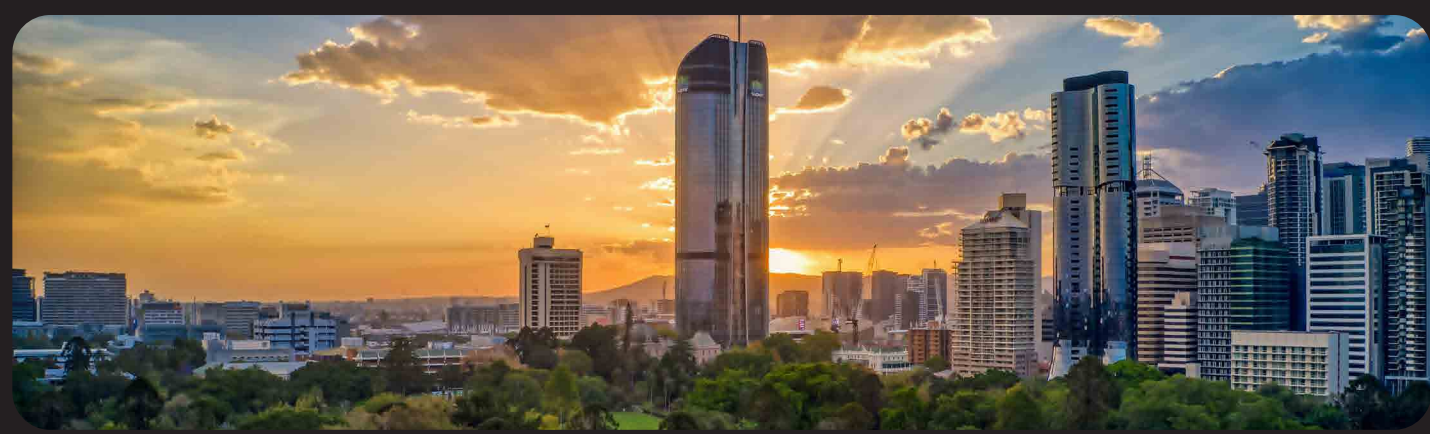
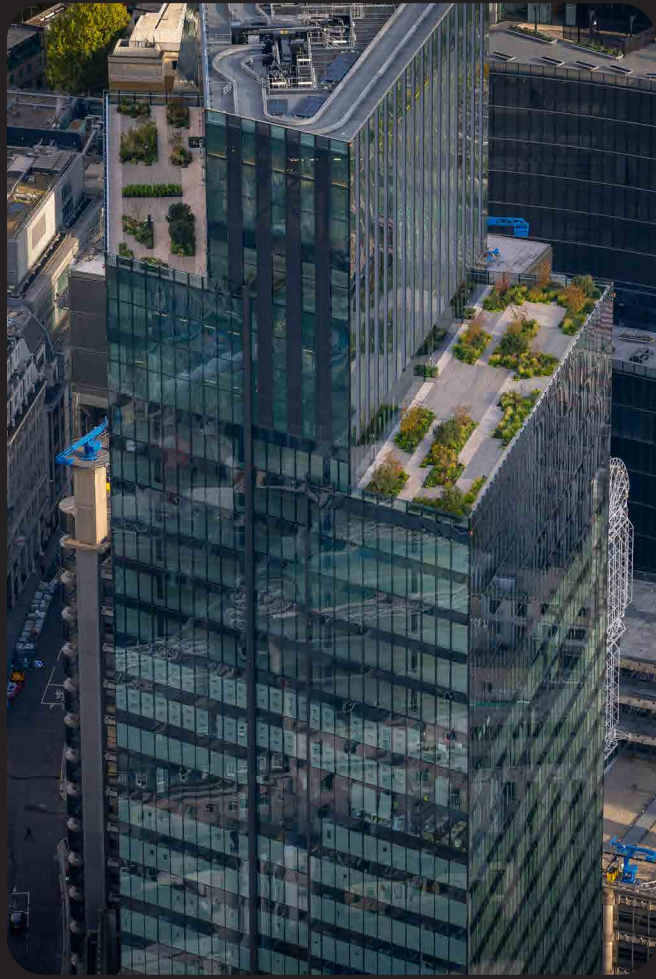
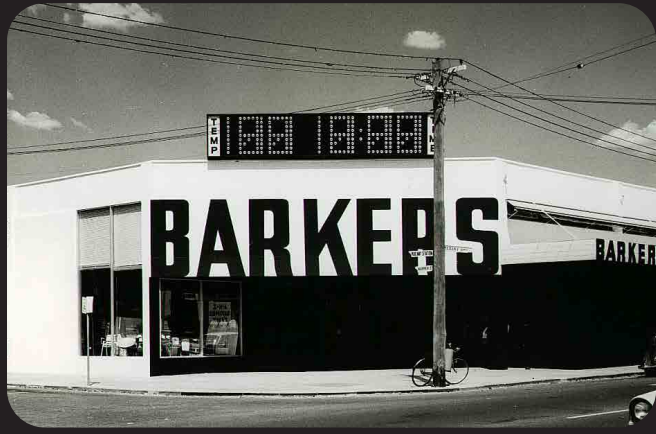
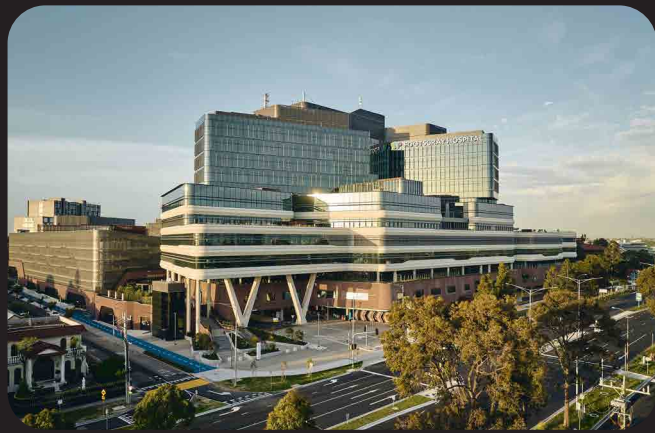
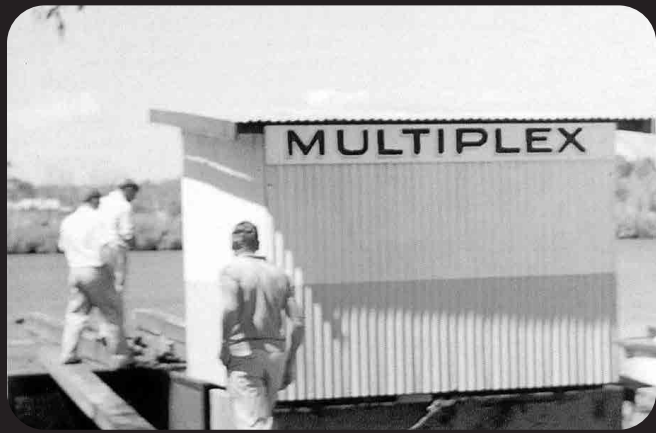
It's an exciting time. We are embracing the opportunity to work with our clients, supply chain, communities and industry partners to deliver exceptional projects and fulfil our purpose, to construct a better future.

John Flecker

CEO, Global



One Nine Elms, United Kingdom



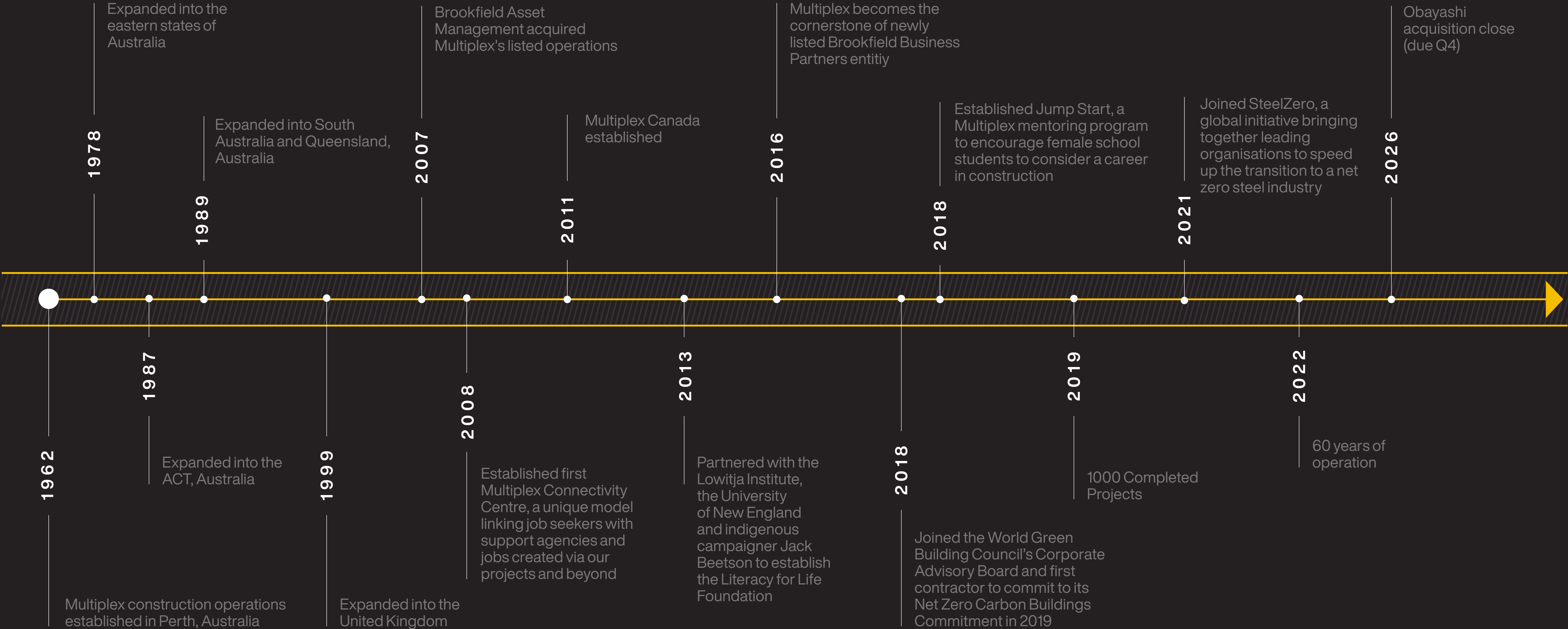
About Us



Our History

Building a culture of outperformance since 1962

Operating in 11 cities across three continents, our workbook includes some of the most iconic construction projects in the world. Our growth has been controlled and focused, targeting clients, cities and projects that complement our construction expertise and vision for outperformance.



Brand Platform

We are known for delivering the world's best projects. And we recognise that what we're good at can make the world better. So our purpose is simple - to construct a better future. A better future where opportunities are harnessed, and our people, projects, communities and industry reach their full potential. We are uniquely positioned to fulfil our purpose by drawing on our culture - a powerful combination of inherent values, and a belief that we can outperform in everything we do.

Our Purpose



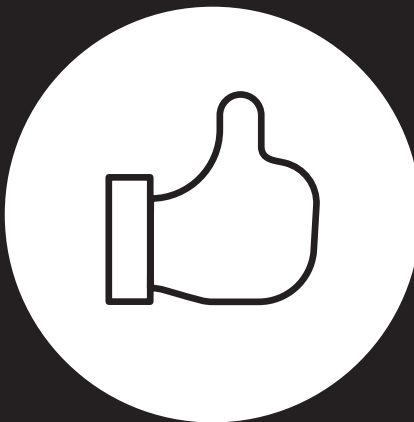
To construct
a better future

Our Mindset



To outperform in
everything we do

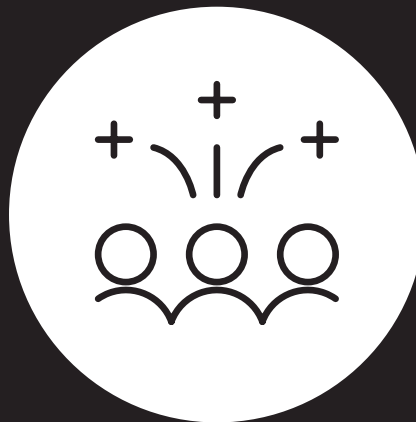
Our Values



We keep it real



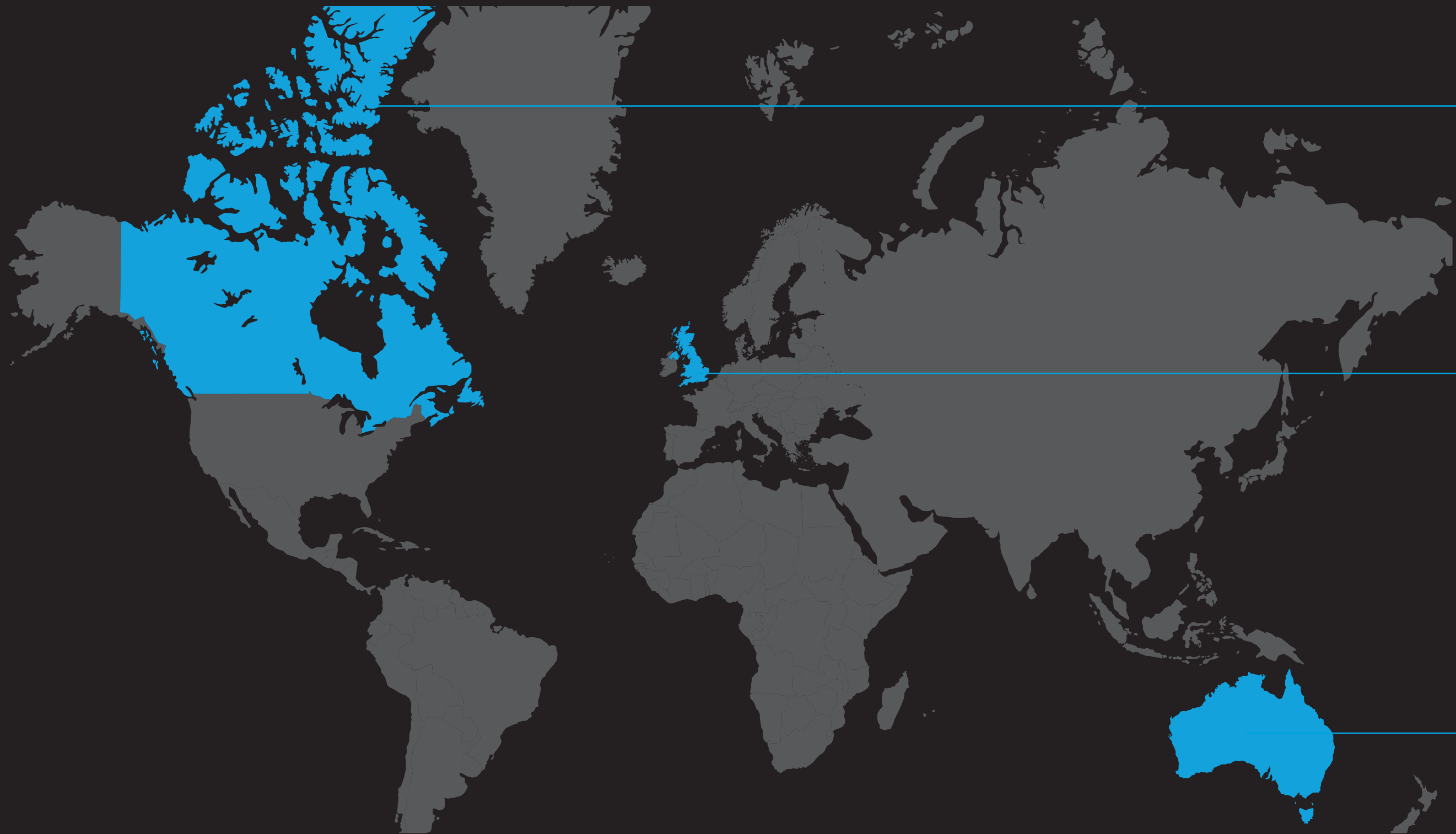
We care about people



We are collaborative



We have grit



Canada

2011 Established in Canada

140 People

US\$3.2bn Work to date

52 Projects to date

United Kingdom

1999 Established in the UK

800+ People

US\$18.7bn Work to date

100 Projects to date

Australia

1962 Established in Australia

1,500 People

US\$89.6bn Work to date

965 Projects to date

With more than 2,500 people globally, we have a mobile workforce that collaborates to share knowledge and apply world's best practice across our projects.

*Work to date values reflect active regions only.

Financial Strength

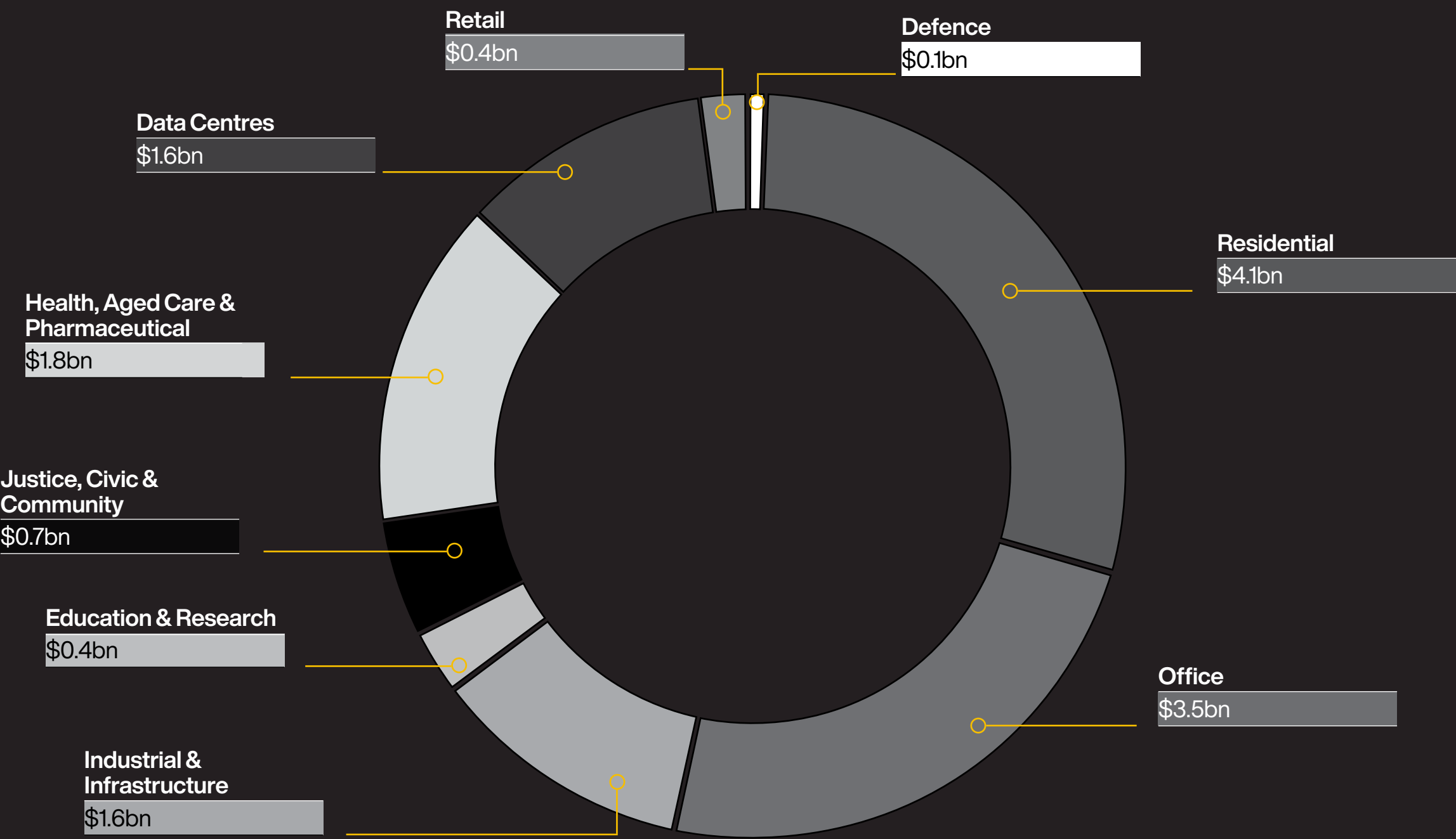
Sustainable growth and ongoing stability

Our parent company, Brookfield, is a leading global investment firm with more than US\$1trillion in assets under management. It invests on behalf of institutions and individuals around the world with the goal of helping them to create long-term, sustainable wealth.

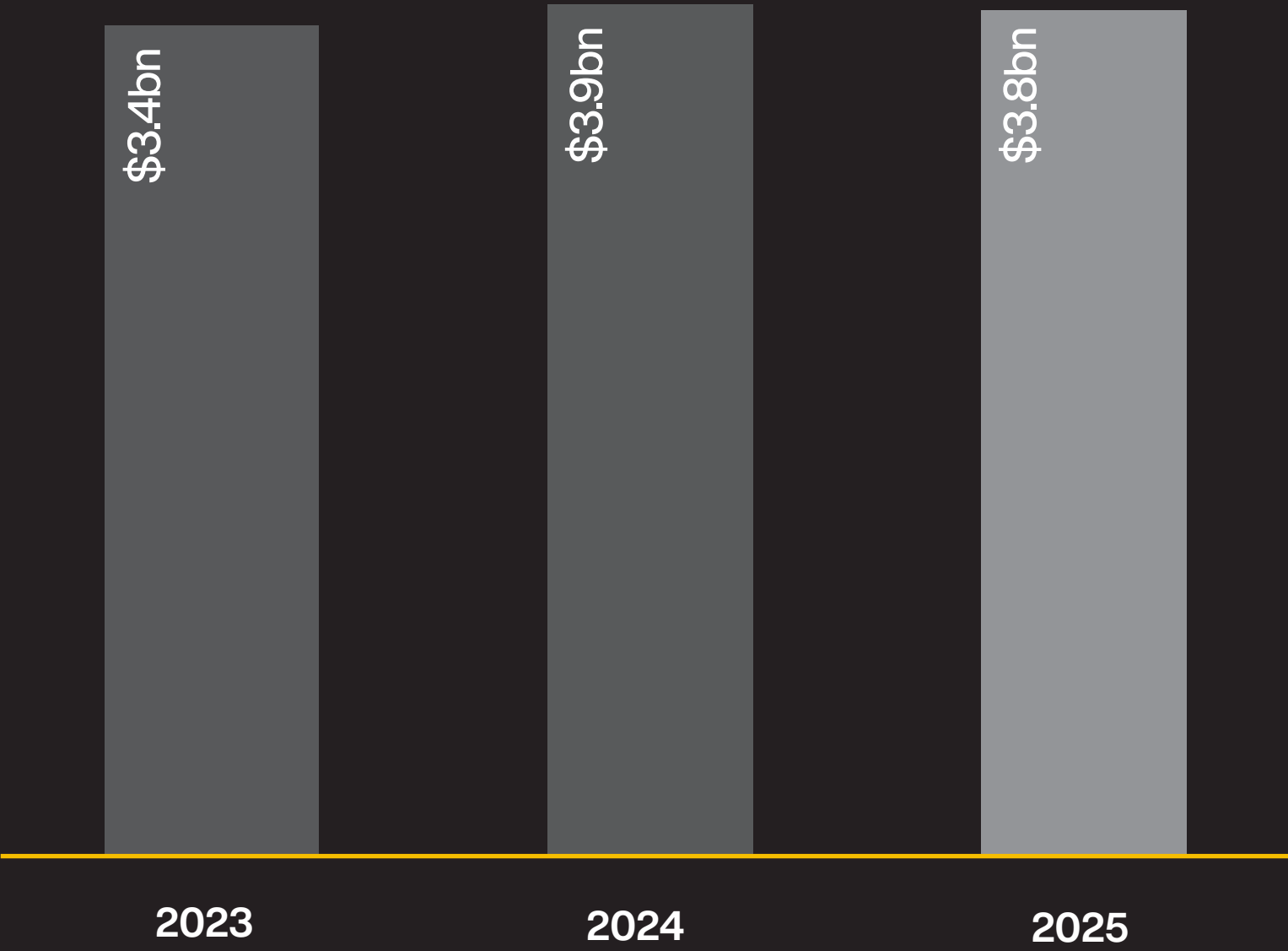
In June 2026, Brookfield reached agreement for Obayashi Group, one of the world's leading construction companies headquartered in Japan, to acquire our business. Final close is anticipated in Q4 2026.

We will continue to operate independently while benefiting from the strength of our new owner.

Current Workbook \$14.2bn | 71 Projects



Revenue



*Annual Revenue as at 2025. Workbook is global and the total value of work under secured contracts as at [Q2 2026] including assumed construction value on Construction Management projects. All values are in USD.

Our People

Built to outperform

Our unique culture positions us to achieve our purpose, to construct a better future. It is built on a shared belief that we can outperform in everything we do, and a set of values that are ingrained in our people: We keep it real; We care about people; We are collaborative; and We have grit.

What does this mean in practice?

Our people are encouraged to be creative in their approach to work, to voice their ideas and opinions, and always ask if we can do more or better.

We are collaborative in the way we listen, share and work as a team – be it with our colleagues, clients, communities or industry. And we know the way to harness opportunities and fulfil potential is by building a strong foundation of trust in our relationships, and by being straightforward and dependable.

We truly care about each other and the world around us, and we have the staying power to make a real difference.



A close-up, low-angle shot of a man in his late 30s or early 40s, smiling broadly and looking upwards. He is wearing a yellow hard hat and a dark blue long-sleeved shirt with an orange safety vest over it. The vest has a small logo on the left chest that reads "VOR". His right arm is raised, and he appears to be working on a structure. The background is dark and out of focus, with some vertical lines suggesting a construction site. The lighting is dramatic, highlighting his face and the texture of his clothing.

Our Expertise

Our Expertise

Proven ability to deliver across all property sectors

With a track record of over half a century of successful project delivery, Multiplex combines the power and influence of a global contractor with the hands-on involvement of our senior leaders and experts. This puts us in a unique position in the global construction market.

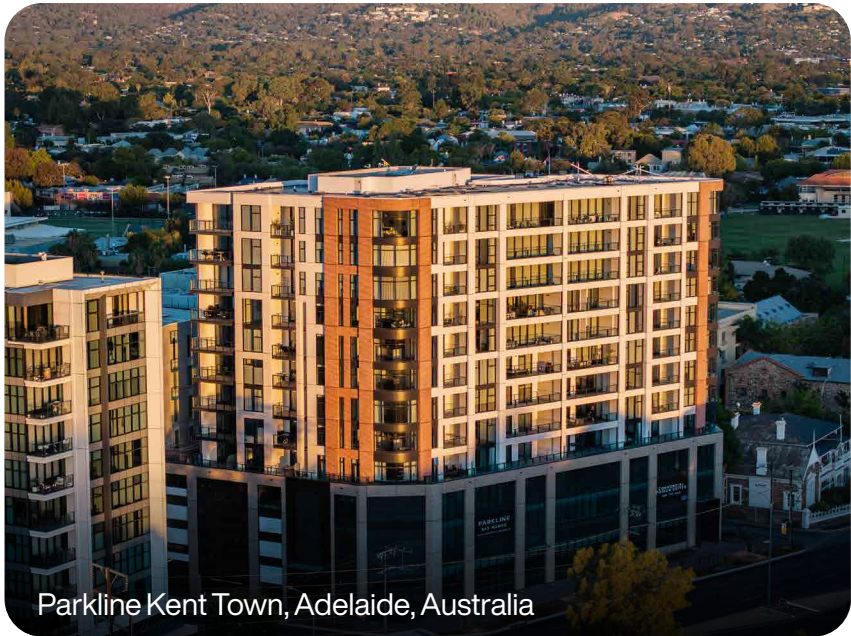
Residential

326

\$35bn

Completed Projects

Value



Office

299

\$36bn

Completed Projects

Value



Retail

159

\$10.9bn

Completed Projects

Value



Tourism & Lesiure

157

\$24.7bn

Completed Projects

Value



Industrial & Infrastructure

94

\$7.8bn

Completed Projects

Value



Education & Research

51

\$4.2bn

Completed Projects

Value



Justice, Civic & Community

40

\$5.2bn

Completed Projects

Value



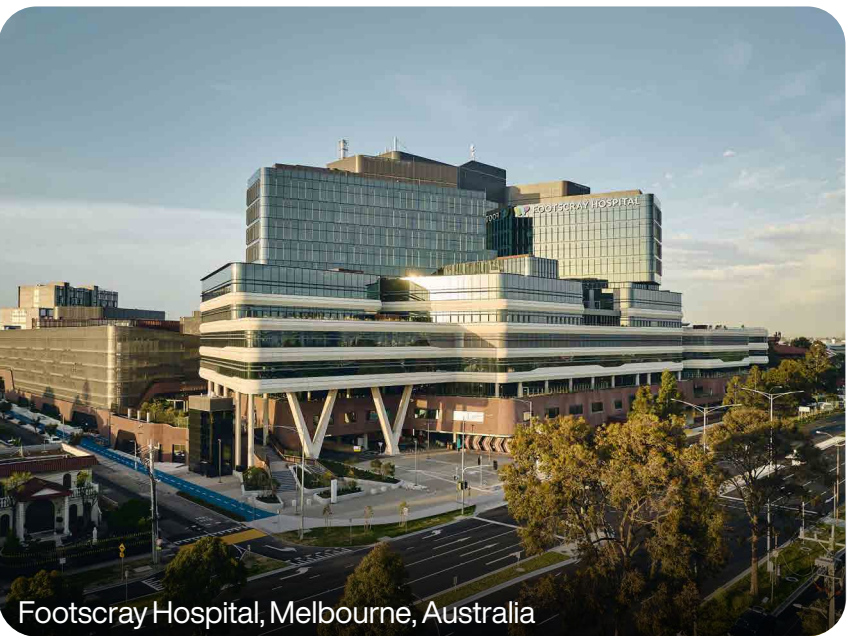
Health & Aged Care & Pharmaceutical

89

\$14.3bn

Completed Projects

Value



Defence

5

\$0.1bn

Completed Projects

Value



Data Centres

18

\$1.9bn

Completed Projects

Value



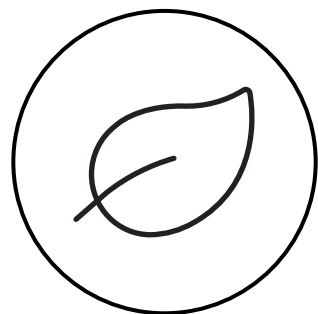
Environment, Social, Governance (ESG)

Strategic pursuit of meaningful change

The fundamentals of ESG have been embedded in our global business for many years. We have led conversations and actions that have evolved our business and industry.

We are driven by vision, action and consistency of delivery across the full spectrum of ESG and have a clear and ambitious way forward.

We focus our efforts on five core principles. Within our core principles, we pursue actions where our opportunity for positive impact is the greatest and the impact of our efforts the most material.



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Environment

Caring for the environment
Playing our part in the global carbon challenge

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People

Caring for our people and those around us by:

- Keeping them safe
- Attracting, developing, retaining and rewarding exceptional people

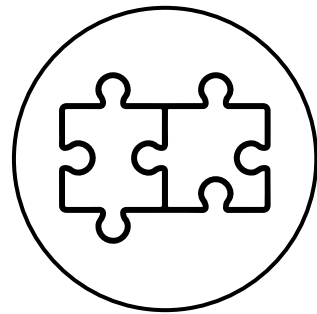
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Communities

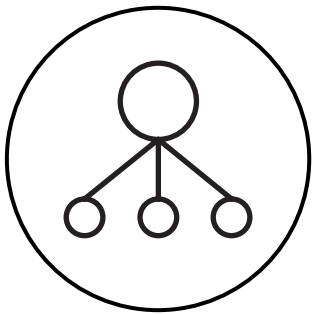
Connecting and enriching our communities



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Partnerships

Building rewarding partnerships with our clients and supply chain



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Governance & Operational Excellence

Having sound business practices to manage risks and realise opportunities

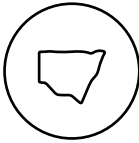
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|--|-----------------------------|--|---|--|---|
| 1. Optus Stadium & Rooftop Walk | 22. Airways House | 43. WA Museum Boola Bardip | 64. Central Park | 84. Bishops House | 104. St John of God Murdoch Hospital Redevelopment |
| 2. Crown Towers Hotel | 23. Casablanca | 44. Alexander Library | 65. 160 St Georges Terrace | 85. Alexander Forrest House | 105. Mandurah Forum Shopping Centre |
| 3. Burswood Resort & Convention Centre | 24. Allied House | 45. Perth City Council Carpark | 66. 140 St Georges Terrace | 86. Bishop See North | 106. Waikiki Village, Rockingham and Halls Head Shopping Centre |
| 4. Burswood Casino | 25. Westos House | 46. Perth Institute of Film and Television | 67. 180 St Georges Terrace | 87. RAC Headquarters and Harbour Town | 107. Garden City Shopping Centre and Busport |
| 5. Burswood Resort Hotel | 26. Sheraton Hotel | 47. Forrest Chase/Myer | 68. Australia Place | 88. Capital Square Tower 1 | 108. Old Swan Brewery |
| 6. Claisebrook Inlet Remediation | 27. Langley Plaza | 48. Perth City Busport | 69. Brookfield Place Tower 1 | 89. Windsor Towers | 109. One Subiaco |
| 7. NEXT DC P2 | 28. Police Credit Society | 49. Perth Building Society | 70. Brookfield Place Tower 2 | 90. Penrhos College | 110. Colin Street Fitout |
| 8. WACA Lile Marssh and Prindiville Stands | 29. Chateau Commodore | 50. John Curtin Centre | 71. Dayton Plaza | 91. South Shore Development | 111. Esplanade Hotel and Steamship Building |
| 9. WACA Lights | 30. Pier Street Carpark | 51. CSIRO National Building | 72. Westralia Square | 92. Mounts Bay Village | 112. Fremantle Justice Precinct |
| 10. Stanford Apartments | 31. CSA Centre | 52. Exchange House | 73. 190 St Georges Terrace | 93. Parliament Place | |
| 11. Woodside Offices | 32. Eastpoint Plaza | 53. Allendale Square | 74. His Majesty's Theatre | 94. Mill Point Apartments | |
| 12. Plain Street Offices | 33. St George's Court | 54. Bankwest Tower | 75. Jardine House | 95. Huntington Gate | |
| 13. Local Government House | 34. Lomard House | 55. Colonial Mutual | 76. Orchard Hotel | 96. 14-16 Parliament Place | |
| 14. Withernsea House | 35. Victoria Centre | 56. Enex100 | 77. Cloisters | 97. Riverside Lodge | |
| 15. Hyatt Regency | 36. Wapet House | 57. Exchange Plaza | 78. Mount Newman House | 98. Raffles Apartments | |
| 16. IBM Building | 37. Irwin Chambers | 58. Wesley Centre | 79. London House | 99. Cockburn Arc | |
| 17. Panorama Apartments | 38. Transit Inn | 59. Palace Hotel | 80. Forrest Centre | 100. Fiona Stanley Hospital | |
| 18. Stanford Securities | 39. Cine Centre | 60. Capitol House | 81. St George's House | 101. New Academic Building | |
| 19. 197 Adelaide Terrace | 40. District Court Building | 61. 30 The Esplanade | 82. St George's Square | 102. Harry Perkins Institute of Medical Research and ANPC Fitout | |
| 20. 77 Parkside House | 41. Park Towers | 62. Griffin Centre | 83. Perth Convention & Exhibition Centre, Medina Apartments and EY Building | 103. Murdoch Health and Knowledge Precinct | |
| 21. Ambassadors Hotel | 42. Myer Megamart | 63. 1The Esplanade | | | |

We Create Skylines

Sydney



253 Projects across New South Wales



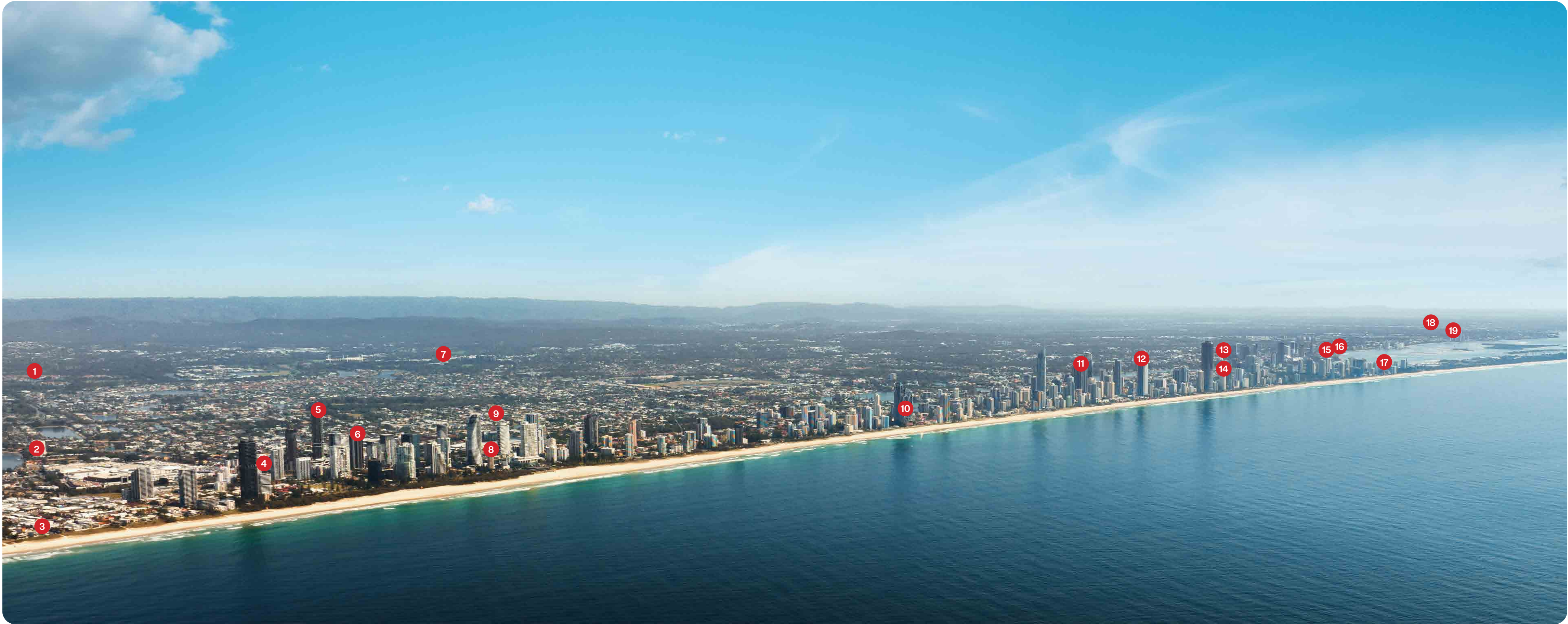
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|---|--|--|-------------------------|--|---------------------------------------|
| 1. Beaumonde | 18. Watermark Apartments | 36. Landmark | 54. KMS Tower | 72. Gordon Elizabeth Tower | 90. Maroubra Bay Hotel (out of frame) |
| 2. Colonnades | 19. Intercontinental | 37. Wharf Terraces, Woolloomooloo | 55. Rex Hotel | 73. Latitude Retail | 91. Rushcutters Bay Hotel |
| 3. Luna Park | 20. Reserve Bank of Australia | 38. Medina Serviced Apartments | 56. One Darling Harbour | 74. Latitude Strata Offices | 92. Marina 1 Apartments |
| 4. The Pinnacle | 21. Establishment | 39. 175 Pitt Street | 57. Citigroup | 75. Ernst & Young Tower | 93. Optus Tower |
| 5. Walsh Bay Infrastructure & Redevelopment works | 22. Sydney Wharf | 40. Grace Hotel | 58. Galleries Victoria | 76. ATO Building | 94. Quay Quarter Tower |
| 6. Pier 8 & 9 | 23. KPMG | 41. Skygarden | 59. Aston Apartments | 77. Victoria Barracks | 95. 1 Denison Street |
| 7. Pier 6 & 7 | 24. 2 Bulletin Place | 42. Manhattan Eastpoint Apartments | 60. Whites, Paddington | 78. Sister Anne Court | 96. New Sydney Fish Markets |
| 8. Bear Cottage | 25. One Shelley Street | 43. Vibe Hotel | 61. Ibis Hotel | 79. Trades Hall | |
| 9. Manly Peninsula | 26. American Express | 44. Chancellor | 62. John Maddison Tower | 80. Goldsbrough Mort | |
| 10. 1 Kent Street | 27. Chifley Tower | 45. Merchant Court | 63. 3 Kings Lane | 81. Excelsior Apartments | |
| 11. Park Hyatt | 28. King Street Wharf | 46. Sydney Central Plaza (Myer) | 64. Lumiere Residences | 82. Furama Hotel | |
| 12. Jones Bay Wharf | 29. Harbourfront Retail & Wharves | 47. The Star | 65. Monument | 83. Market City (Stage 1 Podium) | |
| 13. Observatory Hotel | 30. NZI Building | 48. The Darling Hotel at the Star | 66. Frasers Suites | 84. Centennial Parklands | |
| 14. The Georgia Apartments | 31. Clarence Street Apartments | 49. Multi Use Entertainment Facility at The Star | 67. Imax Theatre | 85. Mercure Hotel | |
| 15. Darling Island Residential | 32. Wharves 9/10 Apartments, King Street Wharf | 50. Tattersall's Building | 68. Novotel Hotel | 86. Sydney Water Building (out of frame) | |
| 16. Bennelong Centre | 33. 50 Martin Place | 51. Sheraton on the Park | 69. Village Hoyts | 87. 161 Sussex Street | |
| 17. Stamford Plaza | 34. Ardenbraught | 52. Piccadilly Plaza/ Piccadilly Tower | 70. Eastgate | 88. Mark Moran Vaucluse | |
| | 35. The Finger Wharf at Woolloomooloo | 53. City Centre | 71. Bauhaus | 89. Milsons Landing | |



1. Boulevard Apartments	23. Citadines on Bourke	45. Bella Apartments	67. City Tempo Apartments	89. Harbour One	Out of Frame
2. Aurora Apartments	24. Paramount Apartments	46. 394 Collins Street	68. The Lexington - 414 Latrobe Street	90. Melbourne Brain Centre	109. Monash Learning and Teaching Building
3. Alfred Medical Research Centre	25. 171 Collins Street	47. Australia 108	69. EQ Tower	91. Royal Melbourne Hospital - Stage 1B	110. Monash University Peninsula Campus Student Accommodation
4. St Vincent's Hospital Stage A	26. Rockmans Regency	48. 570 Bourke Street	70. Hilton Hotel South Wharf	92. 308 Exhibition St	111. 111 Monash Bioscience
5. St Vincent's Link	27. Saville Grand	49. RMIT Swanston Academic Building	71. City Point Apartments	93. Westside Place	112. Monash University Jazz Club
6. Lucient Apartments	28. Clements House	50. RMIT Micro Nano Research Facility	72. Marine Apartments	94. Southbank Place	113. Monash Alexander Theatre
7. 1 Treasury Place & 1 MacArthur St	29. 321 Exhibition Street	51. Clarendon Towers	73. Collins Square Tower 2	95. 447 Collins Street	114. M-City
8. Philadelphia Building	30. Melbourne Square	52. 276 Flinders Street	74. Upper West Side - Stages 1,2,3,4	96. 472 Bourke Street	115. Bunjil Place
9. 51 Spring Street	31. Midtown Plaza	53. CBW - Corner Bourke and William Streets	75. Premier Tower	97. 80 Collins Street	116. Epworth Geelong Hospital
10. Eden on the Park	32. Summit Apartments	54. RMIT Capital Works	76. Faculty of Architecture Building & Planning	98. 501 Swanston Street	117. Werribee Mercy Hospital
11. 35 Spring Street	33. Melbourne City Towers	55. 99 King Street	77. Collins Square Tower 5	99. Swanston Central	118. Flemington VRC New Stand
12. Domain Apartments	34. Victoria Apartments	56. 460 Lonsdale Street	78. Collins Square Tower 4	100. Westside Place - Stage 2	119. La Trobe University Student Accommodation
13. 8 Nicholson Street	35. Southbank One	57. County Court	79. Collins Square Tower 3	101. Focus Apartments	120. Capitol Grand
14. Royal Domain Apartments	36. 33 Mackenzie	58. Republic Tower	80. Southern Cross Station - Platforms 15 & 16	102. 405 Bourke Street	121. Centre for National Resilience - Mickleham
15. St James Apartments - 350 St Kilda Rd	37. Concept Blue	59. Uropa Apartments	81. 700 Bourke Street	103. Trades Hall	122. Footscray Hospital
16. Southern Cross East Tower	38. Novotel Australia on Collins	60. Seasons Apartments	82. 720 Bourke Street	104. Monash College - 750 Collins Street	123. Project Reliance Moderna
17. Urban Workshop 50 Lonsdale Street	39. Freshwater Place Residential	61. Lighthouse	83. Melbourne One	105. West Side Place	124. Amazon
18. Sovereign Apartments	40. Southbank Grand	62. Melbourne Convention & Exhibition Centre	84. Victoria Point Docklands	106. 100 Franklin St	
19. Kingspark on Southbank	41. Prima Tower	63. Paragon	85. Australis	107. 435 Bourke St	
20. 209 Kingsway	42. Southbank Tower	64. 350 Queen Street	86. Peter Doherty Institute	108. Grattan Street Accomodation	
21. Southern Cross II West Tower	43. Mainpoint Apartments	65. Australian Nursing and Midwifery Federation	87. Portside Business Park		
22. Federation Square	44. Platinum	66. Flinders Wharf	88. The Quays		



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|--|--|--|--|
| 1. Mater Private Clinic & Link Bridge (out of frame) | 10. Queen's Wharf Integrated Resort and Residences & Queen's Wharf Foreshore | 19. Riparian Plaza | 29. Novotel Hotel |
| 2. Proximity Offices | 11. 1 William Street | 20. Frisco Apartments | 30. Judith Wright Centre of Contemporary Arts |
| 3. South Bank Underground Carpark | 12. Tribeca Apartments | 21. Republic Apartments | 31. Willhara Apartments |
| 4. Queensland Conservatorium of Music | 13. Festival Towers | 22. 570 Queen Street | 32. Newstead Towers |
| 5. Imax Cinema Complex | 14. Wintergarden Redevelopment | 23. Royal Brisbane Hospital - East Block | 33. Ellington Teneriffe |
| 6. Brisbane Casino Towers | 15. Unilodge | 24. Royal Brisbane Hospital - Carpark | 34. Portside Wharf Stage 1 & 2 (out of frame) |
| 7. Suncorp Stadium | 16. River City | 25. FV-Gurner | 35. Portside East Gallery House (out of frame) |
| 8. Indooroopilly Shopping Centre (out of frame) | 17. 40 Elizabeth Street | 26. River City | 36. UNE University Mansions (Shafton) |
| 9. 300 George (W Hotel, The One, 300 George Street) | 18. 240 Margaret Street | 27. Cathedral Place | |
| | | 28. 743 Ann Street | |



1.

Lakelands Resort, Merrimac

2.

Twin Towers Resort, Tweed heads

3.

Cotton Beach Resort

4.

Neptune Apartmentds, Broadbeach

5.

Destination Gold Coast Towers 2
6.

The Beach Apartments

7.

Royal Pines Residences

8.

Gold Coast Convention and Exhibition Centre

9.

The Wave, Broad Beach

10.

Jewel, Gold Coast
11.

Hilton Surfers paradise Hotel and Residences

12.

Crown Towers, Surfers Paradise

13.

Harvey Norman, Bundall

14.

Rhapsody, Surfers Paradise

15.

Rivage Royal, Southport
16.

Pivotal Point Towers, Southport

17.

Directors' Suites, Main Beach

18.

Movieworld Theme Park, Helensvale

19.

Harbourtown Shopping Centre & Tavern "Dublin Docks", Biggera Waters



1. ATO Building

2. IMAX Theatre

3. Maxwell on the Park

4. Bow House

5. Elder House Fitout

6. ATOSA Consolidated

7. Medina Grand

8. Embassy Apartments
9. Horizon Apartments

10. Qantas Lounge Fitout

11. Centro Colonnades

12. Newport Quays Stage 1 (out of frame)

13. Newport Quays Stage 2 (out of frame)

14. The Precinct - Altitude

15. Burnside Village Shopping Centre (out of frame)

16. Pasadena Shopping Centre
17. The Rowlands Apartments

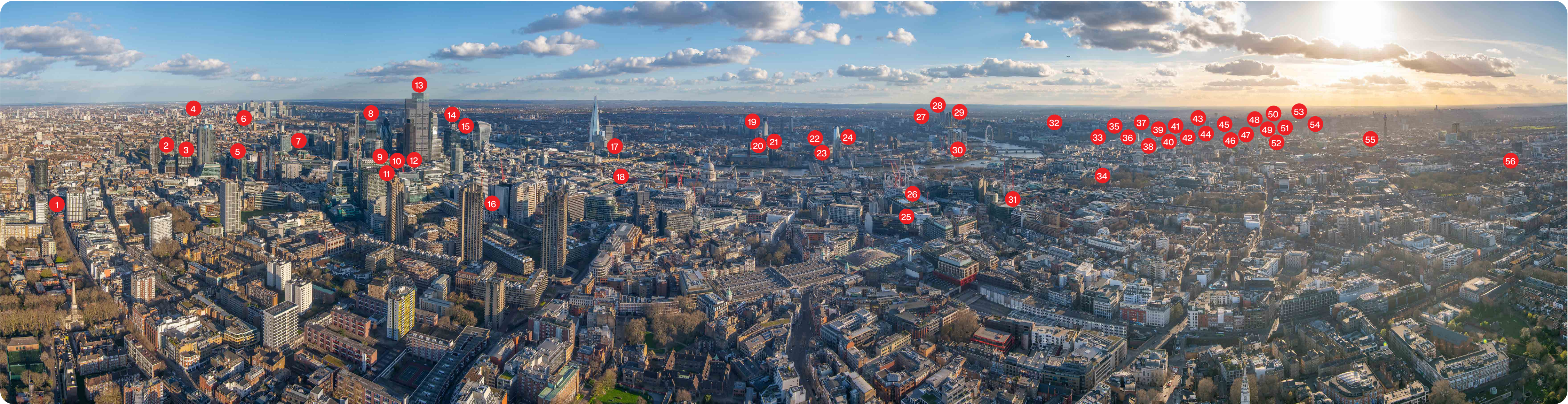
18. 83 Pirie Street

19. Parkline (out of frame)

20. Journal Student Living (275 Nth Tce)

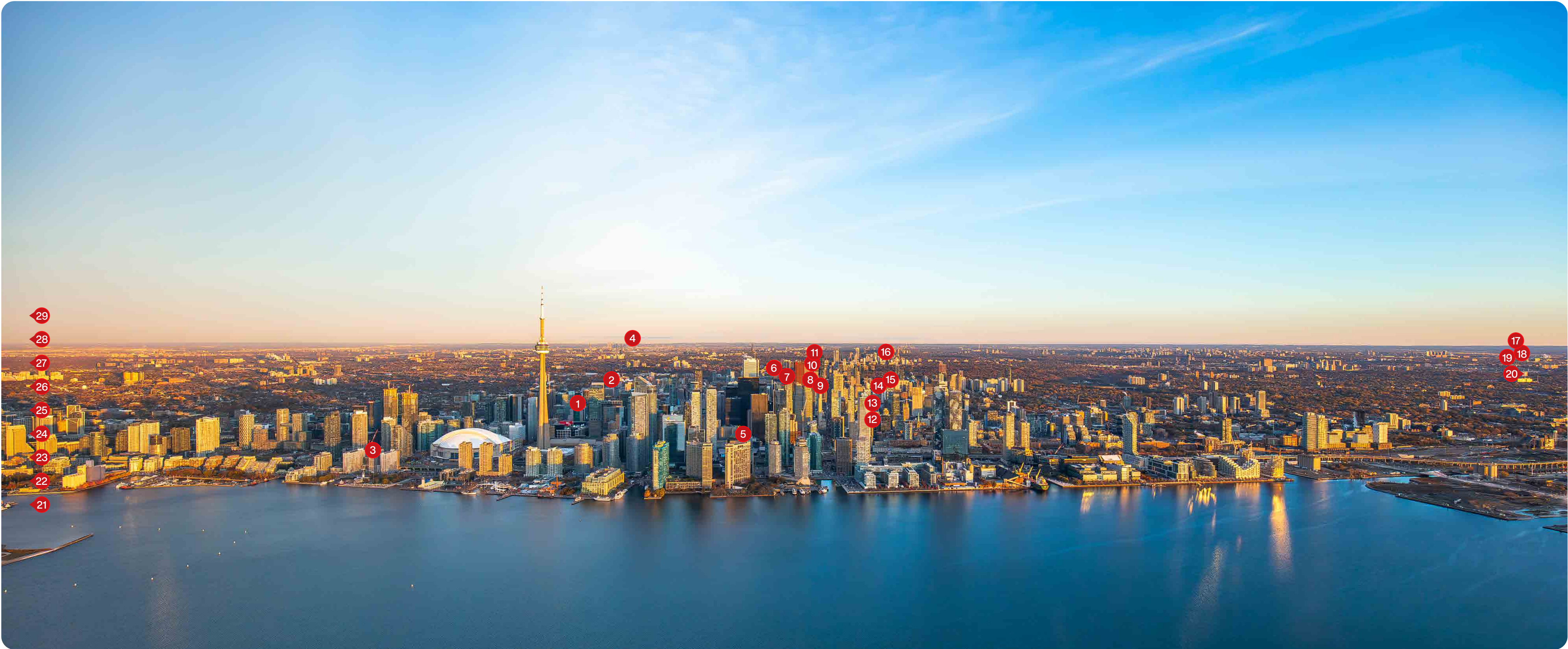
21. Market Square / CMAP

22. Keswick Barracks



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|----------------------------------|--------------------------------------|-------------------------------------|---|
| 1. White Collar Factory | 15. 50 Fenchurch Street | 29. The Tower – One St George Wharf | 43. Stamford Bridge – Chelsea FC |
| 2. Principal Tower – Residential | 16. London Wall Place | 30. 76 Southbank | 44. The Wellesley Knightsbridge |
| 3. Principal Place – Commercial | 17. The Delft | 31. 98 Fetter Lane | 45. Knightsbridge Apartments |
| 4. Royal Albert Dock | 18. 125 Wood Street | 32. The Broadway | 46. Burlington Gate |
| 5. One Exchange Square | 19. Strata SE1 | 33. Verde SW1 | 47. Centre Point |
| 6. West India Quays | 20. Elephant & Castle Town Centre | 34. Lincoln Square | 48. 20 Grosvenor Square |
| 7. Aldgate Tower | 21. UAL Fit-Out | 35. Chelsea Barracks – Phase 4 | 49. 30 Grosvenor Square |
| 8. 100 Bishopsgate | 22. Western Yards Building 2 - Opus | 36. New Zealand House | 50. 65 Davies Street |
| 9. 15 St Helen's Place | 23. Western Yards Building 3 - Arbor | 37. The Glebe | 51. 73 Brook Street |
| 10. 5 – 7 St Helen's Place | 24. One Blackfriars | 38. LSQ London | 52. 73 – 89 Oxford Street |
| 11. 75 London Wall | 25. Holborn Viaduct | 39. Auriens Chelsea | 53. Holland Park Villas |
| 12. 15 Bishopsgate | 26. London Development Project | 40. Eaton Place | 54. Marble Arch Place |
| 13. 22 Bishopsgate | 27. DAMAC Tower | 41. 21 Manresa Road | 55. 80 Charlotte Street |
| 14. One Leadenhall | 28. One Nine Elms | 42. Lateral Luxury Apartments | 56. The Garden Halls – University of London |

- PROJECTS OUT OF FRAME
- 57. St John's Wood Square
 - 58. White City TVC2 Phase 2
 - 59. Thames Edge Court
 - 60. Wembley National Stadium
 - 61. Langley Park Hotel
 - 62. Bridges Hall – University of Reading
 - 63. University of Kent
 - 64. University of Glasgow
 - 65. One Argyle Street, Glasgow
 - 66. Peterborough City Hospital
 - 67. Eden Shopping Centre, Wycombe
 - 68. The Queen Elizabeth Hospital and Royal Hospital for Children, Glasgow
 - 69. Royal Hospital for Sick Children and Department for Clinical Neurosciences, Edinburgh
 - 70. City Park 1, Aberdeen
 - 71. Regent Quarter, Jahn Court



- 1. Multiplex Head Office Fit-out and Global Furniture Group Fit-out
- 2. CampusOne Student Residence
- 3. The Quay
- 4. Transit City, Towers 1, 2 and 3
- 5. AON Headquarters Office Fit-out
- 6. New Residences of Yorkville Plaza

- 7. St. Regis (formerly Trump Hotel)
- 8. Bay Adelaide Centre North Tower
- 9. National Research Council of Canada Fit-out
- 10. Bay Adelaide Centre East Tower and Podium
- 11. Deloitte Headquarters Fit-out
- 12. Immigration Board of Canada Fit-out
- 13. Core Condominiums

- 14. Parkside Student Residence
- 15. Grid Condominiums
- 16. One Delisle
- 17. St. John's McNicoll Centre
- 18. Station No.3 Condos
- 19. Lansing Square – Block 1

- PROJECTS OUT OF FRAME:
- 20. Carefirst One-Stop Multi-Service Centre
 - 21. OmniaBio B
 - 22. Hotel X
 - 23. Kings Club
 - 24. 158 Sterling - Museum of Contemporary Art Junction House

- 26. Etobicoke Civic Centre
- 26. Enwave District Energy Plant
- 27. Distrikt Trailside Condos
- 28. University of Toronto Mississauga New Student Residences

- 29. Kitchener Indoor Recreation Complex at RBJ Schlegel Park

Built to outperform.